

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Wednesday March 4 1987

D 8523 B

No. 30,175

Free for all  
in the coffee  
market, Page 18

Japan	¥100	US\$ 7.20	Philippines	₱ 100	US\$ 20.00
Germany	DM 100	US\$ 6.30	Portugal	Esc 100	US\$ 20.00
France	FF 100	US\$ 6.50	Spain	₧ 100	US\$ 16.60
Italy	Lira 1,000	US\$ 3.36	Sweden	Skr 100	US\$ 13.46
UK	£ 100	US\$ 1.54	Switzerland	Sfr 100	US\$ 7.20
Canada	C\$ 100	US\$ 7.20	Taiwan	N\$ 100	US\$ 3.40
Belgium	BF 100	US\$ 36.36	Thailand	฿ 100	US\$ 5.30
Netherlands	ƒ 100	US\$ 2.20	South Korea	₩ 100	US\$ 8.00
Australia	A\$ 100	US\$ 0.75	India	₹ 100	US\$ 0.02
New Zealand	N\$ 100	US\$ 0.45	Pakistan	₹ 100	US\$ 0.01
South Africa	R 100	US\$ 0.60	Sri Lanka	₹ 100	US\$ 0.01
Argentina	₧ 100	US\$ 0.01	Malaysia	RM 100	US\$ 2.30
Chile	₧ 100	US\$ 0.01	Singapore	S\$ 100	US\$ 0.60
Colombia	₧ 100	US\$ 0.01	Hong Kong	HK\$ 100	US\$ 7.80
Costa Rica	₧ 100	US\$ 0.01	Indonesia	₧ 100	US\$ 0.01
Cuba	₧ 100	US\$ 0.01	Israel	₧ 100	US\$ 0.01
Dominican Rep.	₧ 100	US\$ 0.01	Maldives	₧ 100	US\$ 0.01
Ecuador	₧ 100	US\$ 0.01	Mexico	₧ 100	US\$ 0.01
El Salvador	₧ 100	US\$ 0.01	Norway	₧ 100	US\$ 0.01
Guatemala	₧ 100	US\$ 0.01	Peru	₧ 100	US\$ 0.01
Honduras	₧ 100	US\$ 0.01	Romania	₧ 100	US\$ 0.01
Jamaica	₧ 100	US\$ 0.01	Soviet Union	₧ 100	US\$ 0.01
Korea	₧ 100	US\$ 0.01	Tanzania	₧ 100	US\$ 0.01
Lao	₧ 100	US\$ 0.01	Uruguay	₧ 100	US\$ 0.01
Lebanon	₧ 100	US\$ 0.01	Venezuela	₧ 100	US\$ 0.01
Lithuania	₧ 100	US\$ 0.01	Yemen	₧ 100	US\$ 0.01
Latvia	₧ 100	US\$ 0.01	Zambia	₧ 100	US\$ 0.01
Malta	₧ 100	US\$ 0.01	Zimbabwe	₧ 100	US\$ 0.01

## World news Business summary

### Police break up Seoul protest

South Korean Government ordered 30,000 police into central Seoul to prevent about 5,000 demonstrators from holding rallies in memory of a student who died in police custody. Police fired tear gas to disperse the protesters and there were more than 600 arrests, although there were only a few violent incidents. Opposition leaders condemned the Government's show of force which was staged as Kim Young Sam, an opposition activist, was placed under house arrest. Page 3

### UN attacks Pretoria

The United Nations Human Rights Commission condemned South Africa for "terrorism" and "aggression" and urged the world to give more help to nationalist forces attempting to overthrow the Pretoria Government. South African election. Page 3

### Iran arms probe

Swedish authorities are investigating the role of past governments in Iran's ammunition shipments to Iraq and an arms smuggling scandal involving the country's biggest arms producer. Page 3

### Gandhi criticises US

Indian Prime Minister Rajiv Gandhi indirectly attacked the US for failing to stop Pakistan's "clandestine" nuclear weapons programme and for continuing to supply it with arms and aid. Page 3

### Defectors sheltered

Egypt allowed five fugitive Libyan servicemen to stay after they flew their transport aircraft to the far south of the country. The defection is likely to further strain ties between the two nations. Page 3

### Italian dam inquiry

Magistrates investigating a dam burst at Stiva, northern Italy, that killed 269 people in 1985, recommended that 15 people should stand trial, including the owner and employees at the dam responsible for maintenance. Page 3

### Airlines face fine

Britain is to fine airlines £1,000 (£1,500) for each passenger brought into the country without a valid passport, Home Secretary Douglas Hurd told Parliament. Page 3

### Moscow to lift ban

Soviet authorities will shortly allow the publication of two banned works by Alexander Solzhenitsyn on the life of Soviet dissidents, according to Sergei Zalygin, chief editor of the literary journal Novy Mir. Lenin's seal of approval. Page 2

### Maputo to fight

Mozambican President Joaquim Chissano publicly rejected any treaty with right-wing rebels trying to topple his Marxist Government and vowed to fight "to the end." Page 3

### French crime falls

France's crime rate fell 8 per cent last year, according to official government statistics. Junior Security Minister Robert Pandraud said the fall, the first in 20 years, was due to the Government's new law and order policy. Page 2

### Fire on coaster

British warships stood guard by a Danish coaster the Hornstrand, carrying 400 tons of dynamite after a fire broke out on the coaster during its passage through the English Channel. Page 3

### Danny Kaye dies

Danny Kaye, US entertainer who starred on screen, stage and television for more than 40 years, died in a Los Angeles hospital aged 74. Page 3

### Ford to invest \$8bn in Europe

FORD, world's second largest automotive group, plans to invest \$1.2bn in Europe this year followed by more than \$7bn over the next five years. Page 19

### WALL STREET: The Dow Jones

Industrial average closed up 8.05 at 2,228.52. Page 40

### LONDON: More peaks were

sealed as a strong rally in oil fuelled sentiment. The FT-SE 100 closed just below the 2,000 level with a 15.2 jump to a record 1,988.3 and the FT Ordinary index added 9.0 to 1,612.5, also a high. Gilt closed slightly easier. Page 40

### TOKYO: Strong demand for

large-capital and consumer-related stocks underpinned the third consecutive record in Tokyo trading. The Nikkei average gained 37.37 to 20,971.59. Page 40

### COFFEE

World prices fell sharply amid expectations of a continuing free-fall among exporters. On the London Commodity Exchange the May futures delivery price fell £186 to close at £1,313 per tonne. Page 18

### DOLLAR closed in New York at

DM 1.6295; SF 1.5410; FF 6.0895 and Y133.545. It rose in London to DM 1.6335 (DM 1.6320); to Y133.65 (Y133.45); to SF 1.5440 (SF 1.5415); and to FF 6.1025 (FF 6.0950). On Bank of England figures the dollar's exchange rate index rose from 103.5 to 104.1. Page 33

### STERLING closed in New York at

DM 1.5610. It fell in London to \$1.5600 (\$1.5640); to DM 2.8600 (DM 2.8650); to Y239.75 (Y240.00); to SF 2.4075 (SF 2.41); and to FF 9.5200 (FF 9.5335). The pound's exchange rate index fell 0.1 to 78.6. Page 33

### GOLD fell \$1 on the London

market to \$403.00. It also fell in Zurich to \$403.65 (\$404.55). Page 32

### MONTEDISON, Italian chemicals,

health care and energy group, is to pay £15.5bn (\$43bn) for Antibioticos, a leading Spanish bulk pharmaceuticals concern. Page 19

### ROYAL BANK of Canada's first-

quarter net earnings fell from C\$140.4m (US\$93.8m) to C\$114.1m following a sharp decline in international income and higher loan-loss provisions. Page 19

### PHARMACIA, Swedish pharma-

ceuticals and biotechnology group, increased its profits after financial items by 11 per cent to SKr 621m (£127m) in 1986, compared with SKr 740m the previous year. Page 19

### PARGESA, Swiss holding company

which forms one of the two pillars of the financial services and industrial group headed by Albert Frère and Gérard Eskenazi, increased net consolidated earnings in 1986 by 23.5 per cent to SFr 146m (\$94m). Page 19

### RCA Services Division, part of

General Electric of the US, has been bought for £14m (\$21.8m) by its UK management. Page 9

### CRA, Australia's largest mining

group, moved AS112.1m (\$78.4m) in the red last year against profits of AS115.8m following large write-offs. Page 21

### BAER HOLDING, the parent

company of the Julius Baer banking group of Zurich, disclosing its earnings for the first time, reported a net profit of SFr 44.7m (\$28.8m) for 1986 - a 42 per cent advance from the previous year. Page 19

## Craxi resignation raises prospect of early election

BY JOHN WYLES IN ROME

MR. BETTINO CRAXI, Italy's Socialist Prime Minister for the past three-and-a-half years, yesterday called for a wide-ranging reform of Italian political institutions in a resignation speech echoing the distant sounds of an election campaign. Shortly after delivering his 20-minute valedictory to the Senate, Mr. Craxi formally launched what the Italians call "The Crisis" by handing in his Government's resignation to President Francesco Cossiga. After sounding out party leaders, the President is expected towards the end of the week to ask the senior Christian Democrat, Mr. Giulio Andreotti, 69, to try to form a government.

Most politicians expect the process to take at least three weeks, without any guarantee of success. If irreconcilable claims prevent the formation of a majority among the five parties which sustained Mr. Craxi, then elections, which are due in 1988, would probably be brought forward to June. Mr. Craxi's term of office has coincided with a marked strengthening of the Italian economy. Growth over the past three years has been well above the EEC average with booming company profits and a two-year spree on the Milan stock exchange

whose capitalisation has more than doubled in value. However, the country still remains troubled by public sector spending deficits and inflationary pressures - quite apart from the risk of a renewed period of political instability. The five coalition parties which sustained Mr. Craxi may well be unable to agree on a new Government, thus forcing elections which are due next year to be brought forward. Few Italians are confident that the current balance of power between the parties would be significantly altered. Copies of Mr. Craxi's speech were being closely scrutinised in parties' headquarters last night for possible clues as to whether he wants to force early elections.

He gave little away in an address which appeared directed at the nation as a whole. His speech sought to claim credit for the positive economic and social developments of the past three-and-a-half years and carried appropriate words of praise and concern for the poor, trade unions, women and businessmen. Speaking around the theme "a long period of crisis is over. Italy is growing and changing," Mr. Craxi said the time was now ripe for institutional reform which would bring "modernity, efficiency and transparency" to the state, the political system and public administration. This was the clearest possible confirmation that he plans to campaign as "the great reformer" of both the constitution and society at large. Mr. Craxi's own proposals call for a directly-elected Presidency and electoral law changes which would deny parliamentary representation for parties winning less than 5 per cent of the vote.

The reformist theme was maintained by contrasting growing national wealth and improving quality of life with the stubborn backwardness of southern Italy. Craxi's brave new Italy, Page 16

## US to offer terms for medium-range missile reductions

BY LIONEL BARBER IN WASHINGTON AND ROBERT MAUTHNER AND MICHAEL CASSELL IN LONDON

PRESIDENT Ronald Reagan yesterday announced that the US would submit a draft treaty on medium-range missile reductions at talks with the Soviet Union in Geneva today.

Mr. Reagan, responding to last week's offer by the Soviet leader Mr. Mikhail Gorbachev to reach a separate agreement to eliminate intermediate nuclear forces (INF) from Europe, said the Soviet move had removed "a serious obstacle" to an arms control pact.

The announcement - coupled with a strong hint from Mr. George Shultz, his Secretary of State, that he will soon visit Moscow - offered fresh hope that the two powers may be on the brink of a major deal to reduce their nuclear arsenals.

Mr. Reagan's brief televised appearance before the White House press corps was his first for three months and a clear attempt by the White House to show that he is back in charge following the Tower report's withering criticism of his laid-back management style.

The White House said last week that the US would shortly make a counter offer to Mr. Gorbachev's. Mr. Reagan added yesterday that he was summoning his three senior advisers to Washington later this week for consultations so they could return to discuss in detail an INF treaty with the Soviets.

"I hope that the Soviet Union will then proceed with us to serious discussion of details which are essential to translate areas of agreement in principle to a concrete agreement," he said.

Mr. Reagan paid tribute to the NATO allies' decision to site American medium range missiles in Europe in response to the Soviet Union's earlier deployment of SS 20 missiles. He said this firmness had brought the Soviets back to the negotiating table.

The President also stressed the importance of tough verification agreements and continued consultation with NATO allies. In the run up to the Reykjavik super-powers meeting last year, when Mr. Reagan and Mr. Gorbachev came close to sweeping outline agreements on intermediate and strategic nuclear weapons reductions, several NATO allies felt they had been left out in the cold.

Mr. Shultz told a news conference in Peking, where he is meeting Chinese leaders, that he was eager to make progress on an arms accord with Moscow. Mr. Michael Armacost, a senior State Department official, is to visit Moscow shortly in what is viewed as a preparatory trip for Mr. Shultz.

It is still unclear whether Mr. Shultz will visit Moscow before or after Mrs. Margaret Thatcher, the British Prime Minister, who is due in the Soviet Union from March 28 to April 1.

However, it is certain that the two visits will complement each other. While the outcome of last October's Reykjavik summit between President Reagan and Mr. Gorbachev caused considerable dismay among Washington's European allies, NATO solidarity has since been largely restored.

Mrs. Thatcher was instrumental at her Camp David meeting with President Reagan last November in persuading the US to take account of European fears that Europe would be dangerously vulnerable to Soviet attack if some of the sweeping nuclear arms reductions discussed in Reykjavik were agreed.

The accord on arms control priorities reached by Mrs. Thatcher and President Reagan at Camp David has since become the joint NATO position. It comprises an INF agreement, with restraints on shorter range nuclear weapons, a 50 per cent cut over five years of US and Soviet strategic offensive weapons, a ban on chemical weapons and effective verification measures for all arms agreements.

Mrs. Thatcher yesterday told the British House of Commons that she welcomed Mr. Gorbachev's offer on medium-range missiles as "a useful step forward." But she left no doubt that she believed any negotiations on abolishing INF in Europe would have to be accompanied by talks on other important problems.

Of her agreement with President Reagan at Camp David, Mrs. Thatcher said: "We weren't so foolish as to say it could all be sorted out with intermediate range weapons, when we knew the Soviet Union had a total preponderance of shorter range systems and those would have to be dealt with at the same time."

Claiming that Mr. Gorbachev's latest offer had been prompted by "Western strength and resolve," Mrs. Thatcher said strict verification arrangements and negotiations to correct the "huge imbalance" in the Soviet Union's favour in shorter range systems were absolutely vital.

The Prime Minister accused the opposition Labour Party of wanting to throw away Britain's security and she rejected suggestions by Mr. Neil Kinnock, the Labour leader, that progress on disarmament would be jeopardised if the elimination of INF were made conditional on the reduction of shorter range nuclear weapons.

The Prime Minister accused the opposition Labour Party of wanting to throw away Britain's security and she rejected suggestions by Mr. Neil Kinnock, the Labour leader, that progress on disarmament would be jeopardised if the elimination of INF were made conditional on the reduction of shorter range nuclear weapons.

The Prime Minister accused the opposition Labour Party of wanting to throw away Britain's security and she rejected suggestions by Mr. Neil Kinnock, the Labour leader, that progress on disarmament would be jeopardised if the elimination of INF were made conditional on the reduction of shorter range nuclear weapons.

The Prime Minister accused the opposition Labour Party of wanting to throw away Britain's security and she rejected suggestions by Mr. Neil Kinnock, the Labour leader, that progress on disarmament would be jeopardised if the elimination of INF were made conditional on the reduction of shorter range nuclear weapons.

## Oil groups poised to acquire debt-laden Dome Petroleum

BY BERNARD SIMON IN TORONTO

SEVERAL international oil companies are negotiating to buy Dome Petroleum, the Canadian energy producer which is struggling to survive under a C\$6.4bn (US\$4.8bn) debt.

According to a Canadian oil industry executive a large number of major US and European energy companies have expressed interest in buying Dome's valuable oil and gas properties in western Canada. Talks with some prospective buyers have broken off, but others are said to be proceeding, or waiting in the wings for Dome and its 35 creditors to conclude a sweeping debt restructuring plan.

The prospect of Dome making a fresh start from its crippling financial problems has been heightened by speculation that its chairman, Mr. Howard MacDonald, a former Royal Dutch Shell treasurer, will soon make way for a chief executive who is more production- and exploration-oriented.

Mr. MacDonald, 58, has indicated privately that he wants to return to Britain and is considering several job offers. He was hired in late 1983 to put Dome's finances on a more even keel, and apparently feels that he will have completed his assignment once the present negotiations with banks and prospective buyers are finalised.

Referring to the prospect of a takeover bid, a Dome spokesman said yesterday that for the right buyer, Dome could become an attractive property, but only after the debt restructuring agreement is signed.

The company is understood to believe that a takeover could short-cut the restructuring plan, which is due to be put in place by June 30. The official said that details of Dome's latest debt proposals would be sent to lenders either late this week or early next week.

Dome's financial troubles began in 1983, when the steep rise in interest rates abruptly halted an ambitious acquisition spree financed by bank debt. A debt restructuring agreement signed in February, 1985 has been overtaken by the plunge in oil and gas prices. The company suspended interest and principal payments on the bulk of its debt last summer.

Accrued interest since then has pushed up its debt from about C\$6bn to C\$6.4bn. Net losses have soared to C\$875m in the first nine months of 1986, from C\$2m a year earlier. Cash balances have dropped from C\$436m in January 1986 to C\$160m on January 31 this year.

In spite of its difficulties, Dome remains Canada's third largest oil producer, its second biggest natural gas supplier and the country's leading marketer of natural gas liquids. It owns extensive oil and gas reserves and an innovative Arctic drilling fleet.

In spite of its difficulties, Dome remains Canada's third largest oil producer, its second biggest natural gas supplier and the country's leading marketer of natural gas liquids. It owns extensive oil and gas reserves and an innovative Arctic drilling fleet.

In spite of its difficulties, Dome remains Canada's third largest oil producer, its second biggest natural gas supplier and the country's leading marketer of natural gas liquids. It owns extensive oil and gas reserves and an innovative Arctic drilling fleet.

In spite of its difficulties, Dome remains Canada's third largest oil producer, its second biggest natural gas supplier and the country's leading marketer of natural gas liquids. It owns extensive oil and gas reserves and an innovative Arctic drilling fleet.

In spite of its difficulties, Dome remains Canada's third largest oil producer, its second biggest natural gas supplier and the country's leading marketer of natural gas liquids. It owns extensive oil and gas reserves and an innovative Arctic drilling fleet.

## Sharp fall for US economic indicators in January

By Lionel Barber in Washington

THE LEADING US economic indicators - key pointers to the strength of the economy - plunged 1 per cent on January 1, the biggest decline in 30 months, the Commerce Department reported yesterday.

The sharp reverse is the latest in a batch of unfavourable official economic data published over the past week. Last Friday the Commerce Department reported a deterioration in the US trading position and in inflation, sparking fears that the American economy has reached a turning point.

In a keynote speech last week, Mr. Wayne Angell, a member of the Federal Reserve Board, said the year ahead was likely to be "critical" for inflation following the fall in the dollar and the end of rapid declines in the oil price.

The monthly economic indicators released yesterday are far from conclusive, but a worrying sign in the January figures was a sharp fall in orders for factory equipment and a 6.8 per cent drop in sales of new homes.

Mr. Robert Ortner, Chief Economist at the Commerce Department, said yesterday that, taken as a package, the figures were not good. However, he added: "We believe that extraordinary factors in January, such as the bad weather and the tax changes, were partly to blame."

Mr. Malcolm Baldrige, Commerce Secretary, attempted to rally confidence and said that the "best tonic for the economy now would be a pick-up in net exports."

The problem for the Reagan Administration is that US consumers' appetites for foreign imports remain undiminished despite official exhortation and prime time advertising for a "Buy American campaign."

Last Friday the US trade deficit widened to \$14.78bn in January, against an adjusted \$12.73bn in December. The deterioration was due to an 11 per cent drop in US exports while imports continued at the same level as in December.

Equally disturbing was the news on inflation. The consumer price index, which had been rising modestly in the previous six months, jumped 0.7 per cent in January over December. Based on January alone, this would give an annual inflation rate of 8.8 per cent, twice the annualised rate in the previous three months.

Mr. Angell's speech has been interpreted this week in Washington as a sign that the Federal Reserve is determined to hold firm against inflation.

Found's surge, Page 18



The roll-out in France last month of the first A-320. All Nippon Airways, the second largest Japanese carrier, yesterday signed a \$1bn contract.

## Airbus, Boeing share \$2bn deal

BY JAMES BUCHAN IN NEW YORK

AIRBUS INDUSTRIE, the European aircraft manufacturer group, yesterday announced its second major order from a US airline within six months.

It is sharing a \$2bn-plus order for 40 aircraft from American Airlines, with its rival, Boeing. A feature of the deal is an innovative financing package involving long-term leases.

American Airlines, the third largest US carrier, said it would buy 25 A300-600R aircraft, a modification of the original Airbus wide-bodied aircraft for which American will act as launch customer.

The order is believed to be worth about \$1.25bn. Deliveries will begin next April. American is also to place an order with Boeing for 15 of its 747-300ER type aircraft in a deal estimated at \$750m.

American said it was "very, very pleased" with the financing terms which more than offset the operational burden of adding two new aircraft types to its fleet.

The aircraft are being acquired on fixed-rate, 20-year leases which American can terminate at short notice, without severe penalty.

It is not certain whether the leases, which transfer considerable financial risks to the manufacturers, will appear on American's balance sheet.

Similar terms apply to the engines, which America said it would acquire from General Electric in a \$650m single-source deal.

The order, for the CF6-80C2 turbofan engine, is one of the largest for commercial aircraft engines yet placed, and can only strengthen GE's position in competition with Pratt & Whitney of the US and Rolls Royce of the UK to power the new generation of wide-bodied aircraft.

In spite of the stiff terms negotiated, the American order is a coup for the Toulouse-based European consortium, which is controlled by French, West German, Spanish and British companies, and brings to about 96 its sales of aircraft so far this year.

Airbus has gained a stake in the US market through substantial sales of its aircraft to Eastern (34 A-300s), Pan Am (12 A-310s and 16 A-320s) and, last October, Northwest Airlines (with 100 A-320s). But American is the most ambitious and well capitalised US customer to date.

The airline said that the medium-to-long range (4,500 miles), 270-passenger Airbus A-300 jets would serve a new Caribbean service based round San Juan, Puerto Rico, while the Boeing aircraft, with 215 passengers, would ply an expanded Transatlantic service.

More airline orders, Page 4

CONTENTS	
Europe	2
Companies	19, 20
America	4
Companies	19, 20
Overseas	3
Companies	21
World Trade	4
Britain	6, 8, 9







OVERSEAS NEWS

# Defections highlight dissatisfaction in Libya's military

By Tony Walker in Cairo

THE DEFECTION of five Libyan soldiers to Egypt in a Hercules transport aircraft appears a further example of fairly widespread dissatisfaction in Libya's military.

There have been a number of indications recently of unrest in the ranks of Col Muammar Gaddafi's highly politicised armed forces, now deeply engaged in battle with government troops in Chad.

Persistent reports of desertions in the higher echelons of the military have been a feature of the past several years since a 1984 coup attempt, in which elements of the army were reported to be involved.

Col Gaddafi, in a series of speeches towards the end of 1985, emphasised the role of revolutionary committees and citizens' militias at the expense of the military itself.

After the April 1986 US bombing of Libya, the armed forces were blamed for lack of preparedness and poor performance.

All this has helped to undermine the authority of the professional cadre who have suffered as much as any group in Libya under Col Gaddafi's idiosyncratic leadership.

The presence, among the defectors to Egypt, of a colonel — a senior post in the Libyan military where Col Gaddafi notionally holds the highest rank — reinforces the impression of dissatisfaction at the top of the professional corps.

At the time of the US bombing raid, there were strong indications that elements of the

# Gandhi hits at US over Pakistan 'bomb'

By John Elliott in New Delhi

MR RAJIV GANDHI, India's Prime Minister, yesterday directly attacked the US for failing to stop Pakistan's clandestine nuclear weapons programme and for continuing to supply it with arms and aid.

He stopped short of repeating thinly-veiled threats he has issued in the past about India reactivating its nuclear weapons capability if Pakistan was proved to have a bomb.

Such a move would win widespread political and popular support in India, but Mr Gandhi warned: "Let there be no mistake about the determination and capacity of the people of India to defend their sovereignty and integrity."

Mr Gandhi was addressing the Indian parliament two days after Pakistan's leading nuclear scientist was reported to have confirmed his country had the capacity to make a nuclear bomb, and at the same time as the US Congress is debating fresh economic and defence aid for Pakistan totalling \$4.02bn (\$2.8bn).

One of Pakistan's leading English-language newspapers, the Muslim, said yesterday that the nuclear scientist's claims were a message both to India to keep its "hands off Pakistan" and also to the US not to link the nuclear issue with approval of the aid package.

# Shultz lectures China on capitalist virtues

By Robert Thomson in Peking

THE US Secretary of State, Mr George Shultz, yesterday lectured the Chinese on the virtues of capitalism, after having been told by the country's leader, Deng Xiaoping, that capitalism and "bourgeois liberalism" would lead China "nowhere."

Deng was in a jaunty mood, despite China's serious political problems, and convinced his guest that the Open Door policy would remain in place.

The Chinese leader jokingly compared the troubled US president, Mr Ronald Reagan, to the disgraced former President, Mr Richard Nixon, and Mr Kakuei Tanaka, a former

Japanese leader involved in the Lockheed scandal.

Deng made clear that even though both Mr Nixon and Mr Tanaka had tarnished reputations, they are thought of fondly in Peking for having established diplomatic relations with China in the early 1970s.

Leaders often faced "difficulties," Deng said, alluding to the recent forced resignation of the Communist party chief, Hu Yaobang.

But he claimed that China's political problems were "over" though diplomats are convinced that the Communist Party is still stricken by ideological disputes, and they expect further changes in coming months.

Speaking at a management training centre in the northern city of Dalian yesterday, Mr Shultz warned that a "closed" policy would lead to "stagnation and backwardness."

He said the quickest development came not from central planning, but from "creative energies released by competition in the marketplace."

The speech was out of tune with the present Chinese political line, which calls for "thrift" and "selflessness."

Mr Shultz also went close to what the Chinese call "interfering in internal affairs" when he suggested that there should be an "intellectual environment that values and encourages the potential for creativity."

During the present campaign against Western influence, several Chinese intellectuals have been publicly criticised for deviating from party principles, and the confidence of academics and artists has been seriously undermined.

Coincidentally, Mr Shultz is due today to visit Qufu, the birthplace of Confucius, and he noted yesterday that go-ahead Americans have been inspired by "ideals" akin to Confucianism.

Chinese leaders, he said, had told him "time and time again" that the open policy would continue: "I have no reason to question their sincerity in saying that, and I can say for certain that it came from the highest levels."

Mr Shultz urged China to reduce a growing trade surplus in its favour, and said the US intended to liberalise controls on high-technology exports.

He conceded that China was working to improve its investment environment, but said many US companies "feel shut out completely" or have "excessive difficulty" in entering the China market.

# Japan's unemployment rate rises to record 3%

By Carla Rapoport in Tokyo

JAPAN'S seasonally-adjusted jobless rate rose in January to 3 per cent, the highest figure since the Government started compiling employment statistics in 1953.

The increase in unemployment, prompted by the slowdown in export industries hurt by the appreciation of the yen, will bring new pressure on the Government to provide a substantive supplementary budget later this year to boost domestic demand and provide more jobs.

First, however, the Diet (parliament) must approve the fiscal 1987 budget. Budget debate in

the Diet has been stalled for several weeks as opposition parties have dug in their heels over Prime Minister Yasuhiro Nakasone's proposed sales tax.

Budget deliberations had only just restarted when the record unemployment figures were announced. Following the announcement, Finance Minister Kiichi Miyazawa said the passage of the 1987 budget bill had taken on "new urgency."

Mr Miyazawa said yesterday that the budget must be approved so that the Government will be able to boost employment through new fiscal incentives and initiatives.

The future over the proposed sales tax reached a peak at the weekend with hundreds of union members and consumers attending protest rallies across Japan. They argue that the sales tax will increase unemployment.

Mr Nakasone, however, has refused to give in to the pressure. Earlier this week, he decided to penalise members of the ruling Liberal Democratic Party who are opposing the proposed tax. "Their conduct will be remembered when it comes time for future promotions to party posts," Mr Nakasone said.

It is now expected that the LDP will push through the zero-growth budget bill by the end of this month, then begin work on a supplementary budget which will aim to satisfy demands at home and abroad for substantive stimulation of the domestic economy.

Yesterday's unemployment figures added to the increasing sense of shock felt throughout Japan over the yen's appreciation. Employment in manufacturing industries was hurt the most in January, dropping by 380,000 jobs to 14.3m, compared to a year earlier.

This is the largest year-to-year fall since 1980. Large declines were recorded in the textile and transport machinery sectors.

At the same time, however, the benefits of the higher yen, in terms of cheaper imports, are only starting to be felt. Jobs in the service sectors, which includes the booming financial sector, jumped by 430,000 to 12.1m in January, while the wholesale, retail and restaurants sector added 180,000 jobs to reach 13.25m in the month.

# PFP to back 'tactical voting' in May 6 poll

By Anthony Robinson in Johannesburg

THE OFFICIAL South African white opposition Progressive Federal Party (PFP) has decided to encourage tactical voting in the May 6 white general elections by not putting up its own candidates in three Transvaal seats where the National Party is represented by "verligte" or enlightened nationalists.

This follows an earlier decision not to stand against the three independent candidates — Dr Denis Worrall, Mr Willem Malan, and Dr Ester Lategan, but encourage PFP supporters to vote for them. The three independents have drawn up a manifesto which will be made public later this week.

Mr Douglas Gibson, Transvaal PFP chairman, said the decision was part of the PFP's strategy of laying the groundwork for the emergence of an alternative government.

This would require defections from the left wing of the National Party which, in the PFP's view, is paralysed and incapable of real reform.

The great divide in South African politics is between those who want to share South Africa and those who don't. The NP straddles that divide and its right-wing direction will cause it to lose support from the opposite wing, Mr Gibson added.

A police inquiry is taking place into an incident outside the Soweto home of Mrs Winnie Mandela, wife of the jailed African National Congress leader, when police were fired on by unknown gunmen early on Monday.

Police had been called to the home after shots were allegedly fired at it.

# Seoul riot police disperse student demonstrators

By Maggie Ford in Seoul

THE South Korean Government yesterday mobilised more than 30,000 riot police to prevent about 5,000 demonstrators from holding rallies in memory of a student said to have been tortured to death by police.

About 300 Buddhist priests tried to hold a memorial service for the student on the 49th day after his death. They were turned away from their temple groups trying to march towards Pagoda Park, site of the protest rally called by opposition leaders and religious groups, were dispersed with tear gas. More than 600 people were arrested.

Opposition leaders, who have called on the students to refrain from violent behaviour, especially during protests over the case, yesterday condemned the government's action.

Mr Kim Young Sam, adviser to the leading opposition New Korea Democratic Party (NKDP), was placed under house arrest yesterday during the rally, along with his colleague Mr Kim Dae Jung.

This latest demonstration will focus attention on South Korean politics a few days before the arrival of Mr George Shultz, the US Secretary of State, on his way back from China.

Mr Shultz's visit has raised expectations among many South Koreans that the US may be planning to try to encourage the ruling party to move towards greater democracy.

A speech made last month by Mr Gaston Sigur, Under-Secretary of State for Asian Affairs, referred to the country's opportunity to "civilianise" its politics when the President steps down early next year.

The ruling Democratic Justice Party and the NKDP are at present in deadlock over plans to revise the constitution in advance of elections. The opposition favours a direct vote for a president while the ruling party is backing a Westminster-style Cabinet system of government.

Although Western diplomats believe that the Sigur speech does not signal any policy change in Washington, Mr Shultz's remarks will be carefully watched.

# West Bank produce ban sours Israel-EEC links

By Andrew Whitley in Jerusalem

A REFUSAL by Israel to permit the direct export of West Bank and Gaza farm produce through Israeli ports is souring relations with the European Community.

It has also cast doubt on the Government's oft-stated commitment to improving the quality of life in the occupied territories.

At stake is the future of a politically important initiative taken last October by the European Commission in Brussels. The two-pronged programme extends direct aid for the first time to the 1.4m Palestinians of the region, and provides duty-free access to the Community market for their vegetables and fruit.

So far, the omens for success are not promising. But leaning on the Israeli authorities to give way on this issue,

advocated by the US Secretary of State Mr George Shultz, as being an essential first step in the proposed Jordan-Palestinian confederation is ever to materialise, is the US Government's intent.

A trial shipment of 5,000 tonnes of tomatoes from a Palestinian co-operative in the Gaza Strip to Norway was blocked last December by the Israeli authorities, who continue to insist that all exports should be handled by two Israeli state marketing concerns, Agaveon and the Citrus Marketing Board.

Refusing in practice to relax control over a region Israel has administered for nearly 20 years, the National Unity Government is also proving reluctant to provide the hands-off guarantees of non-interference Brussels is seeking for the aid projects it would like to fund.

# Fly high, but keep your feet on the ground.

destination	STERLING ASSET £1000+	8.75	PLUS BONUS
	STERLING ASSET £10000+	9.00	PLUS BONUS
	STERLING ASSET £25000+	9.25	PLUS BONUS

Why risk your money on 'high flyers', when £1,000 or more will get you into our Sterling Asset Account?

**Assured High Interest.**

The rate starts high on £1,000 and rises when your investment reaches £10,000 and again when it reaches £25,000.

**Guaranteed Bonus.**

A bonus of 0.25% is added to your interest if you make no withdrawal for a year, so the rates become 9.00%, 9.25% and 9.50%.

**Withdrawal.**

You can take your money out without notice, subject to losing 90 days' interest and your bonus. Give us 90 days' notice or leave £10,000 in the account, and you only lose the bonus.

To fly high with a Sterling Asset Account, walk into any Abbey National branch. Or post the coupon.

ABBNEY NATIONAL BUILDING SOCIETY, ABBNEY HOUSE, BAKER STREET, LONDON NW1 6XL.

To: Dept. 542, Abbey National Building Society, FREEPOST, 201 Grafton Gate East, MILTON KEYNES MK9 1DA.

I/We enclose a cheque for £..... to be invested in a Sterling Asset Account at my/our local branch in.....

Please send full details and an application card. I/We understand that the minimum investment is £1,000, that rates may vary, and the bonus may vary at 12 months' notice. I/We would like interest credited:

Annually on 1st June ☐ Monthly ☐

\* Details of monthly interest rates are available from any Abbey National branch.

Full name(s) Mr/Mrs/Miss.....

Address.....

Postcode..... Telephone.....

Signature(s)..... Date.....

**ABBNEY NATIONAL**



## WORLD TRADE NEWS

# Israel's generals want to scrap Lavi jet fighter

BY ANDREW WHITLEY IN JERUSALEM

ISRAEL'S military chiefs have formally recommended that the controversial Lavi combat aircraft be cancelled. They suggest Israel should buy the latest version of the General Dynamics F-16, now entering service with the Israeli Air Force.

Purchase of the 300 new aircraft Israel says it needs in the coming two decades could involve an expenditure of at least \$55bn.

Until now, no one in authority has dared to challenge the conventional wisdom in Israel that the Lavi was essential both for the country's security and its technological advancement. Most of the coalition Cabinet headed by Mr Yitzhak Shamir are firm supporters of the project.

The report by the planning branch of the General Staff, headed by Major-General Amir Drori, deals a serious blow to the Israeli project, funded largely by the US.

The report by the planning branch of the General Staff, headed by Major-General Amir Drori, deals a serious blow to the Israeli project, funded largely by the US. The Pentagon has independently been exerting mounting pressure on the Shamir Government to scrap the aircraft, on which \$1.3bn has already been spent.

The first prototype of the Lavi, designed as a multi-role aircraft capable of penetrating sophisticated ground defence

systems, is in the midst of its test flight programme. If the go-ahead for series production is given, it would come into service in 1991.

The generals' misgivings over the mounting cost of the Israeli-designed aircraft, which could end up costing over \$20m apiece, have been well known for some time.

The Israeli Defence Forces fear the project will take away funds from modernisation programmes for other branches of the armed forces, notably the navy.

In its place, the general staff have apparently come out in favour of the politically most palatable alternative presented by the Pentagon to the Israeli Defence Ministry in January. This is a modified version of the F-16C, which would incorporate some of the avionics designed by Israeli electronics companies for the Lavi project.

The Government's acceptance of the IDF planning staff's report is, however, by no means certain. The project is a big source of employment in an industry going through a painful process of readjustment to government cuts in defence-related orders.

## Japan steps up drive to stem chip dumping in Asia

BY CARLA RAPOPORT IN TOKYO

JAPAN is stepping up efforts to reduce dumping of semiconductors in Asian markets in a bid to head off the collapse of the US-Japan trade pact on semiconductors.

The news comes as US industry executives meeting in Washington this week step up their efforts to gain government support for their demands for trade sanctions against Japanese chip manufacturers.

Japan's Ministry for International Trade and Industry (MITI) said it was now monitoring all chip exports from Japan and exporters are being asked to produce an export certificate from the makers of the chips.

Those which produce a certificate are registered as "authorised exporters" and those which do not are deemed to have dumped the chips in the open market at cheap prices.

After monitoring this information for a few weeks, MITI plans to ask individual chip-makers to cut their production and exports accordingly.

The European Community will tomorrow ask the General Agreement on Tariffs and Trade to examine whether last July's US-Japan semiconductor agreement violates the GATT.

The companies involved are the six leading chip makers: NEC, Hitachi, Toshiba, Fujitsu, Mitsubishi, and Sony.

The purpose of the monitoring exercise is to ensure that the cuts will be allocated fairly. Recently, MITI instructed Japanese chipmakers to reduce production by 10-20 per cent for the six weeks to the end of March.

The US-Japan semiconductor trade pact, signed last summer, aimed to stop Japanese companies from dumping chips in the US and increasing the access of foreign chipmakers in the Japanese market.

## Japanese hold on to US market

By Nick Garnett in Las Vegas

JAPANESE CONSTRUCTION machinery makers selling in North America have so far absorbed much of the revaluation of the yen, kept down price rises and retained their share of the world's biggest single market.

Over the past 18 months the yen has moved from 260 to the US dollar to 154, a shift of about 40 per cent. During this period Japanese companies have raised list prices by 20 per cent or less and many continue to offer substantial discounts.

They have cut dealer margins to the bone as well as reducing their own production costs in Japan by, for instance, sourcing more component manufacturing to small Japanese suppliers with lower wage costs.

Mr John Borden, executive vice president for marketing at J. I. Case, the US construction equipment maker, said that some excavator manufacturers, including Komatsu, Mitsubishi and Kobelco, which normally operate on profit margins of 4 per cent or 5 per cent in the US, are now selling at a substantial loss. It is a charge the Japanese companies deny.

These price increases have hit the Japanese because construction equipment prices have been virtually static for the past five years in North America and elsewhere.

Komatsu, whose net revenue worldwide declined by 40 per cent last year but which is still in profit, raised its prices in North America by an average of 18 per cent last year. Its share of the North American market fell from 11 per cent in 1985 to 9 per cent. The company has said that it would be forced to raise prices again this year but has not decided when or by how much.

Mr Ron Hargrove, national sales manager of Machinery Distribution, a company which sells Mitsubishi wheel loaders and motor graders, Tadano cranes and Furukawa wheel loaders, says dealer margins have been cut drastically by Japanese suppliers.

The one good sign for the Japanese, however, is that price pressures have not affected Japanese hydraulic excavators as severely as other equipment. This is because imported machines, mainly Japanese, have a virtual stranglehold on the fast-growing US market for excavators.

# Chris Sherwell reports on a joint venture plan to sell washing machines to China

## Australia helps end days of Chinese laundry

AT Adelaide's newly-renovated maritime museum, an old sailboat which once carried cargoes round the Australian coast stands proud inside a brick warehouse. In a tiny shelter on deck is an antiquated iron stove—made by Simpson's.

A century later, the company is Australia's best-known local white goods manufacturer, a household name in the Australian city which claims manufacturing as one of its special talents.

Though no longer under family control following a takeover last April, one of Simpson's last achievements under its own name was an exciting breakthrough: a joint manufacturing venture with China, believed to be Australia's first.

The project, which took some 18 months to negotiate, involves the production of 200,000 Australian-designed washing machines under a contract between Simpson and the Tianjin household electrical company.

The Tianjin Household Appliance Company, as the venture is known, will employ about 400 Chinese workers to produce the machines in a specially converted carpet factory in Tianjin, a manufacturing centre which lies 75 miles south-east of Peking.

Chinese-made steel, motors and electrical components will be used as far as possible and the production line is scheduled to start rolling in July, with most of the output going into the Chinese market.

The market is estimated at some 10m units a year and is supplied by about 100 producers. Against such competition, the joint venture is pinning the success of its machine on a growing domestic market and three important features.

These are its compact size, which make it ideal for small apartments; the fact that it is top-loading rather than twin-tub, which makes it convenient to operate; and its use of cold

water—many Chinese households do not have hot water.

For Simpson's, the key earning opportunities lie in the 50,000 units which will be exported to South East Asian and South Pacific countries. It is from these earnings that it will be able to repatriate dividends.

Moreover, success here against Korea or Taiwan would inevitably lead to the creation of an international distribution network out of China, through which it might also market its other products.

Representatives from Tianjin were in Adelaide recently to see the Simpson's plant, and no doubt some of its other products.

The new washing machine is based on Simpson's Genesis model developed in Adelaide, and its successful introduction will presumably help to outdate the old clichés about Chinese laundries.

According to Mr Don McNeill, chief executive of Simpson's, the Genesis model

incorporates the latest technology and the China version will simply be scaled down in size and adapted for use with cold water.

The A\$7m (£3m) joint venture is 50 per cent owned by Simpson's, which put in its A\$3.5m equity in the form of pre-development expenses in design and cash.

The Tianjin Household Electrical Company has a 55 per cent stake based on the factory and its basic equipment, while the remainder is held by the Bank of China.

There are local loans in Renminbi for working capital and foreign exchange loans made through the Bank of China, Fujian Bank of Japan and Australia's Export Finance Insurance Corporation.

Although other Australian companies have become involved in China, their activities have mostly been in agriculture or agriculture-related activities. The Simpson's operation is thought to be Australia's first involving the manufacture

of complex metal products. If the washing machine is a success, it could lead to an expansion of production and other joint projects. Certainly the potential is large.

Just as importantly, however, the combination of Australian technology and Chinese labour and production will provide illustrative experience for other Australian manufacturers and therefore influence prospects for wider co-operation in that sphere.

According to Mr McNeill, Simpson's is only likely to see returns "two or three years down the track." But he argues that the company will gain enormously from competing in the tough South East Asian market.

That is a view many Australian manufacturers are being urged to adopt. Economists agree that the country needs to exploit its new-found competitiveness to help redress its large current account deficit. The Simpson's venture is a step towards that end.

## MORGAN GUARANTY TRUST STUDY OF ASIAN NICs

# S Korea and Taiwan suffer 'policy inertia'

BY PETER MONTAGNON, WORLD TRADE EDITOR

TAIWAN and South Korea have taken only token steps so far to adjust their trade imbalances with the rest of the world and will have to undertake fundamental economic reforms if they are to play their part in averting the breakdown of the world trading system.

This is the main conclusion of a new study by Morgan Guaranty Trust, the leading US bank, on the impact of the newly industrialising countries (NICs) of South-East Asia on the chronic US trade deficit.

Morgan Guaranty estimates in its regular review of world financial markets that exports to the US from the four main Asian NICs reached nearly \$100bn last year, roughly the same as US imports from France, Germany and the UK.

Collectively they ran an estimated surplus of \$30bn with the US, though in two of them—Hong Kong and Singapore—the surplus was offset by deficits elsewhere. In contrast, Taiwan and Korea stand out as suffering from what Morgan calls "policy inertia" on trade and economic matters.

"Real progress will require that each country accept and implement a significant macro-economic policy shift towards domestically generated expansion and pronounced currency appreciation," it says.

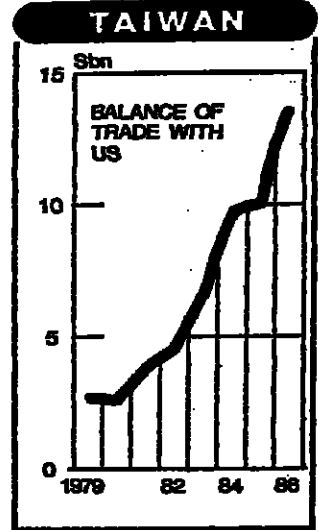
Taiwan's currency has fallen by 15 per cent in real terms since the start of the decade, while vis-à-vis the US the drop is 20 per cent. The Korean won has depreciated by a real 26 per cent against its trading partners generally and 38 per

cent against the US dollar. The limited measures taken so far by these two countries to allow their currencies to appreciate and ease import restrictions will suffice only to slow the growth of their current account balance of payments surpluses (estimated at \$15bn in 1986 for Taiwan and \$4.7bn for Korea), but will not reduce their overall level.

Still less will the measures put a big dent in their bilateral trade surpluses with the US of \$13.6bn and \$7.5bn respectively. Morgan adds that the US authorities should concentrate more on negotiating the removal of obstacles facing US exporters trying to sell to these countries. Hitherto negotiations between the US and the Asian NICs have concentrated mainly on agriculture and intellectual property protection.

The appreciation of the Taiwan dollar, they need to do more and on a faster schedule. Another reason is Taiwan's trade surplus with the US, its largest trading partner, as well as its greatest supporter in international diplomacy.

Taiwan's surplus with the US reached nearly \$13.6bn last year, up from about \$10bn the previous year, despite efforts by both countries to correct the



## All Nippon signs deal for Airbus

By Michael Dennis, Aerospace Correspondent

ALL NIPPON AIRWAYS (ANA) of Japan has signed a contract for 10 of the new Airbus narrow-bodied A-320-200 150-seater airliners now under development, with a further 10 aircraft on option.

The deal is worth about \$1bn including the options and spares. Delivery of the first 10 All Nippon A-320s is set for 1990-91. They will be used to replace Boeing 737s and to meet traffic growth on Japanese domestic air routes.

The ANA deal brings to 439 the firm orders and options for the A-320 from 18 airlines, comprising 275 firm contracts and 164 aircraft on option.

Korean Air, the flag airline of South Korea, has signed a \$1bn deal for four McDonnell Douglas MD-11 tri-star airliners, with an option on another four aircraft. The order for the new jets was first announced late last year.

Korean Air already operates McDonnell Douglas DC-10 jet airliners, and also makes component for McDonnell Douglas aircraft.

Air Europe, the airline company which is part of Mr Harry Goodman's International Leisure Group, is discussing with Boeing of the US a deal involving five Boeing 737-400 tri-star medium-range jet airliners and five short-range 737-400 aircraft.

## AMERICAN NEWS

# Spy trial indictment places strains on US-Israeli ties

BY ANDREW WHITLEY IN JERUSALEM

ISRAEL'S special relationship with Washington could be badly strained by a federal grand jury's indictment yesterday of Colonel Aviem Sella, an Israeli Air Force officer, on the grounds that he conspired with Mr Jonathan Jay Pollard, a civilian working for the US Navy, to pass on top secret military information.

Mr Pollard is expected to receive a heavy sentence when the ruling is handed down today.

The three-count indictment accuses Col Sella of recruiting Mr Pollard in the summer of 1984. The US-Israeli extradition treaty exempts espionage but the US Justice Department is resentful about Israel's lack of co-operation in the case. It would like to charge three other Israelis.

After simmering for months, US Government annoyance over the way in which Israel has tried to brush off the affair surfaced publicly this week.

A protest was lodged by the US Embassy in Tel Aviv over the promotion of Col Sella.

The much decorated Air Force officer who fled Washington in November 1985 when Mr Pollard was arrested was recently named as head of the country's second largest air base. But the US has warned that if the spy handler is rewarded,

day-to-day military co-operation with Israel could be affected.

Since 1983, Col Sella has been in command of a major air base in the Negev Desert, with the acting rank of Brigadier General. All attempts by US Justice Department investigators to question him have been blocked.

In Washington, US state prosecutors were due yesterday to seek a Grand Jury indictment against Col Sella and other Israelis including a former senior Mossad official, Gen Rafael Eitan, who is chairman of one of the largest state-owned enterprises.

The National Unity government has consistently denied that the Pollard spy ring, said to have been headed by Gen Eitan operating out of the Prime Minister's office, was anything more than a "rogue" operation. And it says the special intelligence unit, which according to Mr Pollard received an immense range of valuable information, was disbanded once its existence came to light.

But despite their promises to help get to the bottom of the affair, Israeli authorities have patently dragged their feet, hoping it would blow over once Mr Pollard was sentenced.

Responding yesterday to allegations made by Mr Pollard that he

had been told his actions had had the approval of the highest levels of the Israeli government, Prime Minister Yitzhak Shamir asserted that all Israel's statements on the subject had been true.

The Israeli army banned at short notice yesterday a memorial ceremony for a murdered Palestinian leader while anti-Israeli unrest flared in the occupied West Bank, Reuters reports from Jerusalem.

The army's central command ordered the al-Hakawati theatre in Arab East Jerusalem closed for 13 hours to prevent a ceremony marking the first anniversary of the assassination of Nablus mayor Zafar al-Masri by suspected Palestinian radicals.

An army spokesman said the measure was taken "after it was learned that a gathering of Palestine Liberation Organisation (PLO) supporters was to be held."

About 150 leading West Bank citizens, including the Moslem Mufti of Jerusalem, unaware the meeting had been banned, appeared at the theatre along with representatives of foreign consulates, and held an impromptu ceremony outside.

Unrest erupted in two areas of the West Bank following the fatal shooting of a Palestinian teenager by Israeli soldiers in Nablus yesterday, an army spokesman said.

## Argentina sets date for mid-term elections

By Tim Coone in Buenos Aires

ARGENTINA'S crucial mid-term elections, in which over 11,000 national, provincial and municipal posts will come up for renewal, have been set for September 6.

To maintain its political and economic programme on course the Government will be concerned to keep its share of seats in the lower house legislature, the Chamber of Deputies, in which half the 254 seats will come up for renewal, and to win as many as possible of the 23 provincial governorships.

The key governorship is that of Buenos Aires province, in which 40 per cent of the electorate is concentrated. The party which wins the governorship is considered the most likely to win the subsequent presidential and legislative elections.

President Raul Alfonsín's term expires in 1989 and there is a danger he will become a lame duck leader in his remaining two years if the election goes badly for the ruling Radical Party.

At the legislative level this would happen if the Radicals were deprived of their thin absolute majority in the Chamber of Deputies.

Outstanding legislative proposals of the government would then almost certainly become bogged down.

The choice of September 6 is symbolic one which the Radicals hope will work in their favour. On that date in 1930, a military coup ousted a former Radical Government from power, initiating a long period of political instability which produced 15 military governments and only eight civilian ones over the past six decades.

With Argentina's judicial system immersed in bringing to justice some 250 military officials involved in the "dirty war" which followed the last military coup of 1976, the date symbolises the dawn of a new era, asserting their power over the military ones.

# Barbara Durr reports on the Peruvian president's conflicting policies

## Garcia's image suffers a dent

WHEN President Alan Garcia came to office in July 1985, he perceived two enemies of Peru. On one side was the International Monetary Fund (IMF) and its politically unpalatable economic austerity recipes. On the other, the fanatical Maoist guerrillas of Sendero Luminoso, who had just celebrated their fifth year of armed rebellion.

Mr Garcia has since succeeded in putting the IMF on ice, but he has made little solid progress against Sendero Luminoso.

His latest anti-terrorist sortie, sending 4,000 police to raid three Lima universities, helps illustrate his problems on this front.

The unprecedented police operation captured a fair array of homemade bombs and bomb-making, one sub-machine gun and less than a dozen pistols. One university guard, uninformed of the operation and resisting the unidentified intruders, was shot dead by police.

Nearly 800 people were detained, many of whom were beaten by police. Only 90 have so far been charged with terrorism, according to the vice-minister of interior, Mr Agustín Mazilla. Another 520 students were released.

While the operation generally won public approval, the long term political costs do not appear to outweigh the immediate benefits of public backing and a few more rebels behind bars.

The President stands on some dubious legal ground. He has been charged with violating the traditional and constitutionally protected autonomy of the universities which until now has made them off-limits for law enforcement personnel.

Mr Garcia contends that autonomy does not mean extra-territoriality. But the chief of the Peruvian Supreme Court has said that the rectors of the three universities were entitled to be informed.



A student is arrested in last month's unprecedented police raids on Lima's universities.

raises a question over the disappearance of another 60 prisoners in military hands.

To Mr Garcia's credit, he is moving to consolidate the three military ministries of the army, air force and navy into a single Ministry of Defence, probably with a civilian head. He is also attempting to reorganise Peru's dispersed and competing intelligence services.

Last week, at the president's initiative, Congress approved a new, tougher law on terrorism stiffening prison sentences for a minimum of 18 years.

President Garcia may also have undermined his Government's authority by bowing too readily to political pressures. Instead of a beginning to the long-promised strategy against terrorism, the university raids, in the words of one diplomatic observer, looked like "a cheap show" designed to pacify the ruling party.

By sending in the troops, Mr Garcia also revived a largely dormant student movement which is now more militantly opposed than ever to the Government. For a week after the raids, student protests denouncing the Government as fascist were violently broken up by the police.

of a member of the Apra national executive committee, Mr Cesar Lopez Silva.

While Apra concern with self-protection may be justified, the President's actions, apparently on the party's behalf, paint him as overly partisan. As one student said: "Other people have died too."

Moreover, the party is something of a moral liability for President Garcia. It is fraught with corruption, thuggery and a raw appetite for power.

The President, in a speech punctuated by four Sendero car bombs last Friday, told an 80,000-strong gathering of party faithful that they must clean up their act. He also hinted that rivalries within the democratic left must be set aside to win the fight against extremism. The response from the otherwise enthusiastic crowd was silence.

Apra has waited 60 years since its foundation to attain the presidency. It also holds 85 per cent of the Nation's municipal electoral posts and a majority in the Congress. This remarkable political position, thanks largely to Mr Garcia's charisma, is just beginning to be savoured — some would say abused.

Nonetheless, Mr Garcia wants to govern in co-operation with the moderate element of his main opposition, the left-wing coalition Izquierda Unida, in order to isolate further those who have taken up arms, according to his close friend and political advisor, Mr Carlos Franco.

In any case, it is unlikely that the Izquierda Unida would be willing to come under Mr Garcia's wing, believing that it will have a fair chance for the presidency in the election in 1990.

Perhaps as a reflection of these conflicting aims, President Garcia himself has an image problem. He has not yet managed to find a workable mix of Third World radicalism — on which he scores high with his posture on the IMF, and a tough stance against insurgents at home.

As one observer drily commented: "He cannot fight insurgency and be the darling of the radical Latin American left."

Sie erhalten die Financial Times im Abonnement durch Boten zugestellt.



Düsseldorf

Get your News early in

Näheres erfahren Sie von Financial Times, Europe Ltd., Gültelstr. 54, 6000 Frankfurt, Tel. 069/7598-0, Telex 416193

مكتبة النجف



THE RESULTS FOR THE YEAR ENDED 31.12.85 ARE ABRIDGED FROM THE FULL AUDITED ACCOUNTS FOR THAT YEAR AND HAVE BEEN FILED WITH THE REGISTRAR OF COMPANIES.



## UK NEWS

## National bargaining for Civil Service pay deal

BY DAVID BRINDLE, LABOUR CORRESPONDENT

THE TREASURY has struck a radical provisional pay agreement with the main trade union for scientific and technical civil servants that conspicuously embraces most of the pay bargaining practices attacked by Mr Kenneth Clarke, Paymaster-General.

The agreement stipulates an annual pay review; provides for negotiations to be constrained by a going rate of settlements elsewhere; makes arrangements for periodic comparability studies, implying job evaluation; and creates a strong single national pay scale out of 182 existing departmental scales.

All these practices were heavily criticised by Mr Clarke last month in a key policy speech aimed at private-sector employers. He said the Government, as employer, would set an example by moving towards regional pay variation and performance-linked pay.

The Treasury's outline agreement with the Institution of Professional Civil Servants (IPCS) does provide for extra merit-based pay increments for up to 25 per cent of the union's members, but it makes provision only for the future possibility of regional pay variation.

The Treasury said yesterday that it felt the agreement was "better than not" in terms of the minister's goals. But it said his agenda was "not totally realistic," adding: "Pay negotiations have to stay in touch with what is going on in the big wide world."

This surprising on-the-record comment to journalists came on the eve of today's meeting of the National Economic Development Council, to be chaired by the Prime Minister, at which the Confederation of British Industry (CBI) is to make a strong defence of pay determination in the private sector.

Sir Terence Beckett, CBI director-general, is to present a paper on pay which makes no mention of regional variation as prescribed recently not only by Mr Clarke, but by other ministers including Mr Nigel Lawson, the Chancellor, of the Exchequer.

Mr Lawson has himself been declaring the Government's firm intention of introducing regional variation into Civil Service pay. Yesterday, however, all the civil servants' unions except the IPCS received an across-the-board offer of a 4 per cent increase.

The provisional agreement with the IPCS is based on the principle of a single national pay "spine" for 89,000 staff in the Civil Service itself and in other bodies where pay is linked to the service. The spine would run from £3,146 a year to £20,041 and would be subdivided into three "spans".

## Palace official to join Hanson

MR MICHAEL SHEA, the Queen's secretary, is to join Hanson Trust, the acquisitive UK conglomerate, one June 1 as head of public affairs.

Mr Shea, sometimes a controversial figure in his eight years at Buckingham Palace, was previously a career diplomat. He served in Bonn and Bucharest before becoming Director of the British Information Services in New York.

He will be based in London for Hanson Trust, but as half the company's trading profit came from the US last year, he is expected to spend some time in America. "His diplomatic background and his experience on both sides of the Atlantic will be very valuable to us," said a Hanson Trust spokesman.

Mr Shea, a Scot who writes political thrillers in his spare time, angered ministers last July when he was suspected of being the source of claims that the Queen was critical of the Government's handling of relations with South Africa. He was also a controversial figure during the Queen's tour of China last year, when he clashed with Chinese officials and security personnel over the arrangements.

Prescription charges are to rise by 20p to £2.40 per item to cover the cost of supplying diabetes with free disposable syringes, Mr Tony Newton, the Health Minister, told the House of Commons. His announcement follows pressure from some MPs who saw as unfair treatment of diabetics who have previously been issued with re-usable syringes and needles, while heroin addicts have recently been supplied with free syringes in an effort to combat the spread of AIDS.

Cost of running London has risen by £178m since the abolition of the Greater London Council, according to research conducted by the Labour-linked Association of London Authorities. The analysis, which has been questioned by ministers and by Sir Geoffrey Taylor, chairman of the London Residuary Body, claims that the cost of running the capital has increased by 21 per cent since abolition last April. At the time the Government claimed that abolition would save ratepayers substantial amounts of money.

Airlines and shipping companies bringing to the UK people who have not right to enter the country will face fines of up to £1,000 for each individual offence under legislation to be introduced by the Government in the House of Commons today.

Scottish National Party will table a bill which would create a Scottish Mergers Board to protect Scottish industry against takeovers by companies based outside Scotland.

Total of 23 building societies, banks and other financial institutions linked their cash-dispenser machines in a new network called Link. The participants are Abbey National and Nationwide building societies, Girobank and the Co-operative Bank. The network starts with over 700 cash-dispensers. This is few compared with the 3,700-strong network launched by Bank of Scotland, Barclays Bank, Lloyds Bank and Royal Bank of Scotland on Monday. A network of 2,800 dispensers was established by National Westminster Bank and Midland Bank three years ago. Link, however, expects its network to expand considerably over the next year, as institutions join.

## Bank plans to relax regulations on large underwriting risks

BY DAVID LASCELLES, BANKING EDITOR

THE BANK of England is proposing to relax its rules on large exposures as far as underwriting activities by banks is concerned.

This is in response to pressure from banks which argue that the rules which the Bank intends to introduce shortly would hamper their ability to underwrite issues of securities by their corporate clients.

In a new consultative paper on large exposures issued yesterday, the Bank said it recognised that the credit risks arising from banks' underwriting activities were relatively low, and that much depended on the skills and experience of the underwriter. This meant that a single policy was not feasible.

Instead the Bank will examine underwriting exposures on a case-by-case basis. Where it is satisfied that a bank has the skills and experience, it will apply the following rules:

- During the underwriting period, banks will be able to take on exposures equivalent to 60 per cent of their capital, instead of only 10 per cent in normal circumstances. If the exposure exceeds 60 per cent, it must be notified to the Bank after it has been entered into; if it exceeds 150 per cent it must be notified beforehand.
- The underwriting period will last from the commitment date until 15 days after the allotment date, or 28 days from the commitment date, whichever is sooner. After the period is over, the exposure will be treated like any other.

The Bank says that skills and experience cannot be assessed at short notice. Any bank wanting to engage in underwriting should discuss its plans with the Bank.

The rules apply only to single issues of securities, not revolving ones, and only to lead underwriters. As underwriters, banks take on large exposures to individual clients by agreeing to buy issues of securities if they cannot be sold to investors in the open market.

In all other cases, banks must notify the Bank of any large exposures they have to individual or related clients if they exceed 10 per cent of capital, and must obtain prior approval if they exceed 25 per cent.

The limitations on large exposures are provided for in the new Banking Bill currently making its way through Parliament. The measures are intended to reduce bank risks, and stemmed from the Johnson Matthey Bankers affair of 1984 when the small bullion bank nearly collapsed because it had made large loans to a small number of doubtful companies.

A row is brewing between the Securities and Investments Board (SIB), Britain's new investor protection body, and the Financial Intermediaries Managers and Brokers Regulatory Association (Fimbra).

Fimbra is expected to become the main self-regulatory body for Britain's life assurance and unit trust intermediaries.

In a letter to Mr Paul Channon, Secretary of State for Trade and Industry, Fimbra claims that the "disturbingly complex" rules set out by SIB for controlling investment advisers will result in several thousand small firms being put out of business.

Mr Mark St Giles, of Fimbra, challenges the Government and SIB to declare whether it is a matter of public policy to encourage the disappearance of smaller independent advisers.

Under the Financial Services Act, the control of investment businesses would be handled by SIB, with five Self-Regulatory Organisations (SROs) under it, including Fimbra.

Mr St Giles claims that for efficient regulation, the SIB's rules must be easily understood by the ordinary practitioner and his client, or they will be ignored. He regards it as highly undesirable that Fimbra should have rules as complex as the SIB's.

He is especially worried that the SIB has been far too harsh in laying down the financial adequacy requirements for investment firms.

Fimbra warns that the SIB's proposals could result in large numbers of life assurance and unit trust advisers having to cease trading. Indeed, Fimbra forecasts "the virtual disappearance of the smaller independent investment adviser."

Finally, Mr St Giles is "highly sceptical" over the claim by SIB that better regulation will lead to sufficient growth of business to offset the additional costs.

Fimbra has been in constant discussion with SIB over the proposed rules.

However, Fimbra does back SIB in its fight against the banks and building societies over polarisation - the controversial ruling that life assurance and unit trust salesmen must either be completely independent, or become representatives of just one company.

These four control 59 per cent of Goldcrest, only 16 per cent short of the 75 per cent which would be needed to approve a change of ownership. The rest of the shares are held by institutions and private investors.

US bid for Goldcrest

SHAREHOLDERS in Goldcrest, the struggling UK film company, are to vote on an American-backed rescue package at an extraordinary general meeting next month.

The takeover proposal would give Mr Earle Mack, an American property developer, an 85 per cent stake in the British group. It is being supported by Goldcrest's four largest shareholders - Pearson, the diversified group which owns the financial

Times, Electra Investment Trust, the Coal Board Pension Fund and Noble Grossart, the Scottish investment house.

STAYING IN HOLLAND?

To complete the needs of the business traveller, complimentary copies of the Financial Times are available to guests staying in the

## Bank plans to relax regulations on large underwriting risks

BY DAVID LASCELLES, BANKING EDITOR

THE BANK of England is proposing to relax its rules on large exposures as far as underwriting activities by banks is concerned.

This is in response to pressure from banks which argue that the rules which the Bank intends to introduce shortly would hamper their ability to underwrite issues of securities by their corporate clients.

In a new consultative paper on large exposures issued yesterday, the Bank said it recognised that the credit risks arising from banks' underwriting activities were relatively low, and that much depended on the skills and experience of the underwriter. This meant that a single policy was not feasible.

Instead the Bank will examine underwriting exposures on a case-by-case basis. Where it is satisfied that a bank has the skills and experience, it will apply the following rules:

- During the underwriting period, banks will be able to take on exposures equivalent to 60 per cent of their capital, instead of only 10 per cent in normal circumstances. If the exposure exceeds 60 per cent, it must be notified to the Bank after it has been entered into; if it exceeds 150 per cent it must be notified beforehand.
- The underwriting period will last from the commitment date until 15 days after the allotment date, or 28 days from the commitment date, whichever is sooner. After the period is over, the exposure will be treated like any other.

The Bank says that skills and experience cannot be assessed at short notice. Any bank wanting to engage in underwriting should discuss its plans with the Bank.

The rules apply only to single issues of securities, not revolving ones, and only to lead underwriters. As underwriters, banks take on large exposures to individual clients by agreeing to buy issues of securities if they cannot be sold to investors in the open market.

In all other cases, banks must notify the Bank of any large exposures they have to individual or related clients if they exceed 10 per cent of capital, and must obtain prior approval if they exceed 25 per cent.

The limitations on large exposures are provided for in the new Banking Bill currently making its way through Parliament. The measures are intended to reduce bank risks, and stemmed from the Johnson Matthey Bankers affair of 1984 when the small bullion bank nearly collapsed because it had made large loans to a small number of doubtful companies.

A row is brewing between the Securities and Investments Board (SIB), Britain's new investor protection body, and the Financial Intermediaries Managers and Brokers Regulatory Association (Fimbra).

Fimbra is expected to become the main self-regulatory body for Britain's life assurance and unit trust intermediaries.

In a letter to Mr Paul Channon, Secretary of State for Trade and Industry, Fimbra claims that the "disturbingly complex" rules set out by SIB for controlling investment advisers will result in several thousand small firms being put out of business.

Mr Mark St Giles, of Fimbra, challenges the Government and SIB to declare whether it is a matter of public policy to encourage the disappearance of smaller independent advisers.

Under the Financial Services Act, the control of investment businesses would be handled by SIB, with five Self-Regulatory Organisations (SROs) under it, including Fimbra.

Mr St Giles claims that for efficient regulation, the SIB's rules must be easily understood by the ordinary practitioner and his client, or they will be ignored. He regards it as highly undesirable that Fimbra should have rules as complex as the SIB's.

He is especially worried that the SIB has been far too harsh in laying down the financial adequacy requirements for investment firms.

Fimbra warns that the SIB's proposals could result in large numbers of life assurance and unit trust advisers having to cease trading. Indeed, Fimbra forecasts "the virtual disappearance of the smaller independent investment adviser."

Finally, Mr St Giles is "highly sceptical" over the claim by SIB that better regulation will lead to sufficient growth of business to offset the additional costs.

Fimbra has been in constant discussion with SIB over the proposed rules.

However, Fimbra does back SIB in its fight against the banks and building societies over polarisation - the controversial ruling that life assurance and unit trust salesmen must either be completely independent, or become representatives of just one company.

These four control 59 per cent of Goldcrest, only 16 per cent short of the 75 per cent which would be needed to approve a change of ownership. The rest of the shares are held by institutions and private investors.

US bid for Goldcrest

SHAREHOLDERS in Goldcrest, the struggling UK film company, are to vote on an American-backed rescue package at an extraordinary general meeting next month.

The takeover proposal would give Mr Earle Mack, an American property developer, an 85 per cent stake in the British group. It is being supported by Goldcrest's four largest shareholders - Pearson, the diversified group which owns the financial

Times, Electra Investment Trust, the Coal Board Pension Fund and Noble Grossart, the Scottish investment house.

STAYING IN HOLLAND?

To complete the needs of the business traveller, complimentary copies of the Financial Times are available to guests staying in the

## Cambridge Instruments plans to rejoin market after 20 years

BY PHILIP COGGAN

CAMBRIDGE Instruments plans to rejoin the stock market at the end of the month - after an absence of nearly 20 years and four rescue plans. The offer for sale of the scientific instruments group is expected to value the company at about £100m.

The company nearly came to the market two years ago, but abandoned the issue because of adverse stock market conditions.

Kleinwort Benson is planning to issue a pathfinder prospectus designed to appeal to both institutions and individual investors. About 30 per cent of the equity will be floated, with the bulk of the proceeds being used to pay off Cambridge's £15m of debts.

Cambridge's chequered history began in 1881 when it was founded by Mr Charles Darwin's son, Horace, and after being one of the pioneers in the field of electron microscopes, it was listed on the stock exchange in 1959.

But Cambridge proved stronger at technological development than at financial management and, in 1968, the Industrial Reorganisation Corporation arranged the first of three government-backed attempts to rescue the company.

The IRC intervened in a bid battle for Cambridge and backed the George Kent instrument group at the expense of rivals Rank.

After George Kent itself was taken over by Brown Boveri, the Swiss-based electrical engineering group, the National Enterprise Board bought the former Cambridge company and merged it with Metals Research. But even after a Metals cash injection by the NEB, losses were running at £3m a year by 1979.

It was at that point that the current chief executive, Dr Terry Gooding, a Welsh-born nuclear physicist turned businessman, took over the running of the company. Backed by Midland Bank, £1 and with £1m of his own money, Dr

Gooding set about restoring Cambridge's fortunes.

New management was brought in, costs controlled and research and development spending reduced. The result was a return to profit within 18 months.

Pre-tax profits have climbed from £38,000 in 1982 to £1.85m in the first year. Cambridge has been considerably increased in size by the 1986 \$50m purchase of Warner Lambert's Reicher Instruments division which specialises in optical equipment.

The enlarged group now has about 38 per cent of its turnover in scientific equipment (electron microscopes and image analysis) with 41 per cent in optical equipment (optical microscopes and ophthalmic instruments), with the rest in semiconductor manufacturing equipment and in industrial products. More than half its annual sales of about £100m are now in the US.

Men and Matters, Page 16

Guinness seeks £5.2m paid over Distillers

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

GUINNESS has started legal proceedings in Jersey to recover £5.2m paid to a Jersey company in connection with Guinness's £2.7m bid for Distillers last year.

Guinness is alleging that Mr Ernest Saunders, its former chairman and chief executive, and Mr Thomas Ward, another Guinness director, breached their fiduciary duty to the company by paying the £5.2m to Marketing and Acquisition Consultants (MAC), of St Helier.

Guinness alleges that the money was paid to have been paid for services provided by "unidentified third parties" for research into Distillers' US wholesale network.

There is no evidence of any such services having been provided, Guinness alleges.

The Royal Court in Jersey last week granted Guinness an order freezing the money in an account in MAC's name with the National Westminster Bank.

The bank was ordered to disclose how much was in the account and to allow Guinness's lawyers to inspect and copy correspondence, cheques, statements and other documents relating to the account.

The bank later announced that it would comply with the order.

MAC and Mr Michael Dee, its director, were ordered to disclose all dealing with the account and particulars of the alleged services provided to Guinness and the names of those in Guinness and MAC who gave or received instructions in relation to them.

Last Friday, when all the parties appeared before the Royal Court for the first time, MAC indicated its intention to defend Guinness's claim for repayment of the money and was given three weeks to put in evidence.

The case is not expected to get to court for a substantive hearing for several months.

## Guinness seeks £5.2m paid over Distillers

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

GUINNESS has started legal proceedings in Jersey to recover £5.2m paid to a Jersey company in connection with Guinness's £2.7m bid for Distillers last year.

Guinness is alleging that Mr Ernest Saunders, its former chairman and chief executive, and Mr Thomas Ward, another Guinness director, breached their fiduciary duty to the company by paying the £5.2m to Marketing and Acquisition Consultants (MAC), of St Helier.

Guinness alleges that the money was paid to have been paid for services provided by "unidentified third parties" for research into Distillers' US wholesale network.

There is no evidence of any such services having been provided, Guinness alleges.

The Royal Court in Jersey last week granted Guinness an order freezing the money in an account in MAC's name with the National Westminster Bank.

The bank was ordered to disclose how much was in the account and to allow Guinness's lawyers to inspect and copy correspondence, cheques, statements and other documents relating to the account.

The bank later announced that it would comply with the order.

MAC and Mr Michael Dee, its director, were ordered to disclose all dealing with the account and particulars of the alleged services provided to Guinness and the names of those in Guinness and MAC who gave or received instructions in relation to them.

Last Friday, when all the parties appeared before the Royal Court for the first time, MAC indicated its intention to defend Guinness's claim for repayment of the money and was given three weeks to put in evidence.

The case is not expected to get to court for a substantive hearing for several months.

BP Oil profits increase 78% as prices fall

By Max Wilkinson

BP OIL, the UK refining and marketing arm of British Petroleum, revealed yesterday that it increased its profit by 78 per cent last year, when crude oil prices fell by about 50 per cent and petrol prices by about 10 per cent on average.

The company said its profit for 1986 on a replacement cost basis rose to £182m from £102m in 1985. Most UK petrol companies achieved markedly better results last year because they were able to avoid passing on to consumers all the benefit of lower oil prices for much of the period.

Yesterday, Mr David Kendall, chief executive of BP Oil, said the improvement of the replacement cost profit reflected the benefits of radical restructuring over the past few years.

He said the financial pressures on the industry would be severe in several countries. In addition to the challenge of providing first class Canadian equities and stock coverage in the UK, the new executive will maintain close relationships with the corporate finance professionals of the firm with a view to developing merchandise which fits the objectives of key accounts in the region.

The ideal candidate is a proven success at providing first rate investment service to money managers who is keen on leadership responsibility and business building. The career opportunities which follow success in this role are truly outstanding. This firm is growing, responsibly, but at a rather profound pace.

Please call or write in confidence to:

Brendan Woods Management Resources International Limited

100 Adelaide Street West Suite 900 Toronto, Ontario CANADA M5H 1S3 (416) 863-6285

## Guinness seeks £5.2m paid over Distillers

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

GUINNESS has started legal proceedings in Jersey to recover £5.2m paid to a Jersey company in connection with Guinness's £2.7m bid for Distillers last year.

Guinness is alleging that Mr Ernest Saunders, its former chairman and chief executive, and Mr Thomas Ward, another Guinness director, breached their fiduciary duty to the company by paying the £5.2m to Marketing and Acquisition Consultants (MAC), of St Helier.

Guinness alleges that the money was paid to have been paid for services provided by "unidentified third parties" for research into Distillers' US wholesale network.

There is no evidence of any such services having been provided, Guinness alleges.

The Royal Court in Jersey last week granted Guinness an order freezing the money in an account in MAC's name with the National Westminster Bank.

The bank was ordered to disclose how much was in the account and to allow Guinness's lawyers to inspect and copy correspondence, cheques, statements and other documents relating to the account.

The bank later announced that it would comply with the order.

MAC and Mr Michael Dee, its director, were ordered to disclose all dealing with the account and particulars of the alleged services provided to Guinness and the names of those in Guinness and MAC who gave or received instructions in relation to them.

Last Friday, when all the parties appeared before the Royal Court for the first time, MAC indicated its intention to defend Guinness's claim for repayment of the money and was given three weeks to put in evidence.

The case is not expected to get to court for a substantive hearing for several months.

BP Oil profits increase 78% as prices fall

By Max Wilkinson

BP OIL, the UK refining and marketing arm of British Petroleum, revealed yesterday that it increased its profit by 78 per cent last year, when crude oil prices fell by about 50 per cent and petrol prices by about 10 per cent on average.

The company said its profit for 1986 on a replacement cost basis rose to £182m from £102m in 1985. Most UK petrol companies achieved markedly better results last year because they were able to avoid passing on to consumers all the benefit of lower oil prices for much of the period.

Yesterday, Mr David Kendall, chief executive of BP Oil, said the improvement of the replacement cost profit reflected the benefits of radical restructuring over the past few years.

He said the financial pressures on the industry would be severe in several countries. In addition to the challenge of providing first class Canadian equities and stock coverage in the UK, the new executive will maintain close relationships with the corporate finance professionals of the firm with a view to developing merchandise which fits the objectives of key accounts in the region.

The ideal candidate is a proven success at providing first rate investment service to money managers who is keen on leadership responsibility and business building. The career opportunities which follow success in this role are truly outstanding. This firm is growing, responsibly, but at a rather profound pace.

Please call or write in confidence to:

Brendan Woods Management Resources International Limited

100 Adelaide Street West Suite 900 Toronto, Ontario CANADA M5H 1S3 (416) 863-6285

## Guinness seeks £5.2m paid over Distillers

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

GUINNESS has started legal proceedings in Jersey to recover £5.2m paid to a Jersey company in connection with Guinness's £2.7m bid for Distillers last year.

Guinness is alleging that Mr Ernest Saunders, its former chairman and chief executive, and Mr Thomas Ward, another Guinness director, breached their fiduciary duty to the company by paying the £5.2m to Marketing and Acquisition Consultants (MAC), of St Helier.

Guinness alleges that the money was paid to have been paid for services provided by "unidentified third parties" for research into Distillers' US wholesale network.

There is no evidence of any such services having been provided, Guinness alleges.

The Royal Court in Jersey last week granted Guinness an order freezing the money in an account in MAC's name with the National Westminster Bank.

The bank was ordered to disclose how much was in the account and to allow Guinness's lawyers to inspect and copy correspondence, cheques, statements and other documents relating to the account.

The bank later announced that it would comply with the order.

MAC and Mr Michael Dee, its director, were ordered to disclose all dealing with the account and particulars of the alleged services provided to Guinness and the names of those in Guinness and MAC who gave or received instructions in relation to them.

Last Friday, when all the parties appeared before the Royal Court for the first time, MAC indicated its intention to defend Guinness's claim for repayment of the money and was given three weeks to put in evidence.

The case is not expected to get to court for a substantive hearing for several months.

BP Oil profits increase 78% as prices fall

By Max Wilkinson

BP OIL, the UK refining and marketing arm of British Petroleum, revealed yesterday that it increased its profit by 78 per cent last year, when crude oil prices fell by about 50 per cent and petrol prices by about 10 per cent on average.

The company said its profit for 1986 on a replacement cost basis rose to £182m from £102m in 1985. Most UK petrol companies achieved markedly better results last year because they were able to avoid passing on to consumers all the benefit of lower oil prices for much of the period.

Yesterday, Mr David Kendall, chief executive of BP Oil, said the improvement of the replacement cost profit reflected the benefits of radical restructuring over the past few years.

He said the financial pressures on the industry would be severe in several countries. In addition to the challenge of providing first class Canadian equities and stock coverage in the UK, the new executive will maintain close relationships with the corporate finance professionals of the firm with a view to developing merchandise which fits the objectives of key accounts in the region.

The ideal candidate is a proven success at providing first rate investment service to money managers who is keen on leadership responsibility and business building. The career opportunities which follow success in this role are truly outstanding. This firm is growing, responsibly, but at a rather profound pace.

Please call or write in confidence to:

Brendan Woods Management



March 4 1982

THE STOCK EXCHANGE  
Market in progress  
you think that the  
£100 index is going  
up beyond 2500, the  
£100 Trust Index  
gives you an opportunity  
to make a profit by  
investment with limited  
risk.  
Send us the coupon  
for details.  
For Mary Ann from  
Options Development  
Company, The Stock Exchange  
London EC2N 2BP  
Please send me details  
of the £100 Trust Index  
Name \_\_\_\_\_  
Address \_\_\_\_\_  
Postcode \_\_\_\_\_

Your  
option  
if  
the  
market  
goes  
on up

2000

Your  
option  
if  
the  
market  
goes  
down



# £100,000 INVESTED IN HANSON TRUST IN JANUARY 1982 WOULD NOW HAVE GROWN TO £600,000.\*

In the last five years our pretax profit, earnings per share and net dividends per share have shown compound annual average growth rates of 56 per cent, 34 per cent and 31 per cent respectively. Our record of growth in earnings per share and dividends is unbroken over the last twenty three years. Hanson Trust. A company from over here that's also doing rather well over there.



H A N S O N T R U S T

\*These figures were correct at the time this advertisement went to press.



## UK NEWS

## Third year of frozen prices for electricity

BY MAURICE SAMUELSON

ELECTRICITY prices to householders and industry will be frozen this year for the third year running thanks to lower coal and oil prices and the higher profits earned by the electricity industry by unexpectedly buoyant sales.

The freeze will reflect the continued stability of the wholesale price - the Bulk Supply Tariff (BST) - at which the Central Electricity Generation Board sells power to the 12 area distribution authorities in England and Wales.

The new BST, which accounts for 80 per cent of the prices paid by customers, means that in 1987-8, domestic tariffs, will be practically unchanged for the third year running, effectively offering a 3 per cent reduction in real terms over the current year.

The CEBG will also continue the special reductions, introduced last October, to heavy industrial consumers which cannot switch their plants exclusively to cheap off-peak electricity.

Mr John Baker, the CEBG's deputy chairman, who announced the new terms yesterday, said that power prices were set to continue for at least five years "and will offer favourable energy pricing in meeting overseas competition."

"The message is that the price of wholesale electricity is, for all practical purposes, not going up."

Thanks largely to last June's revised understanding with the British coal industry, the CEBG this year expects to make about £750m profit, after depreciation and before interest, from its anticipated £3.2bn revenue. Retail pre-tax profits by the Electricity Council would be about £1bn but there would be substantial liabilities next year because of corporation tax.

The hopes of further price restraint are placed on a continuing fall in British Coal's prices over the next five years. Under the two utilities' revised understanding, an increasing proportion of more than 70m tonnes of coal delivered to power stations from British pits will be priced at prices reflecting international coal and oil prices with a corresponding fall in the tonnage sold at British Coal's own average cost price.

Over the next five years, it is intended that the first tranche of cheaper coal will fall from about 50m to 40m tonnes a year, and the two cheaper tranches will rise from a current 22m tonnes a year to more than 30m tonnes.

One of them reflects international coal prices delivered to the Thames, and the other a combination of oil prices and foreign coal delivered to the Midlands.

British Coal's success in fulfilling this target will be measured in a new feature of the BST described as a "non-marginal energy charge," which is to be levied on area boards according to their shares of the electricity market.

Next year it will total £1.4bn, of which some £750m is estimated to reflect the penalty of not obtaining the entire British Coal tonnage at world-related prices. It therefore acts as a signal, both to the electricity consumer and to the coal industry, of coal's key place in the continuing quest for cheaper electricity.

With electricity demand expected to expand by at least 2 per cent next year, the CEBG expects to increase its orders from British Coal to 70m-80m tonnes compared with 70m-74m this year.

## Barclays man faces challenge of sorting out export finance

BY PETER MONTAGNON, WORLD TRADE EDITOR

"A BLEND of change and stability" is what Mr Malcolm Stephens, export finance director of Barclays Bank, says he will bring to his new job as chief executive of the Government's Export Credits Guarantee Department (ECGD) to which he was appointed yesterday.

Yesterday he said that his time at Barclays had made him aware of what it was like to use the services of the ECGD as a customer.

His staff at the ECGD itself will doubtless be glad to know that this experience left him with "a generally positive" impression of the Department, but it should also help him meet one Government objective for the ECGD which is to be more responsive to the needs of the market it serves.

Mr Stephens said he would not be going to the ECGD "with a list of 27 things to be done in the first three months," but it is clear where the general problems lie.

Running the ECGD is a difficult job, which by many accounts has been hard for the Government to fill. Mr Stephens, 40, seems eminently well qualified. He combines the unusual experience of both a long career within the ECGD itself and, more recently, a senior private sector position.

With his appointment the Government has fulfilled its aim of recruiting from the private sector rather than from within the ranks of the Civil Service itself.

A graduate in Politics, Philosophy and Economics from Oxford University, Mr Stephens' easy-going and affable exterior masks a sound grasp of the ways of export finance. He joined the ECGD in 1985 after three years in the diplomatic service during which he served in Kenya and Ghana. By the time he left the Department to join Barclays in 1984, he was its principal financial officer.



Mr Malcolm Stephens: "Blend of change and stability"

This curious contradiction objective is one that underlines both the real challenge of the job and the needs of the Department itself.

Change is called for because of the increasingly competitive market for export insurance and because the ECGD must repair the damage to its finances caused by the developing country debt crisis.

Stability is needed to protect the Department against the ravages of the political crossfire in which it is caught as it tries both to support Britain's export effort and to meet the Government's requirement that it should operate on a commercial basis.

ECGD finances are in a difficult state largely because rescheduling of developing country debt has pushed up its borrowing from central government. This is expected to rise to £3bn by the end of the decade from £750m at the end of its last financial year in March 1986.

At the same time, the share of Britain's exports that it insures has been falling. It stood at just 23.3 per cent of non-oil exports in 1985/6. The world-wide slump in long term capital goods and project orders caused new business to fall away sharply.

Britain's exporters have increasingly shifted away from business in the riskier developing countries and the ECGD now also faces tough competition from the private insurance market for exports.

For Mr Stephens, all these are "fairly sobering features." The ECGD is not yet out of the woods. "On business done in the last two or three years you can see signs of a better outturn, but it's early days yet."

Going to the ECGD was thus a "very difficult" decision to take. It has meant a substantial cut in salary. Although he is to be paid more than the £25,000 at which the job was advertised, the remuneration is still within Civil Service salary scales.

It has also meant covering his ties permanently with Barclays. One idea canvassed during the recruitment process was that the ECGD should have a chief seconded from the private sector for a period of some three years, but Mr Stephens says this would have been impracticable because of the risk of conflict of interest in what he sees as the testing period that lies ahead for ECGD's relations with commercial banks.

So why has he decided to go back? First, because the job is a challenge, second, out of a sense of social duty and third because it is a job he says he wants to do.

Last but not least is the same that despite his present difficulties the ECGD still has an important role to play. "If I didn't believe the department did have a good future, I wouldn't go back," he says.

## Inner-city traders suffer steep increase in insurance premiums

BY NICK BUNKER

NEARLY one in four small businesses in Britain's inner cities has been forced to do without full insurance cover because of steep premium increases, says a survey published by Birmingham Council.

It shows that in parts of inner-city Birmingham hit by the 1985 Handsworth riots, traders have faced premium rises averaging more than 70 per cent. Asian and black traders are the biggest sufferers by far, the survey says.

Mr Albert Bore, chairman of the council's economic development committee, said the statistical evidence suggested that insurance companies were "red-lining" economically deprived areas of conurbations such as Birmingham, Leeds and London.

In the Lozells Road area of Birmingham - which was at the centre of civil disorders in October 1985 - nearly 40 per cent of businesses were trading without full cover, either because insurance companies refused to give it or because it

was too expensive, the survey found.

It also revealed that in Birmingham as a whole the average premium rise at the last insurance renewal was 36.3 per cent for ethnic-minority owned businesses, but only 24 per cent for white traders.

The London Borough of Lambeth, which yesterday released a parallel inner city insurance survey, said that the effects of insurance company decisions were "that black businesses are being discriminated against."

The Lambeth survey, conducted by Thomas R. Miller, a Lloyd's insurance broker, showed that underwriters at Lloyd's of London were significantly quicker than company underwriters to insure inner-city businesses in Brixton.

Yesterday's publication of the two surveys marked the climax of an 18-month campaign by the two local authorities in response to what they see as an insurance crisis undermining attempts to regenerate inner-city economies.

Mr Bore said that Lambeth and Birmingham now planned to meet Mr Kenneth Clarke, the Paymaster-General, on April 2, to discuss their findings. They were also seeking urgent talks aimed at resolving the problem with the Association of British Insurers, which represents more than 400 insurance companies.

Birmingham and Lambeth commissioned their surveys from independent researchers after talks with the ABI last autumn. Those talks led to a joint ABI/Department of Employment scheme to provide advice for inner city businesses facing difficulties in obtaining insurance.

Both local authorities were dismissive yesterday, however, about the scheme's impact, which they claimed had attracted few inquiries because of a "lamentable" lack of publicity. "It has been a complete shambles," said one Lambeth council officer.

## Dares Estates p.l.c.

## A YEAR OF PROGRESS

Year to 31 December 1986	1986 £'000	1985 £'000
Turnover	8,203	6,674
Profit before taxation	747	12
Profit after taxation	506	31
Earnings per share	0.56p	0.07p

- The year has been an eventful one during which the Group re-established a sound financial basis.
- In August 1986, the Company acquired 50 per cent of Chelsea Cloisters Developments for £1.6 million, and a portfolio of commercial investment properties for £7.5 million.
- In December 1986, the Company acquired Hippodrome House, Aldershot from Kleinwort Benson (Trustees) Limited for a consideration of £2.3 million.
- Funds managed by Kleinwort Benson now hold 11.85% of the share capital.
- Also in December 1986, the Company exchanged contracts for the sale of substantially the whole of its residential housing sites in Dorset and Hampshire for a total cash consideration of £3.74 million.
- Net asset value increased to £12.4 million from £4 million.
- The Board view the Company's present position with great confidence which will be reflected in increased profits and dividends in the future.

Dares

## Building in quantity doesn't stop us building in quality.



They say success changes people, but it hasn't changed us at Charles Church.

However fast business has grown, it's always been our insistence on the highest standards that has led the way.

It shows in the big things. Like the handcut timber roof on larger houses, and solid internal partition walls, upstairs and down.

It shows in the all-important points of detail, like the choice of cast iron baths and ceramic, not plastic, shower trays.

It shows in the pride that Charles Church people - and nearly a thousand work for us these days - take in the job.

And these days, the job is to build not dozens but hundreds of houses, in over thirty different styles.

Right now, Charles Church are at work on twenty sites throughout Buckinghamshire, Oxfordshire, Berkshire, Surrey, Sussex and Hampshire, with further developments planned in Kent, Bedfordshire and London.

For three years running, we've been voted the top builders in the South of England, and in one of those years, the top builders nationally.

Because from the beginning, Charles Church have built even more than quality homes of character.

We've built a reputation we guard with our lives.

**CHARLES CHURCH**  
Quality Homes of Character

مكازم الذهب



UK NEWS

# Management buys out British RCA division

BY CHARLES BATCHELOR

THE BRITISH management of the RCA Service Division has bought their company from General Electric Company (GE) of the US in a £14m deal announced yesterday.

The RCA division, which is UK-based, provides design and management services to the Ministry of Defence (MoD) and the European Space Agency (ESA).

This buy-out is the second deal aimed at restructuring RCA following the \$8.28bn agreed takeover by GE - the largest non-oil merger in the US - agreed in December 1985. Last September, Bertelsmann, the West German media group, bought RCA's music business.

The RCA Service Division made an estimated pre-tax profit of £1.8m on turnover of £30.5m in 1986, compared with profit of £1.7m on sales of £25.5m the year before.

It employs more than 2,000 people on contracts ranging from operating and maintaining the flying

dates early-warning radar in Yorkshire, northern England, operating computers for the ESA in four European countries to running MoD firing ranges.

The buy-out was headed by Dr George Gray, managing director of the division, and seven other senior managers. They have put up £258,000 of their own money for a stake of just over 20 per cent in the new company's equity.

The company, for which a new name will be chosen later this year, will have £758,000 of ordinary shares and £4.5m of preference shares. The rest of the £14m buy-out cost takes the form of a medium-term bank loan and £2m-£2m of cash which was on the division's books already.

The company plans to issue about 8 per cent of its ordinary equity free to its employees.

Granville, the investment banking group, arranged financing from

# New talks on Damon Biotech project

By James Sutton

THE Scottish Development Agency (SDA) is renegotiating a project under which Damon Biotech, a leading US biotechnology company, would establish a manufacturing operation at Livingston in central Scotland.

The Boston-based company has just completed a six-month-long review of the project which was agreed with the SDA in July 1985. Since the review began there has been no work on the plant at Livingston.

Yesterday a spokeswoman for Damon Biotech was unable to say when the renegotiation would be complete and when the plant would begin operating.

In an interview with a Scottish newspaper, Mr George Mathewson, chief executive of the SDA, did not disagree when it was suggested that there could be delay of two years before the plant - originally scheduled to begin functioning by the end of this year - came into operation.

The SDA persuaded Damon to establish its European plant at Livingston thanks in part to generous financial assistance. Damon was to contribute only \$3m (£1.9m) to the cost of the facility, which was originally put at \$40m.

Damon said yesterday that the project had been reviewed partly because of improvements in the productivity of the technology which the plant would employ, and partly because the company was now thinking of producing a different product at the plant.

It was originally intended to make monoclonal antibodies, but Damon now considers the manufacture of tissue plasminogen activator (TPA) as being at least equally important.

Biotechnology products have taken longer than expected to obtain approval from the US Food and Drug Administration and the UK Council for the Safety of Medicines.

Very few monoclonal antibodies have yet won approval either in the US or Europe which means that the much predicted expansion of the market for biotech products is likely to occur later than had been expected.

The Damon spokeswoman said that she saw no possibility of the project not going ahead.

# Options market will list 100 FTSE shares

By Alexander Nicholl

THE London Stock Exchange's traded options market plans to list options on all the 100 constituent shares of the Financial Times-Stock Exchange Index by the end of next year, Mr Geoffrey Chamberlain, new chairman of the traded options committee, said yesterday.

Expansion of the number of contracts traded from the current 45 equity options will mean the addition of two new ones each month - this month will see Sears and Roebuck entering the market - building up to a faster pace later.

The exchange is also considering listing options on foreign stocks.

The options market is to be the only remaining inhabitant of the stock exchange floor, following a decision to halt equity and gilt business there because most trading now takes place via screens and telephones.

February saw record business on the options market at 1,066m contracts, compared with 380,889 in the same month of 1986. Open interest - the net amount of positions outstanding - rose to 789,952 contracts, representing a value of £3.46bn.

# Privatise prisons on US lines, says report

BY ALAN PIKE, SOCIAL AFFAIRS CORRESPONDENT

BRITAIN should attempt an experiment in prison privatisation on the basis of US experience, a report from the Adam Smith Institute says today.

The institute, a market economics think-tank, argues that privately managed prisons in the US are less costly, much more quickly built and provide better conditions for inmates.

In spite of offering improved services, private companies were able to operate at a lower cost to the taxpayer. "This should not be a surprise because contracted-out services throughout the world routinely cut costs by around 20 to 40 per cent."

The report argues that bids from the private sector should be invited for the construction and operation of new prisons in Britain, with a private remand centre in London the first priority.

Favourable treatment should be given to private prison companies formed by public-sector prison employees and, says the report, US private prison organisations should be invited to advise on the progress of privatisation in Britain.

The Prison Cell, Adam Smith Institute, PO Box 316, London SW1P 3DU, CA.

**USADIRECT.**  
**NOW WHEN YOU WANT TO REACH THE STATES, AN AT&T OPERATOR IS ONLY SECONDS AWAY.**

Calling the States from overseas has never been easier. With **USADIRECT** service, all you have to do is dial a number to be connected to an AT&T operator in the U.S.

**USADIRECT** service is a great way to use your AT&T Card or collect. And you'll be billed at AT&T operator-assisted rates.

IN THE U.K., DIAL 0800-89-0011;  
FRANCE, 19\*-0011;  
THE NETHERLANDS, 08\*-022-8111;  
AUSTRALIA, 0014-881-011.

While in the U.S., call 1 800 894-4000 for more information about **USADIRECT** service. Not available for calls related to foreign air travel.



**AT&T**  
The right choice.

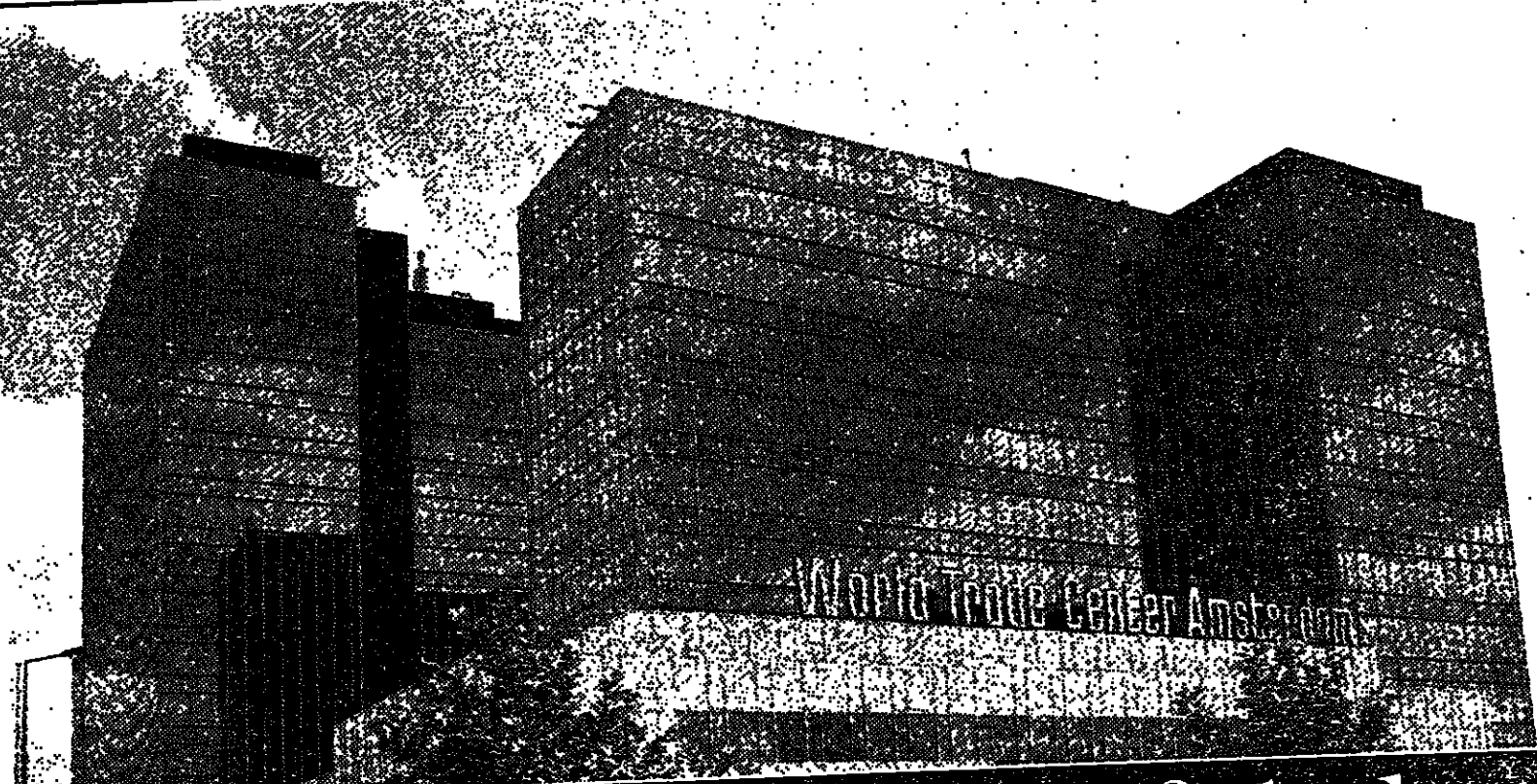
Standing proudly at the crossroads of Europe's land, sea and air transportation networks, the new Amsterdam World Trade Center is a striking example of modern building technology. Inside and out.

Architecturally, its multi-tower blue-glass exterior reflects a truly prestigious commercial complex.

Inside the Center, many of WTC's buildings services are designed to enhance business efficiency... thanks to a little bit of help from Philips.

In the form of microprocessor control of office lighting, security and audio/video services.

Computerized lighting means that office walls and layout can be changed without having to rearrange the lighting scheme. Simply reprogramme it for the new situation.



# A little bit of help from Philips for the World of Trade.

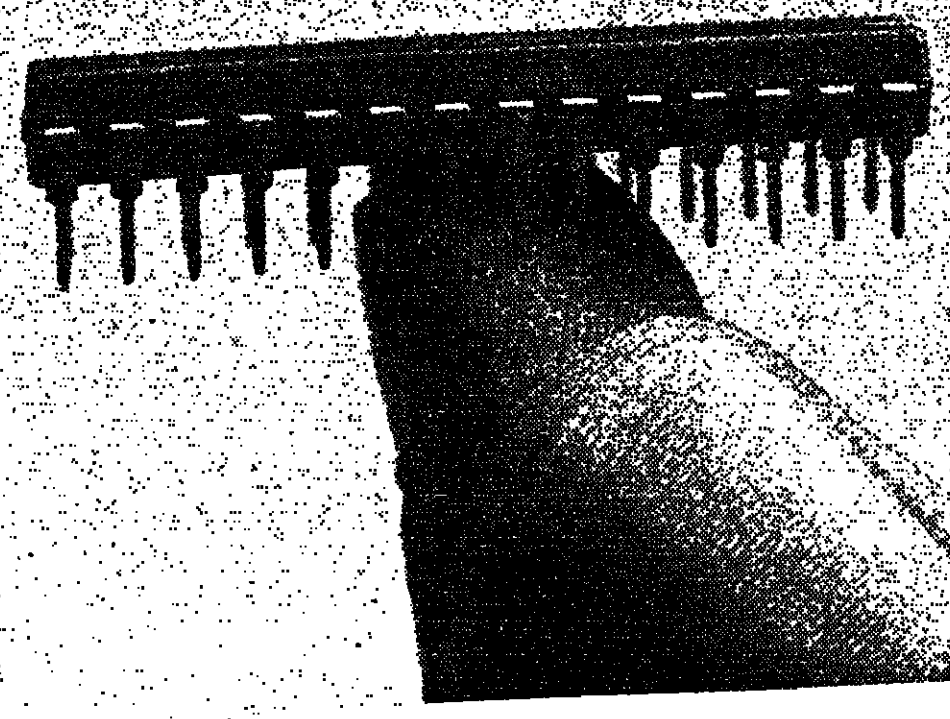
Moreover, any light can be switched personally by remote control, or automatically by computer programme.

To avoid unauthorized entry, special office keys supplied to each tenant must be identified by an electronic access system before the lock is released.

We also supplied CCTV for building security, sound distribution for music, paging and all-stations alarm, and a cable network for FM, TV, Video and Teletext.

As a proud partner in this outstanding project, Philips congratulates WTC's owners, architects, builders and contractors, and extends a warm welcome to WTC's many international tenants.

**Philips. The sure sign of innovation.**



**PHILIPS**



**Who wants to be  
the middle man?**

The trouble with being a middle man is, you get attacked from both sides.

This applies as much to flying as to business. Sitting in the middle can make your flight distinctly piggy.

Despite this, many airlines—including British Airways—insist on flying round Europe with 3+3 seats in each row.

Two middle men per row, in other words.

At SAS, our aircraft are designed to mini-

mize the problem. We fly round Europe with 2+3 seats in each row.

One middle man per row.

Should you be the unlucky one, there is this compensation. While your shoulders may feel the pinch, your legs certainly won't. SAS gives you significantly more legroom than British Airways.

For this added comfort, you won't pay a penny extra. Just the normal economy fare.

So, the chances of you being more comfortable on SAS than British Airways are very good indeed.

Far more than middling, in fact.

**SAS**  
The Businessman's Airline

PLEASE CONTACT SCANDINAVIAN AIRLINES OR YOUR TRAVEL AGENT.

مكازم الأصيل

MANAG

COMI  
BE  
THE  
OF

Developing D



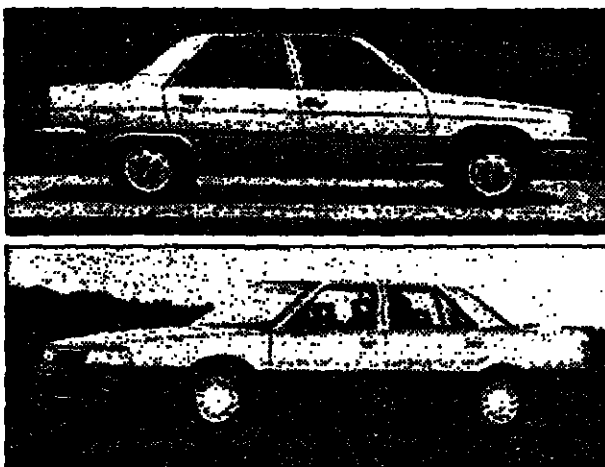
# MANAGEMENT

EDITED BY CHRISTOPHER LORENZ

## Renault and AMC

### Facing up to a critical test

Paul Betts explains the French group's driving ambitions in North America



Raymond Levy (left) and Jose Dedeurwaerder: AMC had initial success with the Alliance (top); hopes are now pinned on the Premier range

THERE WAS an atmosphere of nervous excitement on the American Motors Renault stand at the Chicago motor show last month. For the first time since taking over at the top of the French state-owned car group two months ago, Raymond Levy was paying an unexpected visit to AMC, the troubled US car maker which is 46 per cent owned and managed by Renault.

Levy's presence coincided with the most crucial new product launch in the American company's history—a car which most industry analysts believe will make or break the French group's investment in the American car market.

"This could well be the last chance for Renault," commented an executive from a rival Detroit car group. For ever since he was appointed at the head of Renault to replace Georges Besse, the former chairman killed by terrorists last November, there has been growing speculation that Levy may be tempted to cut his losses and beat a retreat from the US car market. Renault has sunk \$750m there during the past seven years.

In front of the impressive new chairman, a huge black glass box hid the new American built saloon car Renault and AMC are launching on the US market later this year.

The new six seater intermediate size saloon called the Renault Premier was revealed for the first time amid flashing lights and music. Levy, stony faced, refused to be drawn on his future plans for Renault in the US. "I'm not Superman or Zorro, give me a little time," said the former oil and steel industry executive who has no previous direct experience of the car business.

However, pressed by journalists, he said his main task was to ensure that Renault, which has lost more than FFr 250m (\$2.7bn) during the last three years, returns to profit and that his decisions on AMC would be taken on that basis. He added that he was not in America "to pass judgement on the past" but the past, he acknowledged, would clearly provide important lessons.

Indeed, Renault's experience in the US in the last seven years has become a classic example of the problems, difficulties and errors encountered by a large French state enterprise, attempting to invest in and penetrate the US market. Renault signed its original agreements with AMC in 1978 and 1979 which led to the French company gaining 44.4 per cent and management control of the smallest of the US auto makers in 1980.

At about the same time, Renault also acquired an initial 20 per cent stake for \$115m in Mack Trucks which has subsequently been increased to 42 per cent. Both the AMC and Mack deals were designed to give Renault's car and truck operations a firm foothold on the US market.

"If you want to be a world car group you cannot ignore the US; it accounts for 30 per cent of world car sales and 50 per cent of profits," explains Jose Dedeurwaerder, Renault's worldwide commercial director and one of the architects of Renault's US car strategy.

Before gaining control of AMC, Renault had for years been trying—without success—to penetrate the US market. In the early 1960s it had initial success in selling its small Dauphine in the US, but the lack of a dealer and service network there and failure to adapt the car to the needs of the American consumer turned many US buyers against the car.

The Dauphine gave Renault a bad image in the US for several years. What is more, the French company had enough trouble, and indeed still does, to build up an identity and image of its own on the US market.

After failing to make any headway with exports, Renault, then at the height of its expansionary phase, decided to establish an industrial presence in the US. "We had two choices. We could start from scratch like Volkswagen building our

own facilities. But that would have cost at least \$1.5bn. Or we could find an American partner which would cost less," explains a Renault official.

However, although less expensive, there were clear risks in gaining control of AMC. The Detroit auto maker had been looking for years for a partner to take it out of the doldrums. Several European car makers looked at AMC, including the Peugeot group and Fiat, but decided to steer clear of it. But Renault considered that AMC would give it the opportunity it had been seeking to establish itself in a lasting fashion in the US.

Since 1982, AMC has lost a total of about US\$500m. The only recent year it made a small profit was in 1984 when it earned US\$30m. Last year AMC lost US\$91.3m compared with US\$125m in 1985.

Renault today acknowledges that it made a number of errors and faced unforeseen difficulties in its American car venture. Perhaps the biggest was to try to rely initially on only one, particularly competitive, segment of the US passenger car market. To launch its new American products, Renault chose the subcompact or small car market which accounts for about 18 per cent of the total American passenger car market and where profit margins are much lower than for larger cars.

In cars—the Alliance and the Encore, American versions of the Renault 9 and the

Renault 11 respectively—at first sold well beyond the French company's expectations. In 1984, sales of the two peaked at 190,000 cars in the US and Canada. But faced with growing competition from Japanese models in this market segment, Renault's sales started to decline and profit margins steadily eroded.

Moreover, the French group had made a technical error in underpowering the Alliance and Encore.

The feeling at the time was that with the energy crisis, American consumers would be attracted to low fuel consumption engines. But when oil prices started falling again, the American car buyers returned to their traditional preference for large powerful engines giving strong starting acceleration. "We have now corrected this. All our new cars have large engines," the Renault official explains.

Even after its unhappy experience with the Dauphine, Renault and AMC appear to have continued to underestimate the growing demand for after-sales service from American consumers. "It was not only Renault. In the 1980s all the US car producers discovered that the demands of US consumers were growing faster than the auto-makers could provide," says Francois Castaing, AMC's French vice-president for product and quality. "But I agree that perhaps we did not devote enough attention to the importance of

convincing our dealers to improve customer service."

Castaing believes that Renault has now overcome its biggest hurdles in the US and that AMC should break even this year and return to profit in 1988.

By the end of this year Renault will have extended AMC's passenger car range so that it will cover about 60 per cent of the North American market. It will include the new Premier intermediate size saloon which will be built at a recently completed \$675m state-of-the-art car plant at Bramalea in Ontario, Canada, which next year will also assemble a sports coupé version of the Premier.

In the compact car segment, Renault has just launched the Medallion, an American version of its successful European Renault 21. Renault's target is to sell in a full year 50,000 Medallions, 80,000-90,000 Premier, and 60,000-70,000 Premier coupes in those North American market segments which average about 4.4m car sales a year. With this level of sales and the US dollar at around FFr 6.30-FFr 6.20, Renault believes it could finally turn in a profit from its costly venture.

However, the decline of the dollar below the FFr 6 level has increasingly worried Renault, which expects to see AMC import from France up to \$600m worth of cars and parts this year with the amount rising to \$1bn next year and \$1.5bn in 1989 when the new car

couple comes full stream. Ranged with the dollar problem—only partly offset by car price rises in the US—and improved productivity, Renault is also launching new models at a time when competition is heating up again on the US market.

For Renault time is running out in the US. During the past two years the French group has had radically to tighten its belt. Georges Besse, the chairman killed by terrorists, launched a major restructuring of the group recenting Renault on its core French motor business.

This restructuring has started to bear fruit with Renault substantially reducing its losses in France, halting the rise in its indebtedness, and regaining domestic market share. But Besse, engaged essentially on Renault's domestic priorities, had not made up his mind about the future of AMC when he was shot. He is said to have been initially tempted to hive off AMC but subsequently adopted a "wait and see" attitude in order to judge the success and failure of the new American car range and AMC's efforts to become profitable again.

Moreover, Besse was interested in eventual collaboration between AMC and other car groups. Indeed, some analysts suggest that Renault—if it felt it had little other option—could eventually disengage itself gradually from the US by shedding part of its stake to another partner. "But to do that, you first have to interest a partner and turn the situation around at AMC," says a US car industry analyst.

Pressure on Renault has also come from the critics of its American investment policy in France. In contrast, Renault's investment in Mack Trucks has not provoked the same critical attention as AMC—partly because the investment has been less costly and Mack has fared better than AMC. The truck group is expected to break even in 1986 after losing \$59m in 1985. But the 1985 loss included a \$68m restructuring provision.

Levy has so far said that he intends to pursue his predecessor's recovery strategy and accelerate it to bring Renault back into the black as soon as possible. In Detroit this month for his first visit to AMC he took a good hard look at the American company's books.

Although he would not comment on his first impressions or his plans for AMC, he suggested that the question Renault had to ask was "how much money you can earn from AMC, how much dividend AMC can give Renault, and how much our investment will earn."

## The collected works of an eminence grise

Michael Skapinker reviews Peter Drucker

PETER DRUCKER has no interest in managing people himself. "It bores me stiff," he says. But it would be difficult to over-estimate his contribution to management thinking, expressed in more than 20 books and countless newspaper and magazine articles.

"The Frontiers of Management" is yet another Drucker book, this one consisting mostly of his journalism: articles which have appeared in the Wall Street Journal, Forbes, the Harvard Business Review and other publications over the past six years.

He says that all the essays and articles were intended from the start to be published in one volume as variations on a unifying theme: the challenges of tomorrow which face the executives today. That is a fairly wide brief, of course, capable of encompassing virtually anything. The collection really has no unifying theme, save for Drucker's endless capacity to interest and stimulate.

The articles range from a prescient 1982 piece called "Why Opec had to fail," an article on the way to measure white-collar productivity, to the question of whether trade unions have become irrelevant.

At the age of 77, Drucker is not given to false modesty. He is, he reminds us, one of three Americans (the others are Edwards Deming and Joseph Juran) whom the Japanese regard as mainly responsible for their economic recovery after the Second World War. Deming taught the Japanese statistical quality control and told them about quality circles. Juran taught them how to organise factory production.

"My contribution, or so the Japanese see it, was to educate them about management and marketing," Drucker writes. His involvement with Japan began as a fascination with Japanese art, and then moved on to "a still largely unexplained mystery: how did the Japanese, alone of all non-Western people, manage to build a modern nation and a modern economy on technology and institutions imported from the West and yet, at the same time, maintain their basic national identity and integrity?"

Everyone talks about Japan, he says, but why are there no

best-selling books and seminars on "what we can learn from the Germans"? The West German economic performance, he says, "is every bit as impressive as that of the Japanese, and more solid".

In 1985 West Germany's share of world trade in industrial goods was 17 per cent. Japan had 16 per cent and the US 20 per cent. Per capita, Germany's industrial exports are almost four times those of the United States and twice those of Japan.

German exports are also better balanced than those of the Japanese. The Japanese have one dominant customer, the US, which accounts for almost half the total overseas sales of its major export industries. Other than Porsche, the automobile group, no German company sells more than one-tenth of its exports to the US.

Germany's much-praised apprenticeship system provides part of the explanation for the country's success, Drucker says. But the real secret is the way in which German industry makes international competitiveness its overriding priority. Even fairly small companies always ask whether a decision will strengthen or weaken them in world markets. It is, too, the question a German banker will ask when deciding whether or not to finance a company. "It is also the one management argument to which, at least so far, the German labour unions have been willing to listen."

Germany does have a weak spot, however: its high-tech industries. "It is well behind in computers, microelectronics and telecommunications," he writes.

But then Drucker is no great admirer of Europe's approach to high-tech generally. Europeans seem to believe, he says, that high-tech enterprises can flourish without a base in a wider entrepreneurial economy. High-tech industries are crucial, but they will provide tomorrow's jobs, not today's. The way to fight unemployment in the meantime is to concentrate on "low-tech" and "no-tech" industries. The US has got its new jobs from makers of toys and running shoes, from ethnic restaurants and low-fare airlines. And these are the jobs the Europeans do not seem to want, he says.

"The Frontiers of Management, William Heinemann, £14.95.

## CAN ONE COMPANY DIRECTOR BENEFIT FROM THE EXPERIENCES OF 144 OTHERS?

A new publication, 'Developing Directors: The Learning Processes', suggests you can. This report from the International Management Centre from Buckingham is based on personal interviews with 144 Directors in 40 companies. It shows that most of them learnt their skills on the job and that most of this development was relatively accidental, informal and badly organised.

Developing Directors challenges many of the traditional theories about successful management training. It aims to help both companies and individuals to understand why structured development is essential if directors are to achieve their full potential.

Developing Directors is one of a series of publications about the development of human resources, from the Manpower Services Commission. Copies of this book and/or MSC's Priced Publications Catalogue can be obtained by completing the coupon below and sending it to: MSC PF2, FREEPOST, PO Box 161, Bradford BD9 4BR.

Please send me \_\_\_\_\_ Copy(ies) of 'Developing Directors'. I enclose a cheque/postal order payable to Manpower Services Commission (Include £10 per copy).

Please send me \_\_\_\_\_ Copy(ies) of MSC Priced Publications Catalogue, free of charge

NAME \_\_\_\_\_

ADDRESS \_\_\_\_\_

POSTCODE \_\_\_\_\_ FT1

To: MSC, PF2, FREEPOST, PO Box 161, Bradford BD9 4BR. Please allow 28 days for delivery. MSC Publications



'Developing Directors.' For success in Business.

"I studied French for years but I still can't speak it."

For those who really want to speak a language.

- ★ Special TOTAL IMMERSION and private crash courses
- ★ Private part-time tuition to suit your schedule
- ★ Semi-private courses for 3-4 people
- ★ Foreign group courses—maximum 8 people
- ★ Coaching in French and German for "O" and "A" level students
- ★ English a specialty

Phone today for more information

**BERLITZ**

FRENCH, GERMAN, SPANISH, ITALIAN OR ENGLISH

LONDON 01-530 6482 BIRMINGHAM 021-643 4334 MANCHESTER 061-226 3507  
LEEDS 0532-435536 EDINBURGH 031-226 7196

**New Compaq Portable III!**

TOMORROW: The first chance to see and use the new Compaq in London. Informal evening at our Holborn showroom with on-hand technical advice from Morse and Compaq staff, plus a very good offer to those who attend. This Thursday, 4pm-8pm, coffee and Hershey Bars will be served.

**MORSE COMPUTERS**  
78 High Holborn, London WC1V 6LS. Telephone 01-931 0544. Telex: 262546.

**ANNOUNCING OPTICAL INFORMATION SYSTEMS LONDON '87**

The 4th Annual Conference and Exposition  
June 8-10, 1987—Novotel London Hotel  
Chairman—Tony Hendley, CINTECH

OPTICAL INFORMATION SYSTEMS LONDON '87 is Europe's largest optical media conference and exhibition. Now in its fourth year, OIS LONDON '87 (formerly the Videodisc, Optical Disk and CD-ROM Conference) has become Europe's most respected educational forum for the dissemination of information on all applications of optical storage and interactive videodisc technologies. An Exhibit Hall wherein demonstrations of the latest in state-of-the-art hardware, software and applications also is a feature of the conference.

For registration and exhibitor details contact Allen Taylor on 01-579 0808 for brochure; or via Electronic Mail, No. 87 Gold 72MAG100121; or by FAX, No. 01-579 0208, or write to OIS LONDON '87, c/o Mesher Publishing, 3 Henrietta Street, London WC2E 8JL.

"As close to true family care as the elderly could possibly have"

—SAID MORTIMER JOHN MORTIMER

The DGAA cares for people who, having in many instances devoted their lives to helping others, now find their pensions and savings pitifully inadequate to maintain even a modest degree of comfort and dignity. But the DGAA moves fast to bring them financial aid and caring counsel — ideally in their own familiar homes but, when needed, in thirteen Residential and Nursing Homes where care is truly professional and sincere.

For sixty years we have maintained our unique service, but without direct State aid, we depend very much on donations from thoughtful, sharing people like you. Please, please help — while you are able.

**THE DISTRESSED GENTLEFOLK'S AID ASSOCIATION**  
Founded 1897. Patron H.M. Queen Elizabeth the Queen Mother  
Dept 7, Vicarage Gate House, Vicarage Gate, London W8 4AQ. Tel: 01-229 9341  
"Let's try and show old women some care" (Please make cheques payable to "DGAA")

**G.S.S. Venture Capital Corporation**

**ANNOUNCEMENT**

G.S.S. Venture Capital Corporation announces the successful completion of its agreement of an affiliation with I-Point Biotechnology A.B., Biotech International N.V. and Enzymetech International N.V., the parent company.

G.S.S. Venture Capital Corporation will participate as a major shareholder.

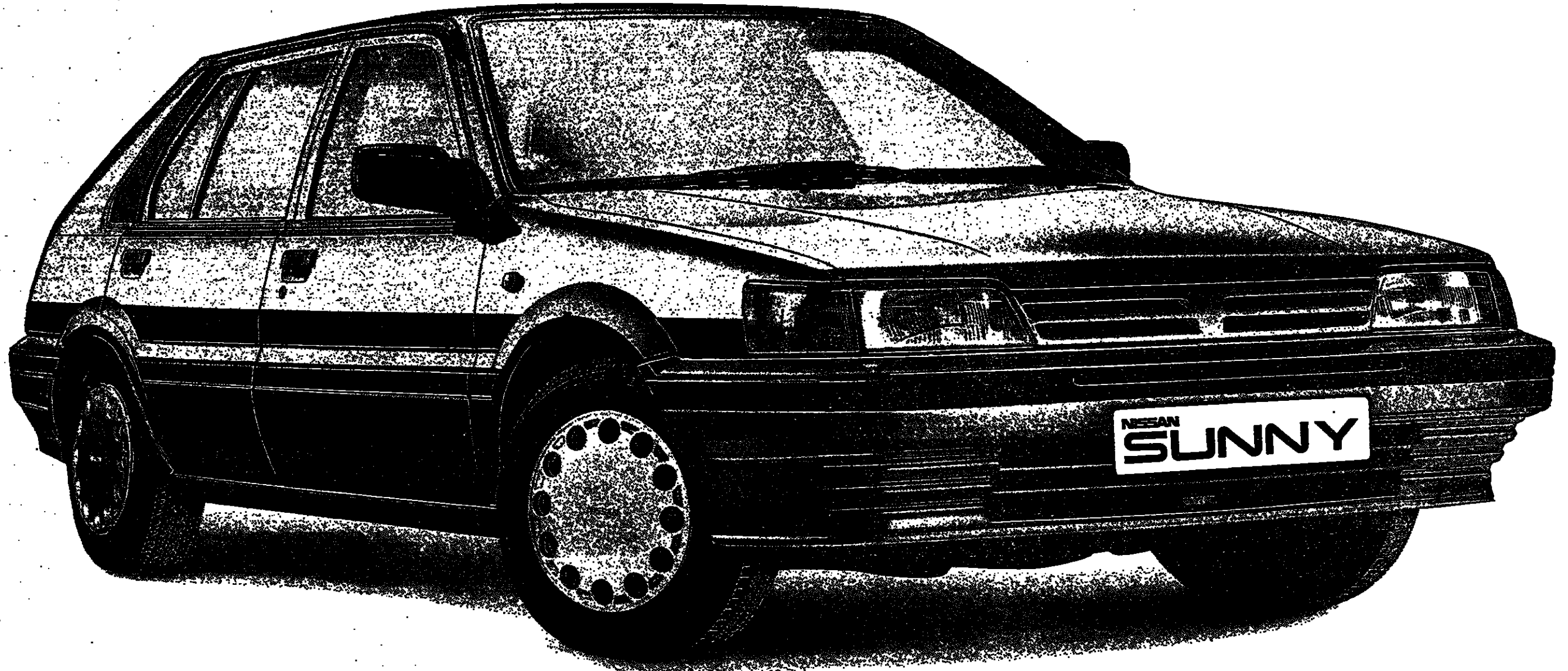
This appears as a matter of record and is not a solicitation.







# For the car millions trust..



# ..new looks, new performance, new success.

**We took a car that sold ten million worldwide – and made it even better. We've made another class beater.**

The new Sunny has stylish good looks. Exceptional roadholding. Powerful performance. So good that Britain's leading car magazines have made the Sunny a clear winner in tests against competitors. Best for ride and handling. Best for performance. Best for economy and low running costs.

**Ahead in design and build.**  
With the experience Nissan have gained over the years, and now from building cars in Britain, we are able to design all our cars precisely for European motorists. And we build them so well that a top German newspaper rated the Sunny better than the V.W. Golf for quality and workmanship.

**The top for choice.**  
The new Sunny offers you the widest ever choice of family cars, with 3 and 5 door hatchbacks, saloons, an estate car and a stunning coupé. All developed, as the Daily Telegraph observed, to "compete with the best that Europe can offer".

**Safely ahead on performance.**  
Drive one and you'll find, as "What Car?" did, that the Sunny is "a surprisingly lively car to drive, a pleasure to use". And whatever the road throws at you, you'll find it a "light and stress free" experience. There's a choice of 1.3 or 1.6 litre petrol engines and a smooth running diesel. So whether you're looking for 100+ mph

performance† or 60+ mpg\* economy, there's a Sunny for you.

**Comfortably on top for equipment.**  
With the new Sunny, we have given executive style luxury to the family car. Featured in the range you'll find power steering, central locking, electric windows, electric door mirrors, bronze tinted windows, 4-speaker stereo radio/cassette, rear head restraints, five-speed gearbox and so on. Many items that you won't find on a BMW or Mercedes costing twice the price!

**Miles in front for reliability.**  
"When it comes to warranties, the Sunny is streets ahead" says "What Car?". Because among the big manufacturers, only Nissan has the confidence to give every car a 100,000 miles, three year mechanical warranty, and an anti-corrosion guarantee that will take you through six British winters.

And your Nissan is so well made that it only needs a major service every 18,000 miles. It's the quality and reliability that mean your Nissan will not let you or your family down – and will give you a good resale price when you buy your next car.

**Judge for yourself.**  
See the new Sunny range at your Nissan dealer. Take a test drive and judge the quality, value and style of the new Sunny range for yourself. You'll understand why millions of motorists trust the Sunny.



\*Government Fuel Figures for Sunny Diesel, MPG (Litres/100 KM): Constant 56 MPH 61.4 MPG (4.6); Constant 75 MPH 43.5 MPG (6.5); Urban Cycle 43.5 MPG (6.5). †Where permitted. Nissan UK Limited, Nissan House, Worthing, Sussex BN13 3HD. Tel: 0903 68561.



## THE ARTS

Television/Christopher Dunkley

## Never underestimate Auntie

The outbreaks of optimism are becoming more frequent on the poopy deck of the BBC this week, although a cautious atmosphere of "wait and see" still prevails. The higher ranking staff do at least have some experience of working with the accountant Michael Checkland whose appointment as their new Director-General seemed to cause such surprise everywhere except in this column where he topped the list of three a fortnight ago. Those on the Corporation's production side, who need budgets to make programmes, express a high regard for Mr Checkland who, they say, has always seen it as his function to use the financial levers to help them do their job.

Moreover the BBC's strategy conference at Stratford-on-Avon at the weekend seems by all accounts to have been a considerable success, with governors and management determined to get on together after all the talk of schism.

But at Stratford people were on their best behaviour. The caution on the poopy deck is caused by uncertainty about future relations, once everybody gets back into the daily swing of things, between the new D-G and the other members of the board of management on one side and the board of governors on the other. The very feeling that there are two sides is indicative of the BBC's troubled history. Mr Checkland galloped up the BBC hierarchy via an inside lane opened up by the then chairman of the governors, Stuart Young (a fellow accountant who felt the BBC needed more financial expertise on the board of management) and he has been appointed to the top job by the governors.

So the question worrying some of the higher ranking officers is whether Mr Checkland will identify too much with the governors, allowing them finally to begin taking over the *de facto* running of the Corporation as they threatened to during the *Real Lives* crisis, or whether he will have the skill and guts to move back the other way towards the position occupied by the Hugh Greene in the sixties when it was the D-G's vision, above all, which decided the course of the BBC.

It is encouraging to learn that Checkland goes by a very short answer indeed "I'm just a suggestion that he take David



Michael Checkland, under predecessor Lord Reith

Dimbleby as his deputy, an appointment which would have particularly pleased Marmaduke Hussey, the chairman. Hussey's original desire to see Dimbleby as D-G became well known and — whatever Dimbleby's virtues — it is encouraging to find Checkland willing to stand up to the chairman.

However, lower down the ship, on the Corporation's gun-decks, where few people know the new D-G very well, the atmosphere is still one of vague gloom. It is not that anybody has anything particular to say against Mr Checkland, but many programme makers speak of a missed opportunity. Having recently seen the BBC attacked so often by the Tebbit, Whitehouse and Fleet Street brigades, many programme staff longed to have a tough programme made up of their leader. They accept that Mr Checkland may be an outstanding accountant, but they still do not

understand how anybody could choose a money man to lead the world's biggest programme production house when those volunteering for the job included Jeremy Isaacs.

They clearly see Isaacs as a man much like themselves who made it big. Isaacs produced *The World At War*. Isaacs was the only television executive — BBC or ITV — with the courage and shrewdness to back the script of *The Naked Civil Servant*, that explicit biography of the flamboyant homosexual Quentin Crisp, which in the end won a cascade of awards. Isaacs was the man who, when the IBA named an edition of *This Week* about the police in Northern Ireland, offered the footage to his competitors on BBC's *Nationwide* who did not come under IBA authority. Above all Isaacs was virtually invulnerable. They accept that Mr Checkland now, he launched it, has run it, and won international

acclaim for its unique structure and schedules.

These facts which appeal so strongly to programme producers have caused wariness among the BBC governors. Mr Hussey is relatively new and, to his credit, has already shown by his tough responses to Norman Tebbit that he is no Tory pussy cat. But generally speaking the governors have not been best known in recent years for championing freedom of expression. Who knows how much effect Mary Whitehouse may have had in pointing out to the governors and to those in Downing Street that Mr Isaacs had used his freedom of expression to screen works such as *Sebastian* and *Shogun* and the movies in the "red triangle" slot on Channel 4.

The BBC powder monkeys, whose first thoughts are for the programmes they make, saw Isaacs as the man who could be relied on to lead a Corporation counter attack against the mores of darkness, obscurantism and censorship. But on the pool there is an altogether different view of the priorities; up there they are in fact descending upon their vessel.

From one side comes a government in love with market forces and actually showing signs at last of practising in broadcasting what it preaches elsewhere: deregulation and consumer choice. Already they have managed the BBC licence fee to the RPI (meaning an income growing at a rate below that of the inflation rate in the broad money market) and published a Green Paper containing plans which could do for radio what the introduction of ITV did for television in 1955.

With all that on the port bow the BBC looks to stand only to see the global media moguls bearing down with their satellites and cables, threatening a programme contest in which the only law might be Gresham's. So far from standing only to see the global media moguls bearing down with their satellites and cables, threatening a programme contest in which the only law might be Gresham's.

Is it not simply a question of cuts. Even as early as the Stratford strategy conference it became clear that there was a new spirit in the BBC air; competing on every front is no longer the concern — the BBC now has no ambitions to run satellite or cable services. Instead the drive is towards the reinforcement of the reinforcement of more resources will be channelled into news and current affairs, for instance.

Anyone in British commercial broadcasting or amid the growing ranks of international competitors who has not heard the name of Michael Checkland will find it hard to learn it now: Never Underestimate The BBC.

Hugh Greene turned a seemingly unstoppable tide in the sixties after the audience split had reached 79.21 in ITV's favour. Now, in Michael Checkland, the Corporation may have found exactly the right man to lead them out of the eighties and into the nineties.

Anyone in British commercial broadcasting or amid the growing ranks of international competitors who has not heard the name of Michael Checkland will find it hard to learn it now: Never Underestimate The BBC.

Hugh Greene turned a seemingly unstoppable tide in the sixties after the audience split had reached 79.21 in ITV's favour. Now, in Michael Checkland, the Corporation may have found exactly the right man to lead them out of the eighties and into the nineties.

Anyone in British commercial broadcasting or amid the growing ranks of international competitors who has not heard the name of Michael Checkland will find it hard to learn it now: Never Underestimate The BBC.

## King Lear/Theatre Royal, Brighton

Martin Hoyle

A company devoted to taking King Lear round Britain should be applauded, especially when the tour ventures as far afield as Belfast. Limited rehearsal time on alien stages demands a charitable eye and the tour is such a success that it has been extended both stage and front stalls in white billows. "Shall we not see these daughters and these sisters?" came the unfortunate enquiry from the mark. "No," was Lear's heartfelt reply — "as it happened, much of the Lear-Cordelia reconciliation though Sir Anthony Quayle's pleasant voice emerged with desperate clarity from the fog."

When visible, Chris Dyer's set consists of four impressive, free-standing stone buttresses, monolith-like, that swirl and re-group to hint at ruined masonry or stairwells, and lie flat for the final battle, rocky parapets and mouldering ramparts. Allan Watkins's costumes are latter-day Tatarist. This is a traditional if small-scale Lear. Sir Anthony's

old tyrant is a pedantic bumbler. He rambles, splutters, collects his thoughts as he gropes for the right word. Lacking the big guns on the storm or "Howl, howl, howl!" the actor opts for a conversational attack, fatally prosaic in utterances like "She's gone forever." This is an argumentative, basically reasonable Lear, the vague professor, already eccentric, deliberately tipped over the edge (at one reference to madness General and Regan exchange satisfied glances). It is hard to build him into a tragic figure who has looked past civilisation and into the abyss beyond.

The three forms of madness displayed in the wilderness — Edgar's pragmatic pretence, the Fool's licensed distortions, Lear's growing insanity — are no more differentiated here than at the National. Paul Coppley's Fool must be the most negative ever. Directed as a northern comic routine at a high-pitched monotone, much of his gable went for nothing and new comers to the play must wonder

why the character is there. Tony Britton's refined diction gives Gloucester a touch of one of the actor's sitcom creations. "Dost thou know Dover?" sounded coy, the beginning perhaps of a funny story.

Alexandra Mathie's no-nonsense Cordelia is a decent if colourless head-girl. Her sisters are sleekly handsome: the beautiful Kate O'Mara and Isla Blair, the former given hands-on-hips sexuality, the latter developing into a snarling spitfire, both positive contributions in the context of a not too subtle production. John Gillett's Edmund lacks relish in his development, he might well change places with Peter Woodward's powerful Edgar whose virtuous physical and vocal techniques are certainly positive, perhaps obtrusively so. Woodward has directed some good swordplay. Elsewhere there are some unconvincing deaths and, despite an ingeniously full-frontal version, an undisturbing blinding. At its best, the production is clear, decent and sensible.

## Peer Gynt/Theatre Royal, Bury St Edmunds

Michael Coveney

The Theatre Royal, Bury St Edmunds, is one of three surviving Georgian theatres in Britain (the others are at Bristol and Richmond in Yorkshire). The theatre was re-opened in 1985 — and the National Trust, who took on responsibility for the upkeep, and the lease, in 1975.

Macready appeared here in 1823, the world premiere of *Charles and Anne* was staged in 1882, and today's mixed programming policy provides a delightful pot of call for all manner of middle-range touring productions, this week Cambridge Theatre Company's *Peer Gynt* in a slim-line two and a half hour version. Michael Meyer's translation. Clare Davidson's production is led by Michael Maloney, a stylish and sympathetic young actor soon to exchange the elemental flights of Ibsen's visionary adventures for the more pedestrian humours of Waugh's *Boat in the Television Scope*.

The drawback of the skimming approach is that where the play expands the Peer's decline sets in, a modest, resolutely earth-bound production comes badly unstruck. Norwegian designer Sturla Bongstad has ingeniously combined

the primitive and the materialist on a set of seven Gordon Craigish pillars which revolve on castors, one side brushed steel, the other polished glass. And these disappear to reveal a dun-coloured framing surround for the Egyptian and Moroccan escapades. But later confrontations with figures of Death, the shipwreck and the silvery mountainscape to Solweig's arms are beyond both the means and the ambition of this show.

Ms Davidson's cast of eight performs doughtily within the proscribed limits, but the effect is of a routine jog, not a crazed marathon. *Peer Gynt* is simply not a small play, as the RSC

demonstrated in 1982 in spite of David Rudkin's inspired Celtic transmutation and Jacobus's fullest range of character acting. Maloney is a quicksilver lad of the hills, a Yuppie success story in a rust corduroy suit and an obvious Hamlet with the layers of onion speech. But the reading, of necessity, stops there.

Notable support is lent by Maria Charles as his mother and the irrepressible Tricia Kelly (a star turn in *A Mouthful of Birds*), as, along with everyone else, various trolls, milkmaids and billy dancers. Katharine New is a pretty Solveig and a seductive Anitra though, again, we miss the fuller dimension of gusto and mystery.



Michael Maloney and Katharine New

## Peter Serkin/Wigmore Hall

Andrew Clements

Peter Serkin's Wigmore Hall recitals are invariably imaginatively planned and presented with keen intelligence and searching musicianship. Monday night's was no exception, yet it attracted a poor audience for a pianist of this stature. Even the later promise of the Diabelli Variations, it seems, was not enough to tempt more pianophiles to investigate the highly varied sequence of short pieces that preceded it.

That sequence culminated in an explosive account of Messiaen's *Cantérodome*, with every element of its mosaic construction in a poor audience for a pianist of this stature. Even the later promise of the Diabelli Variations, it seems, was not enough to tempt more pianophiles to investigate the highly varied sequence of short pieces that preceded it.

unfolding. By contrast Takemitsu's *Rain Tree Sketch* (1981) seemed just a wisp of fog impressionism. Debussy and Ravel were extremely well served by only some teasingly rootless harmonies to sustain any interest.

The strangely proportioned G major Prelude and Fugue BWV 902 which Bach later refashioned to become the G major Prelude and Fugue from Book 2 of the "48" began the recital, with elegantly purified figures in the Prelude, vigorous sharp-tipped rhythms in the Fugue. A similar austerity was preserved in Stepan Wolpe's *Form IV: Broken Sequences*, a deliberately inconsequential array of ominous, dark gestures, the expressive tips of a deeply threatening and vast iceberg.

To hear Serkin then extend the intellectual grip and massive technical skill he has lavished on the small-scale works to the vaster architecture of the Diabelli Variations provided for a performance of rare distinction. The coloristic range was not wide, though the exploration of Beethoven's sonorities was extremely thorough; humour was kept tightly reined. Yet the range of the set was superbly conveyed: its moments of quirkiness were carefully masked, its eruptions of energy locked within bounds, its flowering of polyphony unfolded petal by petal. In lesser hands the Diabelli can be rather an endurance test; here Serkin kept everyone's concentration with playing of compelling intensity.

## Ben E. King/Palladium

Antony Thorncroft

The pop world has entered one of its nostalgic phases while it waits for the next musical fashion. Around Christmas the best selling record was "Rotten Apple" by the long-dead Jackie Wilson; now it is "Stand by Me" a hit in 1961 for Ben E. King. Ben is not dead, and with the premature demise of *La cage aux folles*, freeing the Palladium for speculative promotions, his record company rushed him over from the States for a Monday night concert to cash in on his surprise success. For such a makeshift event it worked quite well. There was an audience, the young musicians hailed in to back him were competent; and Ben E. King was awfully glad to be here.

He will never rate a waxwork in the Rock Hall of Fame but Ben E. King has been around. He was a Drifter in the late

1950's and later worked with the Average White Band. His suit is still spotless white and if his red shirt bulges over his belt and he thinks twice about being low, well, why not? He gave a safe performance of old Drifters songs: "Leave the last dance for me," his own hit — "Spanish Harlem," and crowd pleasers, like "Imagine" and Percy Sledge's "When a man loves a woman." It was an act more familiar in the night clubs of the north a decade ago than in the Palladium, but the obvious pleasure of the man compensated for the vagaries of his voice and the emptiness of the occasion.

## Saleroom/Antony Thorncroft

Chinese snuff bottles are currently one of the hottest auction markets. Sotheby's sold yesterday the first part of the collection of the late Eric Young for £303,497, with less than 2 per cent bought in. Young was an avid collector — he amassed 75,000 orchids — and in five years as a snuff bottle freak he bought 2,500 examples.

Top price was the £29,700 paid by a Hong Kong collector for a rare enameled porcelain snuff bottle of the Qing period. It had a top estimate of

only £5,000, and set an auction record — in sterling. A snuff bottle, with the inside painted with a portrait of Bao-fen, Governor of Henan, made in 1905 by Ma Shaoxuan, the big name, sold for £28,400 to a collector living in London. In New York in 1982 it sold for \$4,950 at the Bob's Auction sale where Young bought a quarter of the 800 lots. An 18th century jade snuff bottle, which went for \$12,500 in 1982, fetched £11,000 this time.

## Bach Choir/Festival Hall

Richard Fairman

The massive concert at the Albert Hall in March 1883 was one of Dvorak's earliest triumphs. After a performance of his recently-completed *Sabat Mater* by a chorus of over 700, the composer was greeted with a tempestuous ovation from the capacity audience.

Musical tastes have changed. What seemed a "new experience" then sounds positively dreary now, as cosy and undemanding a piece of music as "Tui nati vulnerati" a real *allegretto*. His fluent support must have

been helpful to the soloists. Here too there are few opportunities, and those were only partially grasped. Arthur Davies brought a well-schooled line to the tenor part, though "Fac me vere" would have sounded more pious if he had observed the pp markings. The contralto solo received some, but not all, of its drama from Catherine Wyn-Rogers. Eildwen Harrily was the strained soprano and Gwynne Howell the sonorous bass.

Altogether the most imaginative moments, when the music suggests the deeper resonance of later Dvorak masterpieces, come in the best of the choral writing: the wandering lines of the opening or the unaccompanied women's voices like distant angels in "Fac me vere" and "Tui nati vulnerati". But at this performance on Monday David Wilcockes, with the Bach Choir and Philharmonia Orchestra, did manage to vary the pace a little by keeping the long first movement on the move and making "Tui nati vulnerati" a real *allegretto*. His fluent support must have

## Peter Donohoe/Elizabeth Hall

David Murray

Peter Donohoe's solid programme on Monday — not long, but pianistically dense — should have attracted a larger audience. Are Mondays unlucky? In any case Donohoe gave full value, with his customary security and impressively differentiated manners for Debussy, Stravinsky and Rakhmaninov, all represented by music from the first decade of the century.

The Debussy was Series 1 of the *Images*, treated to an unruffled, introspective performance full of small subtleties. Much of "Mouvement" became an elusive shimmer, quite without the conventional toccata-effect; since despite its title the piece does not really go anywhere, the surprise was sympathetic, and lent the music a magical air. The restrained sonorities in which Donohoe dressed "Reflets dans l'eau" and the "Homage to Rameau" needed a more purposeful pace. I thought there were many fresh touches

of detail, but the structure of each piece faded into the evocative haze of evening, even the accents to the main climaxes took the form of languid curves, without impetus.

Perhaps Donohoe's aim was to mark the differences between his composers as sharply as possible, though the effort was unnecessary when "Mouvement" was to be followed directly by the clatter of the *Petrouchka*. "Danse russe," Donohoe is one of the few pianists who can tackle the *Petrouchka* suite which Stravinsky transcribed for Rubinstein with the requisite candour; her inventing finger-clip in the "Shrove-tide Fair" sequence — Stravinsky must have been determined to tax Rubinstein's powers beyond human limits — his aplomb was daunting. Donohoe's piano colours, even in pianissimo and a most thoughtfully dramatised

sketch of *Petrouchka* grieving and fuming in his cell.

The second half of the recital consisted of Rakhmaninov's op. 32 Preludes, and even the pauses between them were impeccably judged. The familiar B minor prelude had notable breadth and depth, the G-sharp minor a lovely delicacy without routine sentiment; the brilliant A minor was excitingly clear and never stately. (Donohoe's light half-pedals in very fast, complex music is astonishing.) Unlike many a pianist, Donohoe is both well aware that the life of Rakhmaninov's piano writing is concentrated in the inner parts, and able to do justice to them.

I misheard the name of the young violinist who learned Weill's *Concerto* overnight, 10 days ago; she is Stephanie Conley, not Donnelly. Heartfelt apologies.

## Arts Guide

Music/Monday, Opera and Ballet/Tuesday, Theatre/Wednesday, Exhibitions/Thursday, A selective guide to all the Arts appears each Friday.

February 27 — March 5

## Theatre

## SPAIN

Madrid, VII International Theatre Festival will be held in Madrid from March 5-28. Coming up this week-end is *Stadio Theatre* of Georgia from the USSR with *Melior's Don Juan*, directed by Taisino Gvazava. Teatro de la Comedia, Principe 14. (Thurs to Sun). Also Dutch Co Triangel with 20 Short Stories at Sala Mirador, Doctor Fourquet 3.

## LONDON

Les Liaisons Dangereuses (Ambassadors) Christopher Hampton's masterly version of Laclos' epistolary novel is sexy, witty and wise, like a collaboration between Marx and de Sade. Howard Davies's suit-out pre-Revolutionary production for the RSC has moved from the Pit with Alan Rickman and Lindsay Dusen as tit-biting and bitching over town and other affairs. (838 6111, C3 838 1171).

Misalliance (Barbican): Rarely seen. Shaw, and a much underrated play, given the full RSC works by John Caird, a Polish new women crashing into the survey conservatory in her menopause. Jane Lapotaire makes alongside Brian Cox, Elizabeth Spriggs and newcomer Richard McCabe (838 6795, C3 838 8991).

The Phantom of the Opera (Her Majesty's): Spectacular but emotionally nutritional new musical by Andrew Lloyd Webber emphasizing the romance in Leroux's 1911 novel. Happens in a wonderful Fuzi Opera

ambience designed by Marie Bjornson. Hal Prince's alert, affectionate production contains a superb central performance by Michael Crawford. A new, marvellous and palpable hit. (838 2244, C3 379 6131/249 7200).

22nd Street (Drury Lane): No British equivalent has been found for New York's Jerry Orbach, but David Hume's top-dancing extravaganza has been rapturously received. (838 6108).

Women in Mind (Vaudeville): Alan Ayckbourn's new comedy has a brilliant performance by John McEldowney as a disaffected idealist who visits on his own garden lawn by an imaginary ideal family. Black but funny, hailed in some quarters as a new *Home Sweet Home*. Not put off by that. (838 9967/5445).

Starlight Express (Apollo Victoria): Andrew Lloyd Webber's roller-skating folly has 10 minutes of Spielberg movie magic, an exciting first half and a dwindling reliance on indiscriminate rushing around. Disneyland, Star Wars and Cats are all influences. Patriotic score nods towards rock, country and hot gospel. No child is known to have died for his money back. (834 6184).

The House of Bernarda Alba (Globe): Lorca's last tragedy in a successful production transferred to the West End from Riverside. Juan Luis Rivera, part veteran Spanish actor/director, has drilled a high-calibre cast led by Glenda Jackson and John Wood into a near-authentic portrayal of steam frustration in an all-female household oppressed by both traditional catholicism and the present class system. Ultimately it's

all a bit British, but the company provides a well-call of some of the best actresses around — all eclipsed by the ineffably touching Julie LeGrand. (437 1502).

## NEW YORK

Cats (Winter Garden): Still a sell-out, Trevor Nunn's production of T.S. Eliot's children's poetry set to trendy music is visually startling and choreographically tame, but classic only in the sense of a rather staid and overblown idea of theatricality. (238 6382).

Big River (O'Neill): Roger Miller's music rescues this sedate version of Huck Finn's adventures down the Mississippi, which walked off with many 1965 Tony Awards almost by default. (246 0220).

2nd Street (Majestic): An honest celebration of the heyday of Broadway in the '30s incorporates scenes from the original film like *Shuffle Off to Buffalo* with the appropriate lively and leggy hooking by a large chorus line. (771 9920).

A Chorus Line (Shubert): The longest-running musical ever in America has not only supported Joseph Papp's Public Theater for eight years but has updated the musical genre with its backstage story in which the songs are used as emotions. (238 6200).

and gaudy chorus numbers. (737 2625).

Mr. T. (Babypoint (Booth): The Tony Award of 1986 went to the strength of its word-of-mouth popularity for the two oldest on Central Park benches who bicker uproariously about life past, present and future, with a funny plot to match. (238 6300).

The Mystery of Edwin Drood (Imperial): Rupert Holmes's Tony-winning resurrection of the unfinished Dickens classic is an ingenious musical with much to recommend it to the audience plus an ending. (238 6200).

## CHICAGO

Pump Boys and Dimeboys (Apollo Century): Focused look at country music and down-home country life with a good beat and some memorable songs, especially one played on kitchen utensils has proved to be a durable Chicago hit. (535 6100).

She Always Said, Pablo (Goodman): The company's artistic director, Frank Galati, created this pastiche of music by Virgil Thomson and Igor Stravinsky with words by Gertrude Stein and music by Pablo Picasso. Performed by 11 actors, the work features Picasso's *Minotaur* as well as Picasso, Stein and Alice B. Toklas. Ends April 4. (461 8800).

## WASHINGTON

Gregory Glass Bees (Arena): David Maron's offbeat real-estate salesman show off one aspect of the soft underbelly of American capitalism in its first political support. Ends March 8. (461 8300).

66 It's accountable to Touche Ross. 99

The ISIX is quite simply part of the most successful family of phone systems in the world. And because it can be updated to suit our clients' needs, it will continue to pay dividends.

For Touche Ross. GEC Reliance Limited, Turnells Mill Lane, Wellesborough, Northants, NN8 2RB. Tel: 0800 622766 (no charge).

THE LAST WORD IN TELECOMMUNICATIONS

## STAYING IN LYON?

Complimentary copies of the Financial Times are now available to guests staying at the following hotels:

HOTEL DES ARTISTES LYON - FRANTIEL LYON  
GRAND HOTEL CONCORDE LYON  
HOTEL LE ROOSEVELT - HOTEL SORFEL LYON





DEPARTMENT OF EDUCATION AND SCIENCE  
ELIZABETH HOUSE YORK ROAD LONDON SE1 7PH  
TELEPHONE 01-934 9000  
FROM THE SECRETARY OF STATE

Dear Teacher

The Government wants school teachers in England and Wales to receive an average pay increase of 16.4%. We intend that half should be paid from 1 January 1987, and the other half from 1 October 1987. At the same time, teachers' professional obligations will be clearly defined. I hope that teachers will have the back pay for the 1 January increase in their May pay packets.

Now that the Teachers' Pay and Conditions Act is on the statute book, I am consulting on a draft Order.

The draft covers the 1 January pay increase and sets out conditions of employment which would become part of school teachers' contracts.

The table below shows the salary structure proposed for October 1987. The panel summarises the proposed conditions of employment.

Full details are set out in a booklet which I sent to all head teachers earlier this week. In particular the booklet sets out the changes from existing salaries through 1 January to the salary levels proposed for 1 October.

Yours sincerely,  
Kenneth Baker

### CONDITIONS OF EMPLOYMENT OF SCHOOL TEACHERS

The Government proposes that the contracts of employment of teachers, other than head teachers, should incorporate provisions as follows.

1. Teachers will carry out the duties of their profession and such particular duties as may be assigned to them under the reasonable direction of their head teacher.
2. Included in the list of duties they may be required to undertake are those set out below. The duties an individual teacher will be required to undertake will depend on the type of school and the role of the teacher; individual teachers will not all be required to undertake all these duties.

#### Summary of Professional Duties

- Planning and preparing courses and lessons, in collaboration as necessary with other teachers.
- Teaching pupils according to their educational needs, including setting and marking work carried out by them in school and elsewhere.
- Recording and reporting on educational and other aspects of pupils' progress.
- The pastoral care of pupils, including discipline, health and safety, and such guidance and advice on their personal, social and educational development as the individual teacher is able to give.
- Professional development as teachers, including periodic review of their own methods and programmes of work, participation in further training, and participation in arrangements, within an agreed national framework, for the appraisal of their own and other teachers' performance.
- Supervising and so far as practicable teaching pupils whose teacher is absent. Unless a teacher is employed as a supply teacher or is timetabled to undertake

specific duties for less than 75% of the school week, or no supply teacher is available, he or she will not normally be required to cover after the absent teacher has been away from school for 3 days; nor to cover for a planned absence of more than 3 days.

- Preparing and presenting pupils for and supervising them at public examinations; and assessing pupils for the purposes of such examinations.
- Taking part in the management and administration of the school in accordance with their specific responsibilities for class, curriculum, pastoral and other matters.
- 3. Full-time teachers may be required to work on not more than 195 days in a year, of which 190 days shall be days on which they may be required to teach pupils.
- 4. Teachers may be required to work at specified times and places at the direction of their head teachers for not more than 1265 hours in any year, to be allocated reasonably throughout those days in the year on which they are required to work.
- 5. Teachers shall not be required to undertake midday supervision, and shall be allowed a break of reasonable length during the school day.
- 6. In order to discharge their professional duties effectively, including the preparation of lessons, teaching material and teaching programmes, and the marking of pupils' work, teachers will work such additional hours as may be necessary. Teachers will choose when and where to do such additional work.

#### Note

The above summary is intended to provide general guidance only. The specific contractual provisions are contained in the draft of an Order to be made under the Teachers' Pay and Conditions Act 1987. The full text of those parts of the Order dealing with duties is included within the booklet which has been sent to all maintained schools.

### PAY STRUCTURE PROPOSED FOR OCTOBER 1987

#### TEACHERS' BASIC SCALE

£	Entry points for non-graduates
7,600	
7,900	graduates
8,200	
8,500	good honours graduates
9,200	
10,000	
10,600	
11,200	
11,850	
12,600	
13,300	

#### FIVE INCENTIVE ALLOWANCES\*

500
1,000
2,000
3,000
4,200

#### DEPUTY HEAD TEACHERS

Salaries will range from £14,750 to £22,250 according to size of school.

#### HEAD TEACHERS

Salaries will range from £15,500 to £30,500 according to size of school.

#### \*NOTE

These allowances would be available, on top of the basic salary scale, to teachers for one or more of the following reasons - additional responsibility, outstanding classroom performance, shortage skills, recruitment to posts difficult to fill. Teachers now on Scale 3, Scale 4 and the Senior Teacher Scale will automatically receive allowances of £1,000, £3,000 and £4,200 respectively.

# The need for 'unreal' jobs

# The politics of British sugar

## ics of gar

# The Craxi years Bettino's brave new Italy

A high-contrast, black and white portrait of a man with glasses, resting his chin on his hand in a contemplative pose. The image is heavily stylized with a grainy, high-contrast texture, giving it a graphic, almost stencil-like appearance. The man is looking directly at the camera with a serious expression. His hand is positioned under his chin, with fingers slightly curled. The background is dark and indistinct.



"If Sir Nicholas does go to the V and A—we're giving him George as an exhibit"

هكذا من الأحرار







## Coffee prices tumble as quota talks fail

RECRIMINATIONS were flying yesterday among the regulators of the \$10bn-a-year coffee trade, following the collapse on Monday night of efforts to reintroduce export quotas as a safety net for tumbling prices.

As weary-eyed officials left London for their home capitals after five consecutive days of talks at the headquarters of the International Coffee Organisation, world coffee markets drew their own conclusion from the failure of exporting and importing countries to agree on how to divide the market up — a precondition for the resumption of quota controls.

On the London Commodity Exchange, there was a wave of nervous selling, which knocked nearly £200 per tonne off prices in the morning and took the robusta futures market to its lowest level since September 1983 at one stage, before it recovered to close at £1,313 per tonne for May delivery, down £180 on the day.

One New York's Coffee, Sugar and Cocoa Exchange, coffee for May delivery fell by nearly 14 cents to trade at less than 110 cents per pound at one stage — and analysts were predicting prices of less than a dollar a pound in the near future.

After months in which a sliding wholesale market has had surprisingly little impact on the ordinary consumer, it also began to seem as if price cuts would feed through to the supermarket shelves.

The markets were reacting to the fact that coffee exporters will now be able to continue the free-for-all in which they have indulged since quota controls were suspended just over a year ago.

At that time, prices were soaring

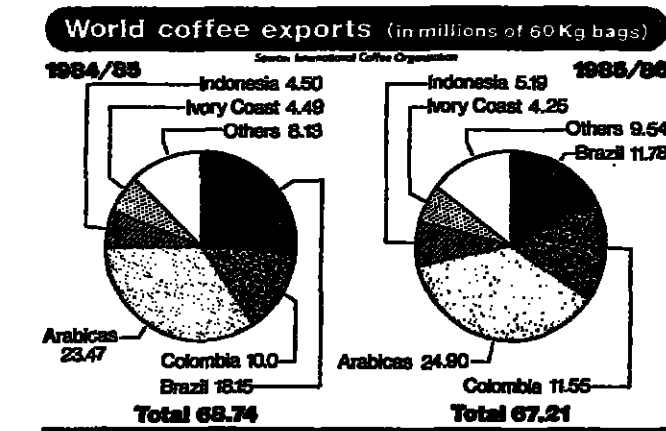
**Andrew Gowers looks at the bitter political wrangles behind the failure of producers and consumers to agree market shares**

In response to a drought in Brazil, the biggest exporter, which cut its crop by almost two thirds, in recent weeks, however, the resumption of quotas has been seen as the market's only short-term source of solace.

The consensus among the more sober-minded analysts was that yesterday's panic selling was overdone, in view of the fact that stocks held by most producers are not that large and supplies may turn out to be fairly tight again in the autumn.

Exaggerated accusations of bad faith, too, were being hurled back and forth by producers and consumers — with the biggest consumer, the US, accusing the biggest producer, Brazil, of intransigence, and vice versa.

But the deep divisions between and within the two camps this week raises questions of considerable significance for the future of the coffee market, for efforts to rig commodity



prices by agreement between producers and consumers in general, and for the approximately 50 Third World producing countries — from Colombia to Uganda — which derive varying proportions of their foreign exchange earnings from coffee.

The dispute is highly political, exposing once again the shifts in attitude towards commodity cartels which have been apparent at least since the collapse of the International Tin Council more than 16 months ago.

Many producers, like the 16 nations in Latin America and Africa which depend on coffee for more than 25 per cent of their export earnings, have been increasingly desperate for the return of quotas in order to stop the price slide which began last autumn.

Before they agree to such a move, however, leading consumers, including the US and some of the more hawkish European nations

(the UK, West Germany and the Netherlands, for example), want an adjustment of market shares between the leading exporters.

This is the first time that importers have sought to interfere in the distribution of export quotas — a measure of their increasing frustration in recent years at the inflexibility of the International Coffee Agreement. Quota shares under it have changed little since the late 1950s, and are calculated from a series of delicate political equations concerning, for example, the overwhelming influence of Brazil.

All too often, however, quotas are out of line with actual availability of coffee from individual exporters, say the consumers, thus Brazil has not been able to export anything like its full entitlement in the past year as a result of the drought.

The importers want to introduce what they call objective criteria, based on recent production and cur-

rent stocks, for the calculation of quotas. But their plan would mark out clear winners and losers.

The principal losers — those who would have to sacrifice market share — would be Brazil and the Ivory Coast. The potential winners include Indonesia, a rapidly growing producer in recent years but thoroughly unpopular with other exporters, and Colombia, the second biggest producer.

Hence the political sparks which have flown this week. Brazil has always refused to countenance any reduction in the 30 per cent market share it has been guaranteed under the agreement. But a number of other producers — including such highly coffee-dependent allies as Honduras and Costa Rica — are becoming increasingly vocal in demanding to be allowed to export more.

In an unprecedented development for the coffee trade, eight of them have banded together in a breakaway group to press for better treatment.

It was these gaps which proved unbridgeable this week. And although ICO officials were not ruling out further efforts to reach agreement in the next few weeks, many of those involved now believe it will be September at the earliest before there is any prospect of quotas returning.

By that time, Brazil may well be in a much stronger position, with a bumper harvest and rebuilt stocks. As free-for-all continues, minds are already turning to negotiations for a new coffee pact to replace the current one when it expires in September 1989. The scenario surrounding this week's talks does not augur well.

## THE LEX COLUMN

### Fisons takes a breather

If companies were rated solely on their record, Fisons' multiple would be even higher than 22.8 times the earnings reported yesterday, which is where the market left the shares, down 16p at 628p. But the market wants the assurance of continuous rapid growth to put super-multiples on shares, and its lack of certainty has allowed Fisons to underperform lately while other drug companies' shares have been surging. That may have as much to do with fashion and Fisons' comparative aloofness than the slackening in its growth rate, after the exceptional advance of the past few years.

It is true that Fisons is about 40 per cent a patent drug company, although the rest comprises similar high-multiple, type businesses — consumer products and high-tech. And asthma has not got quite the urgency of AIDS. But the newly-launched Tilade is set to become a big earner for Fisons over the next few years, so long as approvals in overseas markets are gained and doctors learn to trust its capacity to prevent attacks, perhaps reducing the use of other drugs.

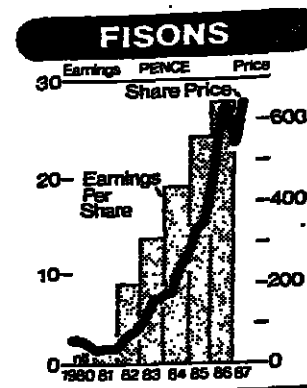
The next product in the pipeline, the cardiovascular drug Depocard, will not match Tilade for sales, and Fisons is not prepared to talk about anything further out, so there is an understandable concern that a gap might appear. Meanwhile the scientific equipment division has strong positions in growing markets and the horticulture side might yet reap some benefits from higher prices following last year's pest problems.

If a management's ability to earn a high return on capital and make sensible acquisitions — as well as having an uneasy knack of managing tax and foreign exchange to its advantage — is to count for anything in a share rating, Fisons prospective multiple of 18 or so is not demanding. And if overseas interest in the shares picks up from the current 2 or 3 per cent, strangely low for a company whose business is 80 per cent abroad, that multiple should rise.

#### STC

You have got to hand it to the resources of STC, a company that was headed for the knacker's yard 18 months ago has done the corporate equivalent of turning back and cantering round Aintree.

After a cash inflow of £248m in



1986, the balance sheet improbably contains net cash, while costs have been squeezed so hard that operating profit is virtually back where it was in 1984, on a much smaller operating base.

The financial turnaround has been sufficiently well discounted to make STC an unattractive share for months past; yesterday's 35p rise to 227p suggests that the extent of STC's bottom-line revival — £157m — had nevertheless been underestimated.

To make a longer-term case for living with the shares demands faith in ICL, now 60 per cent of the business, and in the growing market for telecoms transmission devices that by-pass main exchanges. STC has a lead here, in programmable multiplexer equipment that makes use of ICL hardware, but to assume that this will prove the vindication of STC's old rhetoric about technological convergence requires strong nerves.

#### Unilever

Since filing its offer for Chase-Brown Foods at the beginning of December, Unilever has gone through a sticky three months in the stock market. Perhaps it goes to show that even the most eagerly-awaited mega-deals takes a toll of the bidder's relative performance — at least until the surplus assets have been turned back into cash. Whatever the explanation, Unilever has now made it quite clear that it has had enough of being an equity wall-flower. The shares are being split in five, to make them less indigestible, the PLC dividend is being raised by 30 per cent and some over-aggressive depreciation

policies are being loosened up, which will give a modest lift to 1987 profits.

A glimmer of dividend increase of less than 3% per cent may suggest that despite a strong guide, NV shareholders are getting the rough edge of the equalisation agreement: even after knocking off the more unbuttoned UK form of inflation, the PLC shareholders are getting a real increase of about a quarter. Seen through the sterling accounts, the UK rate of distribution seems fair enough; and it could, at a pinch, be read as a pointer to the day when the US delugent business will stop investing in its future and start to make money. That will probably not happen until Unilever is satisfied that it is giving serious trouble to Procter in its home market.

#### Templeton

Fund management shares are supposed to be the way to take a clean bet on a continuing bull market, but Templeton may well be the one to hold in less glamorous times. Getting out of Japan when that market was on a multiple of a mere 25 times earnings may not be the sort of strategy to push Templeton funds up the performance ratings, but at least unit holders know they need not stampede to redeem in a bear market.

There appeared to be a bit of a rush to sell Templeton's own shares yesterday, after the announcement of just a 40 per cent rise in price of funds to \$44m; the price fell 13p to 263p. The concern was based on the fact that second-half profits were lower than the interim results.

Yet the tendency of Americans to pile in their mutual fund applications just before the end of the tax year will always give Templeton a first-half bias. Also the second half absorbed the costs of launching two new funds and opening an office in Hong Kong.

Although Templeton may appear large by UK standards it is not a big fish in the US pool, and so remains very highly geared to the switch of US investor interest towards mutual funds. The company could make close to \$80m this year, valuing the shares at little more than 14 times earnings. That is a market multiple for a company which has prospects of sustaining well above the average growth.

## Reagan struggles to replace CIA chief

By Lionel Barber in Washington

A CONCERTED White House campaign to show that President Ronald Reagan is ready to rebound after last week's devastating report on the Irangate scandal faltered yesterday as the search for a new Central Intelligence Agency (CIA) director ran into difficulties.

President Reagan will tonight deliver a televised nation-wide address in what is being billed as a make-or-break effort to rescue his presidency.

The search for a new CIA director to replace Mr Reagan's earlier nominee, Mr Robert Gates, has proved extremely difficult. Mr Martin Fitzwater, chief White House spokesman, was unable to say yesterday whether an announcement would be made in the next 24 hours.

The Washington Post reported yesterday that Mr John Tower, the former conservative Senator from Texas who chaired the three-member panel investigation into the arms scandal, had turned down the CIA job.

Mr Tower's refusal underlines the problems the President and his Chief of Staff, Mr Howard Baker, face in attracting high class people to fill jobs in the final two years of the creaking Reagan presidency.

Mr Gates withdrew his nomination on Monday, bowing to pressure from Congress, which was unhappy about his failure to disclose in testimony full details about the CIA's knowledge about secret US arms shipments to Iran.

Mr Gates was nominated to succeed Mr William Casey, who resigned as CIA director after he had a brain tumour removed last December. Among the potential successors are Mr Brent Scowcroft, former National Security Adviser to President Gerald Ford and a member of the Tower panel, and Sen Malcolm Wallop, the Republican from Wyoming.

Congress is determined to root out the covert operations in Central America led by Mr Casey and their links to the arms scandal. These investigations, coupled with renewed media interest in the agency's activities, will make the CIA director's job a tough one.

## £ falls back from five-month high as dealers take profits

By Janet Bush in London

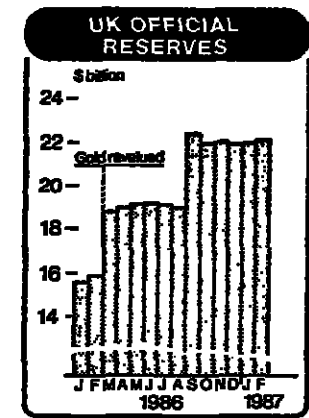
STERLING opened in Europe yesterday at its highest level since September but faltered as dealers took profits after the currency's strong rally which had come in the wake of the Paris accord between leading Western industrial nations.

The selling was encouraged by reports in the market that the Bank of England had been intervening to stop the pound's rise. It appears, however, that any selling of pounds by the Bank was modest and constituted part of a continuing strategy to replenish Britain's gold and foreign currency reserves which were run down last autumn when sterling was weak.

Figures released by the UK Treasury yesterday showed the Bank had been selling sterling and buying foreign currencies throughout February, leading to an underlying rise in the reserves of \$271m.

The actual rise during the month was \$305m, taking the total of reserves to \$22.26bn. The actual rise in reserves in January had been \$29m and the underlying increase \$72m.

The pound ended in London yesterday at \$1.56 compared with Monday's \$1.584 and at DM 2.86 after DM 2.865. It had reached highs yesterday of \$1.6385 and DM 2.8700. The Bank of England's trade



weighted sterling index ended at 70.6, little changed from the previous close of 70.7, but well down on yesterday's opening 70.9.

Foreign exchange dealers drew a link between the reports of official sales of sterling with remarks made by Mr Nigel Lawson, the Chancellor of the Exchequer, in Paris. He said that he did not want sterling to fall any further but that he did not want it to rise too far either.

All the indications suggest that the authorities are keen to dampen unbridled enthusiasm for the currency which could build up pressure for a cut in base lending rates

before the British budget on March 17.

The Bank's sales of sterling over past weeks appear to have been inspired not only by a desire to build up reserves again, but also by a wish to "take the froth" off sterling's rally. It seems unlikely that the Bank would oppose rate cuts after the budget and that the current resistance to lower rates is based more on timing considerations than fundamental economic concerns.

Perhaps in a similar effort to dampen current optimism about base rate cuts, Treasury officials yesterday seemed to be trying to moderate any positive impact from the rise in reserves which was higher than many forecasts.

They took care to point out that the size of the underlying rise was not particularly dramatic or unusual and noted that reserves had risen by more only last June when they increased by an underlying \$261m.

Underlying reserves had fallen, they noted, by \$1.19bn in the four months from July to October last year and had risen by \$490m in the four months from last November to February, thus reversing part of the decline in reserves seen last autumn.

Currencies, Page 33

## US shelves plan to ease bank rules

By Anatole Kaletsky in New York

THE US Senate has shelved legislative plans which would have allowed expansion of commercial banks in the securities business.

Senator William Proxmire, chairman of the Senate Banking Committee and a long-time supporter of the commercial banks' position on this issue, said yesterday that his proposals to break down some of the present distinctions between commercial and investment banking had generated "a whole of a lot of opposition" from other members of the committee and would not be presented to Congress this year.

In a further temporary setback for the commercial banking industry, Sen Proxmire said in a speech

to the US League of Savings Institutions that he would propose legislation to bar the Federal Reserve Board for one year from using its administrative discretion to approve new securities activities by Federally-chartered banks.

Such administrative approval has been one of the major avenues available for large banks to expand their securities dealing in recent years. But it generated increasing opposition among Congress, which has accused the Fed of allowing banks to circumvent the law as it now stands.

Another feature of the forthcoming bill, which Sen Proxmire would present to the Banking Committee

this week, will be a ban on so-called "non-bank banks." These institutions have enabled banks to extend their interstate operations by opening branches which collect deposits or make loans, but not both.

Sen Proxmire said that the one-year moratorium on Fed action was designed partly to force Congress to face the issue of reforming the securities laws by next year.

Sen Proxmire's proposals would automatically restore the Fed's powers to approve new securities activities after the temporary ban, in the absence of new legislation from Congress. This would "put pressure on the Banking Committee to act in the future," Sen Proxmire said.

## UK group runs foul of takeover rules

By Mike Smith in London

THE UK takeover panel yesterday ordered Hepworth Ceramics, the building materials group, to sell part of its stake in Birmid Quolcast, the foundries-to-lawnmowers company with which it wants to merge.

The ruling follows the first breach — by Hoare Govett, Hepworth's broker — of conflict-of-interest rules introduced to the takeover code last October to cope with problems posed by the Big Bang deregulation of the London securities market.

Hepworth bought the 3.5m shares, representing 5 per cent of Birmid's equity, on Monday and Tuesday last week, through the broking arm of Hoare Govett. The

occurred partly because the purchases were made from Hoare Govett Securities, the market-making subsidiary of Hoare Govett.

The code says that in a takeover, the predator and any parties acting in concert with it must not deal as principals with a market maker connected with the bidder.

The panel ruled that the takeover code rules applied to Hepworth at the time because it had announced on Monday morning that it was seeking a merger with Birmid.

Hoare Govett was also faulted for its slowness in disclosing the build-up of Birmid shares. The code requires market makers which are connected with a bidder to tell the stock exchange if it has bought

shares on noon of the day following the purchases. The dealings in Birmid were not reported until Wednesday afternoon.

The panel said yesterday it accepted Hoare's explanation that the breaches had arisen from an oversight.

Following the placing with institutions of the 3.5m shares yesterday, Hepworth still has 3.25m of Birmid's equity and is free to add to this provided there is no breach of the takeover code. Birmid has said it will strongly resist any takeover. Mr Michael Rose, compliance officer at Hoare Govett, said his company accepted that it had breached the takeover code, but it had not been intended.

Analysis, Page 8



## Now in Milan

### —the first Australian Bank in Italy

With the opening of its new office in Milan the ANZ Group is now well placed to develop new business opportunities in Italy — a country with a thriving economy and one of the major trading nations of the world.

The office of the ANZ Representative in Milan will provide advice on business conditions in those countries where the Group is represented and especially in Australia, New Zealand and India.

ANZ Finanziaria S.p.A., a locally incorporated finance company, will specialise in trade and project finance business reflecting the Group's expertise in this business and its wide geographical spread.

ANZ Bank, with its head office in Melbourne, has over 1600 offices in more than 40 countries. With total assets of US\$38 billion it is amongst the 100 largest banks in the world.

When you want to do business in Italy or with Italy, talk to ANZ in Milan.



**ANZ BANK**

London: Australia and New Zealand Banking Group Limited  
Minerva House, P.O. Box 7, Montague Close, London SE1 9DH.  
Tel: 01-378 2121, Telex: 8812741-ANZ BKGA G

Milan: Michael Hadeney — Senior Representative, Italy  
Australia and New Zealand Banking Group Limited  
Antonio V. Russo — Managing Director  
ANZ Finanziaria S.p.A.

Via F. Turati, 25, 20121 Milano, Tel: (02) 6554064-7, Fax: (02) 6590967

## World Weather

Area	Temp	Wind	Cloud	Temp	Wind	Cloud
Algeria	15	15	5	15	15	5
Amman	21	10	5	21	10	5
Baghdad	21	10	5	21	10	5
Bahia	21	10	5	21	10	5
Bombay	27	10	5	27	10	5
Buenos Aires	18	10	5	18	10	5
Calcutta	27	10	5	27	10	5
Cairo	21	10	5	21	10	5
Chennai	27	10	5	27	10	5
Columbo	27	10	5	27	10	5
Dhaka	27	10	5	27	10	5
Delhi	27	10	5	27	10	5
Dubai	27	10	5	27	10	5
Guwahati	27	10	5	27	10	5
Hong Kong	27	10	5	27	10	5
Jaipur	27	10	5	27	10	5
Kolkata	27	10	5	27	10	5
Madras	27	10	5	27	10	5
Mumbai	27	10	5	27	10	5
Nagpur	27	10	5	27	10	5
Pune	27	10	5	27	10	5
Rangoon	27	10	5	27	10	5
Shanghai	27	10	5	27	10	5
Singapore	27	10	5	27	10	5
Taipei	27	10	5	27	10	5
Tokyo	27	10	5	27	10	5
Yokohama	27	10	5	27	10	5

## UK group runs foul of takeover rules

By Mike Smith in London

THE UK takeover panel yesterday ordered Hepworth Ceramics, the building materials group, to sell part of its stake in Birmid Quolcast, the foundries-to-lawnmowers company with which it wants to merge.

The ruling follows the first breach — by Hoare Govett, Hepworth's broker — of conflict-of-interest rules introduced to the takeover code last October to cope with problems posed by the Big Bang deregulation of the London securities market.

Hepworth bought the 3.5m shares, representing 5 per cent of Birmid's equity, on Monday and Tuesday last week, through the broking arm of Hoare Govett. The

occurred partly because the purchases were made from Hoare Govett Securities, the market-making subsidiary of Hoare Govett.

The code says that in a takeover, the predator and any parties acting in concert with it must not deal as principals with a market maker connected with the bidder.

The panel ruled that the takeover code rules applied to Hepworth at the time because it had announced on Monday morning that it was seeking a merger with Birmid.

Hoare Govett was also faulted for its slowness in disclosing the build-up of Birmid shares. The code requires market makers which are connected with a bidder to tell the stock exchange if it has bought



# JOBS

## Not either experience or intellect, but both

BY MICHAEL DIXON

### WHAT CAN it all ever mean?

The Jobs column asked that question last week about the results of research into how people do complex work such as managing. The research studies, made by Donald and Margaret Broadbent and Peter Fitzgerald at the Oxford University department of experimental psychology, produced several findings which seem to conflict with "commonsense" beliefs.

One such belief is that there are two things which both inevitably improve someone's ability to do a complicated job. The first is the development of a greater intellectual understanding of the principles underlying the work. The other is practice at doing it. But that belief was firmly denied by the Oxford studies.

Intellectual understanding of principles did not have the effect that commonsense would expect. When it came to actually running a simplified managerial-type system, people who correctly answered questions on how it worked often proved worse than people who answered them wrongly. Moreover some of them got better at running the system with practice even though their intellectual understanding of it deteriorated as they went along.

But they did not all improve with practice either. Some got worse at running the system as they went along even though their intellectual grasp of the underlying principles meanwhile increased.

Those findings clearly undermine our longstanding beliefs in the necessarily beneficial effects of both principled understanding and practice — which, now jobs in general are becoming more and more complicated, is surely important. While the evidence of the studies suggests that our old beliefs about how people acquire complex skills are wrong, however, it does not tell us what new beliefs we need to adopt instead. So I asked Dr Donald Broadbent, who led the research, what it might all ever mean.

He began by explaining that those of us who do complicated jobs are typically faced with a series of linked challenges. We are confronted with a situation that requires us to act. The action we take results in a fresh situation which requires further action... and so on. And as each successive challenge comes up, we have two different bases from which we can go about deciding what to do next.

One of those bases is a set of principles stored in the mind which we can express in words, figures and the like. We can use

those principles to look ahead intellectually, asking ourselves the question: which of the various possible things I can do in the present situation is in theory most likely to lead to the result I want to achieve?

The second base is experience, which although we may not be able to voice what it tells us, we are able to consult by checking back on it. On being confronted with a new situation we simply look for ways in which it is similar to other situations we have successfully dealt with before and act accordingly, without bothering to think out intellectually the principles on which we are acting.

"So knowledge on the basis of principles which you can spell out is different from know-how which you can't. But that is not to say the two kinds of understanding are entirely independent of one another," Donald Broadbent said.

"There's an interplay between the two. If I tell you the way to the shops, the result will almost certainly be an improvement in your ability to get to them in practice. And if you find your way to them by trial and error, the result will equally be an improvement in your ability to tell other people how to go there.

"Even so it seems that as the tasks that confront people in

real-life become more complicated, the more they seem to work by checking back on experience which they can't communicate verbally or on paper."

Consequently he agrees that where activities such as management are concerned, it is wrong to assume that people who are good at showing intellectual understanding—such as the graduates of university business schools, for example—will do better in practice than those who are not.

While admitting that the importance of intellectual abilities is often overestimated, however, Dr Broadbent equally believes that practical skills are not enough in themselves.

"Relying on experience to produce the right answer only holds up as long as the circumstances of the work remain much the same as they have been before. But when the circumstances are changing, principled understanding of the type that is imparted by formal education becomes increasingly essential. Now technology, for instance, has left a good many previously successful managers unable to cope well at all.

"In the way the working world now appears to be developing, it seems clear that it is no longer enough for people to be good at either book-learning on the one hand or practical

### THE WORLD'S 20 DEAREST PLACES TO VISIT ON BUSINESS

	Daily cost £		Daily cost £
1 Tokyo	192	11 Amsterdam	129
2 Stockholm	188	12 Kingston, Jamaica	127
3 Baghdad	157	13 Kuwait	126
4 New York	155	14 Khartoum, Sudan	125
5 Helsinki	146	14 Port Moresby, Papua NG	125
6 Oslo	146	16 London	125
7 Geneva/Zurich	142	17 Frankfurt	122
8 Copenhagen	135	18 Muscat, Oman	119
9 Paris	134	19 Douala, Cameroon	118
10 Milan	132	20 Bahrain	117

know-how on the other. Everyone will more and more need to be proficient at both."

### Travel expenses

READERS whose jobs involve them not only in a complexity of tasks but also in travelling to a variety of countries may find value in the table above.

It shows the 20 most expensive places for business people to visit as revealed by surveys which were made towards the end of last year by the Employment Conditions Abroad consultancy. (Anyone wanting more information about the findings should contact ECA's Barry Rodin at Anchor House, 15 Britten Street, London, SW3 3TY. Telephone 01-351 7151, Telex 299751 Eureka G.)

The "Daily cost" figures represent the estimated total expenses of the business visitor who stays in a four-star hotel, eats in a good class restaurant, and travels about the place in question by cab or hire-car. Mr Rodin says that, although the costs are given in sterling at the exchange rates prevailing last September, the different places' relative expensiveness would be much the same in terms of other major currencies.

"There are huge fluctuations not just in the overall costs but in the prices of the elements that make them up," he adds. "For instance, a top-class hotel room ranges from a mere £15 in Casablanca to £90 in New York. And the drink that would cost you 90p in Botswana rockets to over £6 in Japan and Iraq."

## British Investment Group £22,000+ Private Client Manager Unit Trust Portfolios

Our Clients are a leading financial service company specialising in Unit Trust Portfolio Management who have built a first class and consistent performance record. Natural growth and the public recognition of this success means that they now wish to appoint an additional Senior Manager to run portfolios of Unit Trusts to Private Clients' individual requirements and best interests.

For this excellent opportunity in a progressive firm offering an independent service, the successful candidate will probably have a Private Client stock-broking or investment management company background with at least two years experience and combine investment skills with the ability to communicate with Clients both verbally and in writing.

The position calls for a well educated man or woman probably aged between 26 and 32 who will welcome the chance to work in a team environment and make a direct contribution to the development of our Clients' business. Knowledge of authorised Unit Trusts, off-shore funds and their records plus the ability to measure the performance of other investment management companies is necessary.

Please reply in the first instance, quoting ref. 805, to Keith Fisher, Overton, Shirley & Barry, Prince Rupert House, 64 Queen Street, London EC4R 1AD. Tel (01) 248 0355.

**Overton Shirley & Barry**  
INTERNATIONAL SEARCH AND SELECTION CONSULTANTS

## FLEMINGS INSTITUTIONAL MARKETING

Two opportunities have arisen for energetic young executives to join Robert Fleming's investment teams specialising in investment management.

The first role is to market Robert Fleming Investment Management's services to U.K. pension funds. The second is to market the Group's international portfolio management services to institutions outside the U.K. In both cases, substantial portfolios are already under management and the business is constantly being developed.

A knowledge of U.K. and overseas institutions respectively would be desirable although not essential for the right person. It is unlikely however, that those under the age of 25 years will have gained the necessary maturity we seek.

A full salary package commensurate with relevant experience is available.

Applicants, of either sex, should write enclosing their curriculum vitae to:

Frank Smith,  
ROBERT FLEMING & CO. LIMITED,  
25 Copthall Avenue, London EC2R 7DR.  
Tel: 01-638 5858.

## INSTITUTIONAL EQUITY SALES £40,000-£100,000

At present there is a high level of demand for institutional sales executives with a proven track record.

★ UK Equities  
★ European/Far Eastern Equities  
★ Equity related Bonds  
Interested applicants should have at least two years' experience with a major Securities House in one of the above sectors. Opportunities exist with leading UK and American Houses and excellent remuneration packages are available depending upon age and experience. For a confidential discussion, please contact Stuart Clifford, Christopher Lawless or Hilary Douglas.

## CORPORATE FINANCE c£25,000

We are looking for high calibre newly qualified Chartered Accountants with first time passes in their professional exams, good degrees and, ideally, experience of Stock Exchange or banking related special work, to join Corporate Finance advisory departments to work in:

★ Small Company Finance  
★ Mergers and Acquisitions  
★ Management Buy-outs  
For more details call Jon Michel, Tim Clarke ACA or Robert Digby (who can be contacted outside office hours on 01-870 1896).

## BADENOCH & CLARK

THE FINANCIAL AND LEGAL RECRUITMENT SPECIALISTS  
16-18 NEW BRIDGE STREET, BLACKFRIARS, LONDON EC4.  
TELEPHONE 01-583 0073

## BOND TRADERS

We have been retained to recruit a bond trading team for the London operation of one of the largest and oldest Swiss Banks. The rewards will be substantial. Interested parties are invited to telephone or write

in complete confidence for exploratory discussion and written background information to: Stephen Young or Peter Nielsen, Grosvenor Search International, 178-202 Great Portland Street, London WIN 6JJ. Telephone: 01-631 5135.

**Grosvenor  
International**

Search & Selection, 178/202 Great Portland Street, London WIN 6JJ.

## ACCOUNT OFFICERS

Licensed Deposit Taker is seeking to appoint two Account Officers to assist in the handling of an extensive loan portfolio. Candidates should have a good academic background and preferably be AIBs. Experience in credit evaluation essential and those with experience of lending to smaller businesses and companies would be at an advantage. Tact and all-round professional banking approach would complement technical abilities. Salaries subject to negotiation but would not be less than £14,000 p.a. plus benefits.

Reply with full c.v. to: Managing Director  
Box A0420, Financial Times  
10 Cannon Street, London EC4P 4BY

## UNIQUE CAREER OPPORTUNITIES FINANCIAL SERVICES Kent, Sussex, Surrey and Essex

Highly reputable and well established financial group have career opportunities within its successful sales team. Successful candidates will undergo full and thorough training in order to successfully advise private and corporate clients. Applications are invited in strictest confidence from candidates aged 24-35, resident in the above locations, who are able to demonstrate previous success in any field.

To apply for an initial explanatory interview, write in strictest confidence to Box A0416, Financial Times  
10 Cannon Street, London EC4P 4BY  
or Phone (0622) 690022

## CITY GRADUATES

A leading Stockbrokers seeks numerate graduates with one or more years' relevant City experience for its European Research and Trading team. All applicants will be interviewed and advised according to potential revealed at the interviews. Please write, enclosing full curriculum vitae, to:

Box A0423, Financial Times  
10 Cannon Street, London EC4P 4BY

## International Banking

### CREDIT ANALYSTS

Highly reputable International Bank committed to development of the London operation currently has two vacancies at separate levels of seniority. Both positions offer a career path anticipated to develop into an Account Officer role within eighteen months with emphasis on either the marketing effort or credit management. SALARY: £14-£17,000.

### OPERATIONS MANAGER

Particularly well regarded European Bank about to open their London operation accordingly require a person to undertake initial responsibility for all aspects of the planning, implementation and maintenance of operations and administrative branch functions. Suitable candidates will evidence an appropriate level of previous experience together with enterprise for the future. SALARY: £NEGOTIABLE.

### ACCOUNT OFFICER

As a result of continued commitment to marketing a wide range of facilities and services a U.K. subsidiary operation with ambitious plans require to strengthen their team. Suitable candidates are likely to be graduates aged mid-late 20's with proficient analyst skills gained within International Banking. SALARY: c£18,000.

BANK RECRUITMENT CONSULTANTS

### HEAD OF ACCOUNTS

An exceptional opportunity to join a European Bank seeking a person with appropriate experience (including minimum two years supervisory) to undertake the management functions of an accounts team comprising four subordinates. The responsibilities will cover the full range of bank accounting duties. SALARY: TO £18,000.

### FUND MANAGER

Quality name in European banking particularly active in management of investment portfolios require an additional person able to demonstrate a background of effective involvement in managing funds. The role and responsibilities especially require an appreciation and continuing interest in the private client business. SALARY: TO £25,000.

### DEALERS

We are retained by a number of major international banks who are seeking high calibre dealers with proven experience of Spot, Forward and Deposit markets. Dealers who feel their current contribution is not adequately recognised are invited to call to discuss these positions discreetly and informally. SALARY: £20-£40,000.

57/59 LONDON WALL, LONDON EC2M 6TP TEL: 01-628 7001

**Gordon Brown**

## Shepherd Little & Webster Ltd Banking Recruitment Consultants

### MANAGER CORPORATE LENDING

c£30,000  
plus car

Since opening in London about two years ago this international commercial bank has developed a very successful business. To enable further development they wish to appoint a senior manager to take charge of corporate lending, this position will report directly to the General Manager, U.K.

The majority of their assets are syndicated loans, with some direct lending to U.K. corporates, and trade finance activity. They now wish to recruit an individual to take over the existing portfolio and be capable of expanding it further, especially in the areas of U.K. corporate lending and trade finance. Candidates should ideally be between 35 and 45 years of age.

Please contact David Little

Ridgway House 41/42 King William Street London EC4R 9EN  
Telephone 01-626 1161

## TORONTO DOMINION BANK

## CAPITAL MARKETS TRAINEE

The Toronto-Dominion Bank is one of the longer established International banks in the City. We have strong representation in the United Kingdom and other major world markets.

Further development of our integrated, global Treasury operations has created a very attractive opportunity for a highly motivated individual with the potential for accelerated development and progression.

The primary focus of this developmental role is to assist in the pricing of interest rate and currency swaps, the management of swap positions and the development of complex, computer-based product and hedging proposals.

The successful candidate will be a recent University graduate with training and interests in financial analysis, mathematics and the effective utilisation of personal computers. Previous related business experience is preferable.

We offer a fully competitive salary, based on the candidate's qualifications and experience and a comprehensive range of employee benefits.

Please forward your C.V. in complete confidence to:  
Mr J. W. Green, Manager, Human Resources,  
The Toronto-Dominion Bank, Triton Court,  
14/18 Finsbury Square, London EC2A 1DB.

**TD**

# Jonathan Wren

Our client is a rapidly expanding and successful, young international group of finance companies specialising in asset based finance, predominantly medium to large value transactions. This City based group is wholly owned by a leading international bank and enjoy the parents full commitment and great freedom to develop its own business.

## GROUP TREASURER

£20,000 to £25,000 + benefits

The centralised funding function now requires a business minded Group Treasurer in their late 20's/early 30's for a newly established position as Group Treasurer. Reporting to the Finance Director, the direct responsibilities will initially be subsidiaries' local bank relations, cash management, foreign currency management, developing and maintaining adequate computerised monitoring and controlling systems. The position also entails an indirect responsibility for all funding operations of the group in the Central Funding Committee.

The candidate must be familiar with treasury techniques and ideally has a combined 5-6 years experience from international banking and corporate treasury. The career prospects are excellent, and the position requires travelling abroad.

In respect of both positions, an attractive benefits package includes a company car and mortgage subsidy. Contact Peter Haynes.

LONDON

BRUSSELS

HONG KONG

SYDNEY

# Jonathan Wren

Recruitment Consultants

No.1 New Street, (off Bishopsgate), London EC2M 4TP. Telephone: 01-623 1266. Fax: 01-626 5258.

## GROUP CHIEF ACCOUNTANT

£18,000 to £20,000 + benefits

Due to the substantial increase in activities, an experienced accountant is sought to join the Central Control function. Reporting to the Director of Control and Administration, the main responsibilities will be financial accounting, control of multi-site operations and system implementation. Travelling abroad to supervise and assist the local Controllers in Europe will be an additional responsibility.

Applicants aged 23 to 35 should have at least five years working experience within the financial sector, including leasing, and will ideally possess a formal accounting qualification. The ability to use modern accounting techniques and sophisticated computerised systems, is essential.

## FINANCIAL INFORMATION SYSTEMS SALES

£30,000 Base Salary  
£50,000 Earnings

International Computer Services Corporation providing technically advanced online information resources to the Financial Community seeks Senior Sales Executives from the Competing/Financial Services Industry to participate in their fast growing market.

Please bring Warrant in confidence on 01-279 3445 day or 01-279 1552 after 7.30 p.m. and weekends.

01-279 3445 (evening appointments)  
**EXECUTIVE FACILITIES**

## Appointments Advertising

£43 per single column centimetre  
Premium positions will be charged £52 per single column centimetre

For further information call:

Jane Liveridge  
01-248 5205

Daniel Berry  
01-248 4782

Emma Cox  
01-236 3769

# Corporate Finance

## Oil & Energy Sector

£35,000 + Car  
+ Banking benefits

This role carries responsibility for structuring and negotiating large scale financial deals in the Oil, Energy and related Chemical Sector on behalf of a Division of a major financial conglomerate. As the lead role for the sector within the Division it provides an important opportunity to demonstrate the commercial skills and ability to achieve bottom line results which are particularly associated with success at higher levels. Transferability within the Group further enhances future prospects.

Applicants should have relevant corporate treasury or banking experience preferably in or associated with the oil and energy business. The technical knowledge and flair to originate the structuring together with the personal qualities to pursue the negotiations and marketing are essential requirements.

The position is based in the City. Age guideline - mid 30's. Please reply in confidence quoting ref. L288 to:-

Brian H Mason  
Mason & Nurse Associates  
1 Lancaster Place, Strand  
London WC2E 7EB  
Tel: 01-240 7805

**Mason & Nurse**  
Selection & Search

# OPPORTUNITIES IN OPERATING LEASING

Our client provides a unique range of short-term leasing facilities under sales aid programmes with international capital equipment vendors. This dynamic company is particularly well-placed to capitalise on a significant growth area and consequently now wishes to recruit the following professionals:

## CREDIT MANAGER

£23K Package + Car

This challenging and exciting new post calls for an ambitious credit specialist, who will bring to the administration team a significant level of expertise in the assessment and underwriting of credit risk.

As a member of the credit committee, the main responsibility will be the analysis and presentation of credit proposals for underwriting. Additionally, you will assume direct responsibility for the management of accounts receivable and will initially provide assistance in limited areas of the accounting and administration functions.

Candidates must have at least 3 years' experience of credit appraisal with a bank or financial sector company, preferably with direct underwriting involvement. A degree level education and any other qualifications, particularly those relevant to banking, finance or accounting would be favourably regarded. REF: 02/153

In the first instance, please telephone or write to L.J. Associates at the address below.

Recruitment Specialists

## SALES PROFESSIONAL/ENTREPRENEUR

£40K Package + Car

This demanding position calls for a dynamic individual with excellent entrepreneurial instincts and the ability to obtain optimum levels of business through the implementation of corporate marketing policy. This will include identifying and negotiating mutually beneficial business ventures, tailored to the needs of individual vendors.

High levels of creativity and interpersonal skills are essential and candidates must have the commitment necessary to continually strive to obtain sufficient industry and product knowledge to enhance the company's market penetration.

The successful applicant must be able to demonstrate at least 3 years' proven sales experience, preferably gained from an international office equipment/computer hardware environment. You must be educated to at least degree level, or ideally hold an MBA qualification with an accounting/finance bias. REF: 02/154

Both vacancies offer an extremely high basic salary with a performance-based bonus.

L.J. Associates  
Euston House  
81-103 Euston Street  
London NW1 2ET.  
Tel: 01-388 5465.



## British Knitting & Clothing Export Council

### Executive Director

LONDON

This well known trade organisation is funded by the knitting and clothing industries and engaged in assisting its 480 member companies to increase their export sales world-wide.

The Director is retiring later this year, after 20 years in the post, and we seek to recruit an Executive Director who will succeed him in the day to day running of the Council.

Candidates will probably be between 35 and 45, have a degree or other suitable qualification, a strong marketing background and preferably experience in the selling of apparel. A knowledge of European languages is also important.

**Attractive Package**  
In personal terms, applicants must be mature and confident, acceptable at all levels, team players but with the capacity for independent decision making.

The remuneration package is negotiable and unlikely to prove a problem for an ideal candidate. Please write in confidence to:

Mr B. St. G.A. Reed  
Chairman BKCEC  
103 Regent Street  
London W1A 2AJ

## Credit Analyst

### A key role in an international business team

Bankers Trust is one of the most progressive and successful international merchant banks. Our London operations handle business for the Middle East and Africa. A special team, dedicated to this geographical region, is now expanding to meet demand for the wide range of services we offer.

The Credit Analyst we seek will make a major contribution to the acquisition of sound new business, analysing potential transactions with banks, corporations and government institutions. You will be responsible for reviewing the financial and credit risks involved in these transactions and making recommendations based upon your analysis.

For a young, commercially aware individual with at least 2 years' credit analysis experience in an international banking context, this role offers outstanding career opportunities, in line with the bank's expansion. In a demanding, pressurised environment you must have the ability to use computers effectively.

For a candidate with the experience and skills we are looking for, an excellent salary of c.£16k is offered together with full banking benefits.

Please write with full career details to Sheila Stevenson, at our Consultants, Moxon Dolphin & Kerby Ltd, 178-202 Great Portland Street, London W1N 6JJ.



**Bankers Trust Company**



## PORTFOLIO ADMINISTRATION INVESTMENT MANAGEMENT

MIM Limited, one of the leading City investment management companies, is looking for experienced Portfolio Administrators to service its expanding client base.

Candidates should preferably be aged between 20 and 30 and have several years' experience of portfolio valuations and performance statistics.

Experience of pension fund administration

would be an advantage. The positions involve a high degree of client contact and liaison with fund managers.

Competitive salaries are offered together with an attractive range of benefits, including subsidised mortgage and non-contributory pension scheme.

Applications in writing with full curriculum vitae should be addressed to:-

THE PERSONNEL MANAGER, MIM BRITANNIA LIMITED,  
1 DEVONSHIRE SQUARE, LONDON EC2M 4YR.

MIM LIMITED - PART OF THE INTERNATIONAL BRITANNIA ARROW INVESTMENT GROUP

## Euromoney Publications Plc

### CONFERENCE MANAGER

Euromoney is a leading financial information company and is seeking to recruit a Conference Manager for our growing international conference business. This is primarily a Sales position for a competent marketer who will be required to research, develop and sell international marketing services to senior personnel in financial institutions.

Applications are invited from graduates aged 25-35 with sales experience, a language ability and experience within the banking industry. The job will involve extensive overseas travel. An attractive remuneration package will be offered to the successful candidate.

Please apply in writing to:

Mrs Diane Chaplin  
EUROMONEY PUBLICATIONS PLC  
Nestor House, Playhouse Yard  
London EC4V 5EX

## INVESTMENT MANAGERS

Charterhouse Asset Management, part of Charterhouse Investment Management Limited, is a recently formed investment team monitoring all of the major economies, currencies, equities and fixed interests markets.

In response to our continuing business expansion we are now recruiting two Investment Managers for our Economics and Bonds team which is based in our London offices.

### GILTS AND MONEY MARKET INSTRUMENTS

We are seeking an Investment Manager to specialise in Gilts and Money Market Instruments. Reporting to the Director you will be involved initially in assisting in the management of Sterling fixed interest securities but will assume greater daily control with the growth of funds under management. You will be a graduate with a proven track record and have had at least 12 months' experience of Gilts and Money Market Instruments.

### INTERNATIONAL BONDS

We are also seeking an Investment Manager to specialise in International Bonds. Reporting to the Director you will ideally have an honours degree and a proven track record that will have come from at least 18 months' experience of analysing international bond markets.

For both positions we are offering a competitive salary and an attractive remuneration package including a non-contributory pension scheme, BUPA and company car. Applicants should preferably be non-smokers. Applications in writing with a full Curriculum Vitae should be addressed to Peter Wilford, Personnel Officer, Charterhouse Investment Management Limited, 1 Paternoster Row, London EC4M 7DH.

## CHARTERHOUSE

A MEMBER OF THE ROYAL BANK OF SCOTLAND GROUP

## Euroyen Market Maker

£35-40,000

This is an exciting opportunity to take a leadership role within this influential merchant bank. The position created reflects a marked commitment to a new phase of capital markets expansion.

The successful individual will be responsible for making prices, giving advice to management on policy and strategy, as well as the overall development of the team.

Aged in your mid/late 20's, you will have at least two years experience as a Trader and Market Maker in Yen products. It is essential that the appointee be a team player with a mature and stable character. The compensation package is highly competitive and there is excellent scope for advancement.

To apply, please telephone or write in absolute confidence to Andrew Hills quoting Ref: AH114.

**Lloyd Chapman**  
Associates

International Search and Selection  
160 New Bond Street, London W1Y 0HR  
Telephone: 01-409 1371

## Top Executives

earning over £25,000 a year

Can you afford to waste over £2,000 a month in delay? Minister Executive specialises in solving the career problems of top executives. The Minister programme, tailored to your individual needs and managed by two or more partners, is your most effective route to those better offers, 75% of which are never advertised.

Our clients have an impressive record of success; many blue chip companies retain our services in the redeployment of their top people. Telephone or write for a preliminary discussion without obligation - or cost.

**MINISTER EXECUTIVE LTD**  
28 Bolton Street, London W1Y 8HB. Tel: 01-493 1309/1085



## Investment Management Group West End Consultant

Personal Financial Products via Professional Intermediaries

Our Client is one of the best known and long-established of the companies operating in the Personal Financial Products area offering a full range of Pension, Unit Trust, Unit Linked and PEP products. They have a unique reputation and operate independently. One of the key positions in their Broker Sales Force is to be one of a select team of Consultants calling on major firms of Professional Intermediaries in London's West End. This is a key role and one in which the person appointed can expect to concentrate on the same group of major accounts over a sustained period. Our Client offers a stable career platform for the right man or woman, and seeks a person who is likely to contribute over a period of years. Candidates are likely to be working with a competitive

organisation and have actual experience of selling to Professional Intermediaries in the West End. Our Client believes in a higher level of basic remuneration than many of its competitors, and is offering a salary of at least £22,000 plus a generous targeted bonus system. This allows the successful and sustained Consultant to achieve considerable financial goals. In the first instance please write in confidence, quoting ref. 802, to James Curtis at Overton Shirley and Barry, Prince Rupert House, 64 Queen Street, London EC4R 1AD. Tel: 01-248 0355.

**Overton Shirley & Barry**  
INTERNATIONAL SEARCH AND SELECTION CONSULTANTS

## Director of Personnel

International Capital Markets

City

£50,000 + car + banking benefits

As part of a major European banking group, our client is now amongst the leaders in Eurosecurities trading. The extent of its growth has been significant, and a threefold increase in staff numbers is planned over the next five years.

To ensure that the operation is fully supported by its human resources, the need has now been identified for a Director of Personnel. Whilst contributing to the development of the business in respect of all human resources issues, key responsibilities will include the resourcing, development and retention of high calibre staff to meet the needs of the business.

Candidates, aged 35+, should be graduates and IPM qualified. Experience should include at least 5 years in a senior personnel management role with broadly based personnel responsibilities, including strategic planning. Of particular importance will be extensive knowledge of banking related compensation and benefits (including international and expatriate) and a successful track record in management development and training.

As a member of the senior management team, you must have the ability to liaise effectively at all levels and provide a professional and effective

contribution to the development of the business. The importance of this role will be fully reflected within the remuneration package negotiated.

As advisors to our client, we will fully respect the confidentiality of any initial approach from those interested in discussing this further. Otherwise, please send full CV quoting reference MCS/6101 to Alannah Hunt, Executive Selection Division, Price Waterhouse Management Consultants, No 1 London Bridge, London SE1 9QL.

Price Waterhouse



## OCCASIONALLY, THE CHANCE TO DEVELOP A NEW ERA IN BANKING FACILITIES ARISES.

This is one of them

Today's financial markets are truly global in scope and, by using computer systems of unprecedented power, they operate without pause. So any business which hopes to manage its cash flow effectively, or exercise control over its resources, must be able to transact business, quite literally, at the touch of a button.

And that's where **CHEMICAL BANK** users have an advantage which cannot be challenged.

Essentially, it's an electronic link which allows corporations immediate access to their banks' services anywhere in the world, directly from their offices. Its success in the United States has confirmed it as a major financial management tool, and now we're preparing to repeat its success in Britain, Europe and beyond.

**Assistant Product Manager**  
£20K plus banking benefits London

The area of responsibility in this post is unusually broad, involving project management, customer support (including trouble-shooting) and administration. There is also a need to act as back up for the Product Manager during his absences on international business.

You'll also specialise in generating **CHEMICAL BANK** product literature and market data, managing departmental budgets and contributing to the marketing strategy.

Surprisingly perhaps, a detailed understanding of systems technology is not essential. You must, however, have one or two years' commercial operations experience, a user-level knowledge of on-line systems and the ability to set, then pursue, clearly defined objectives.

You must also be prepared to put aside conventional limits in order to take the lead in what is likely to be a major development in international financial management.

In return for which, we'll be adding a full range of banking benefits, including mortgage subsidy, profit sharing, loan schemes, free medical plan and free restaurant.

For immediate consideration, either telephone or send your c.v. to: Bob Hicks, Personnel Department, Chemical Bank, 160 Strand, London WC2R 1ET. Tel: 01-379 7774.

CHEMICAL BANK

## Fund Manager - North American Equities

An opportunity for an Investment Analyst to gain fund management responsibility with a top quality company

This is an outstanding opportunity to play a prominent part in an expanding area of the investment function in a top quality UK institution. With investments in North American Equities now approaching \$1 billion, the Senior Fund Manager requires the additional support of a person capable of making an immediate contribution to stock selection decisions based on the analysis of US and Canadian Companies. You will be given immediate responsibility for managing a part of the fund and this will be increased as your experience grows.

You are likely to have already spent at least two years in North American Equities analysis preceded by experience as an Analyst in other areas. You will probably be a graduate and are

likely to be in your mid-twenties. You will enjoy working in a team-orientated atmosphere and must possess good interpersonal and communications skills.

The compensation package offered is very attractive and includes a high basic salary, performance related bonus, subsidised mortgage and non contributory pension scheme. The Company offers excellent career development prospects.

To apply, please write in complete confidence to John Sears and Associates, Executive Recruitment Consultants, Cavendish Court, 11/15 Wigmore Street, London W1H 9LB or telephone 01-629 3532.

**John Sears and Associates**

A MEMBER OF THE (SMC) GROUP

### MARKETING SUPPORT c £14,000

A Well-established European Bank is seeking a young Banker with flair and imagination and a minimum of 2 years credit experience to provide marketing support to two Business Development Officers within its UK Corporate area. An excellent benefits package is available which fully reflects the status of our Client Bank.

### SNR. CREDIT ANALYST To £18,000

A Leading European Bank requires an additional Senior Analyst with UK and Overseas Corporate Analysis experience to join a small professional team and be responsible for the actual preparation and monitoring of credit proposals for Corporate Customers. The position involves an element of staff supervision.

### U.K. MARKETING OFFICER To £30,000

A Prime International Bank with an expanding London Office wishes to appoint a person with a minimum of 5 years solid UK Marketing experience, especially in the project and property finance areas. The successful candidate will be responsible for the subsequent recruitment of a support team. A full benefits package is available.

**Skeels Associates**

Bank Recruitment Consultants

2 London Wall Buildings  
London Wall London EC2M 5PP

Tel: 01-588 2081

## BRF/United Kingdom Mortgage Financing UK Mortgage Manager

London

£ Attractive Package

As a result of recent expansion our client, a major Danish Mortgage-Credit institution, is preparing its launch into the UK lending market.

Consequently they seek to recruit a manager to take responsibility for the establishment of a Central London branch and to spearhead their entry into the mortgage market.

The ideal candidate, preferably aged 30-40, will have a background in management in a banking or mortgage environment. A proven track record in business development and marketing in a lending environment is essential. However, the successful applicant will also be responsible for liaising with solicitors, valuers, borrowers and insurers, as well as supervising the day-to-day administration of the branch.

This is a unique opportunity for an ambitious and highly motivated individual to join an already successful organisation at the start of a major expansion programme.

Interested applicants should contact Catherine Fitzsimons on 01-404 5751, or write to her in confidence at Michael Page City, 39-41 Parker Street, London WC2B 5LH.



**Michael Page City**

International Recruitment Consultants - London Brussels New York Paris Sydney  
A member of Addison Consultancy Group PLC

## Head Up Straights Trading Leading Continental Investment Bank

This well respected international investment bank which is significantly expanding its participation in world markets has enjoyed a strong presence in the UK since 1980. As evidence of the London Branch's commitment to the bond market, it now wishes to appoint a senior straights dealer to head up and direct activities in all aspects of fixed income trading.

Reporting directly to the Bonds Manager, you will be responsible for active portfolio management, and will take an interest in all new issues and US Treasury Notes. As well as establishing a sound trading operation, you will also be responsible for developing a firm retail base. The growth of the straights operation will be a measure of your success in developing both the

trading and sales activities.

You will have a minimum of 2-3 years' experience trading fixed income bonds in various currencies. Familiar with an active trading environment, you will welcome the opportunity to deal at your own discretion and develop your own strategy for the straights team.

An excellent salary, plus bonus and usual banking benefits form part of the competitive package offered by the bank. Please telephone or write to Kathryn Barnes or Matthew Wright of Cripps, Sears & Associates Limited, Personnel Management Consultants, International Buildings, 71 Kingsway, London WC2B 6ST. Tel: 01-404 5701.

**Cripps, Sears**

## Execution Specialist

## Capital Markets

Bankers Trust is one of the world's most successful merchant banks of recent years. Our international reputation reflects the integrity and innovative approach we display in the financial services marketplace, and the calibre of the professionals who work with us.

We now seek an Execution Specialist, to add a significant contribution to the negotiation, structuring and implementation of capital markets mandates. You must have at least 2 years' sound experience in worldwide capital markets and loan syndication gained within a major investment or merchant bank,

or within a commercial law practice. Aged 25-35, your track record should demonstrate an approach to structuring deals that combines innovation and practicality, backed up by a highly disciplined approach to settling mandates.

This critical area, expanding rapidly, offers suitable candidates a demanding personal challenge, creating exceptional prospects, with the rewards appropriate to senior, successful individuals.

Please write with full career details to Sheila Stevenson, our Consultant, at Moxon Dolphin & Kerby Ltd, 178-202 Great Portland Street, London W1N 6JJ.



**Bankers Trust Company**

Samuel Montagu & Co. Limited - part of Midland Montagu - is now recruiting additional executives for its expanding Corporate Finance Division.

## CORPORATE FINANCE

A Chartered Accountant or a qualified solicitor, with at least one year's post qualification experience with a major City firm or merchant bank. Self-motivated and able to demonstrate high standards of professionalism with a strong determination to succeed.

Prospects for progression are excellent. The remuneration package is highly competitive and will include the usual banking benefits.

Please write with full personal and career details to:

Ian McIntosh, Managing Director, Samuel Montagu & Co Limited,  
114 Old Broad Street, London EC2P 2HY.

SAMUEL MONTAGU & CO. LIMITED

## MOTOR TRADE

Senior Manager and Director with extensive experience in Retail, Distribution and Importerships is shortly retiring age 57

Interested in position as Non Exec Director or part time Director in Motor Vehicle business

Write Box A0431,  
Financial Times  
10 Cannon Street  
London EC4P 4BY

## Marketing Manager Financial & Accountancy Services

c.£25,000 + car

London

Our client is one of the UK's leading accountancy partnerships. It is well into the top 20 in the accountancy league, both nationally and internationally, and is highly regarded for the breadth and quality of its services and the personal commitment of its partners.

The partnership offers extensive financial advisory and accountancy services to a wide cross-section of industry, public bodies and individuals. In a new appointment, an outstanding young marketer is sought to plan and execute a strategy to promote increased awareness and continued strong growth of the firm.

Aged around 30 and a graduate, you will already have a record of successful strategic planning and

effective marketing in a service industry. A knowledge of the financial sector is highly desirable, as is the ability to think laterally and creatively, and to communicate soundly based views convincingly, in an area which only recently adopted sophisticated marketing practices.

A generous package will be negotiated. Success in this challenging position will open up exceptional opportunities for personal career development in this enlightened organisation, up to partner level.

Interested candidates, men or women, should write with full career details, including current earnings and contact telephone numbers, to Michael Chapman at-

Marketing Appointments

• 11 Garrick Street • Covent Garden • London WC2E 9AR • Telephone 01-379 7879 •

Limited

## TREASURY ECONOMIST

As a result of the continued development of one of London's leading dealing operations we are seeking an individual to join our well-regarded team of corporate treasury advisers who provide technical and fundamental advice on foreign exchange and money markets. The team is in regular contact through telephone, information screens and telex with the senior Treasury staff of major companies operating in the UK and Europe and wishes to enhance its economic advisory capabilities.

Applicants will hold an Economics-related degree and have five years post-qualification experience in economic research or consultancy, preferably in the financial markets.

The Bank offers a highly competitive remuneration package, including bonus schemes and subsidised mortgage. To apply, please send full details to: Mark Hindle, Personnel Department,

Chemical Bank, 180 Strand, London WC2R 1EX.

## DEVELOPMENT CAPITAL EXECUTIVE

Manchester

Aged 25-30

County Limited, part of the NatWest Investment Bank is a leading British merchant bank offering a wide range of corporate financial services. The services provided by its Regional Offices include the provision of finance, equity investment and corporate advice.

We are now seeking to expand our existing team in Manchester with the appointment of a Development Capital Executive who will immediately be able to contribute to the development capital/finance activities of the offices. We would anticipate that the successful applicant will be a Chartered Accountant with previous experience in corporate finance.

The salary and benefits package, which will include a car, will be fully commensurate with the position.

Interviews will be held in Manchester but in the first instance, please write, enclosing full details of experience, qualifications and current salary to:-

Ian Carlton, Personnel Manager, NatWest Investment Bank,  
Drapers Gardens, 12 Throgmorton Avenue, London EC2P 2ES.

• The NatWest Investment Bank Group

## Operations Management

An exciting opportunity to join a world leader in international investment services at an early stage of their growth in Britain

This is a chance for you to obtain major responsibility for managing and organising people within a company that is one of the world leaders in international securities services. The Company provides custodial settlement and full portfolio, accounting services to institutional investors worldwide. The increasing diversification of funds in international markets has created a rapidly growing demand for these services and the Company is well positioned to capture a major share of the market. It has an international network of offices and utilises the most sophisticated facilities and advanced systems. You would be responsible for managing operations by leading a team of young professionals. The key to success in this business

lies in quality of operation and it would be your task to set and maintain standards of excellence.

To be a candidate you must have previous experience in securities operations or accounting gained either in a broker, bank, fund management business or accountancy practice and have excellent management skills. The Company offers a first class salary and benefits package and the opportunity to win promotion on merit in an exciting, growing business.

To apply, please telephone John Sears and Associates, Executive Recruitment Consultants on 01-629 3532 or write to us at Cavendish Court, 11/15 Wigmore Street, London W1H 9LB.

John Sears  
and Associates

A MEMBER OF THE (SMCL) GROUP

## PRIVATE CLIENTS SALES MANAGER

Gartmore Investment Management Limited, a leading independent investment manager based in the City of London, seeks an outstanding candidate to assist in the development of its private client business.

This is a new position with specific responsibility for the promotion of discretionary management services, as well as a unit trust management service investing in a range of Gartmore unit trusts. Funds under management are growing rapidly from non-resident and UK investors.

Gartmore is looking for candidates with previous experience of private client management, possibly gained in stockbroking, backed by a record of conspicuous success in business development and portfolio administration. The successful applicant will enjoy an attractive remuneration package with the usual benefits attached, together with a seat on the board of the relevant subsidiary.

Applications in writing, giving full career details, should be sent to  
D. Sarchett, Gartmore Investment Management Limited, 2 St. Mary Axe, London EC3A 8BP

Gartmore  
GARTMORE INVESTMENT MANAGEMENT LIMITED  
£3 billion under Group Management

## Forward F.X. Dealers

Aged 23-28

c£30K + Bonus +

The London branch of one of the most prestigious and well established U.S. banking institutions is seeking to expand its forward foreign exchange dealing team.

Ideally you will be a graduate working within an active forward team and have already gained about two years' experience. It is paramount that you display a mature and creative approach and yet be able to blend into a highly professional and respected team.

Naturally the remuneration package will reflect the importance that our client attaches to this appointment.

Those interested should contact John Green in strictest confidence on 01-404 5751 or write to him at Michael Page City, 39-41 Parker Street, London WC2B 5LH quoting reference 3727.



Michael Page City

International Recruitment Consultants - London Brussels New York Paris Sydney  
A member of Addison Consultancy Group PLC

### BOND ANALYSTS

to £60,000

Our client, a leading European Investment Bank, requires experienced Bond Analysts to join their expanding Economic Research Department. Ideally you will be aged 25-30, a graduate or MBA with passable German and at least one year's experience.

Contact James Jarratt on 01-588 4303.

### LEGAL DOCUMENTATION

to £80,000

Our client, a major Securities House, requires Legal Documentation Specialists with experience of Bond issues gained either in a Securities House or firm of City Solicitors.

Contact James Jarratt on 01-588 4303.  
TOM KERRIGAN ASSOCIATES  
(Recruitment Consultants)  
20 Wormwood Street, London EC2

Prominent firm of Regional Stockbrokers based in Manchester require Experienced

### TRADED OPTIONS ADMINISTRATOR

to work in either London or Manchester  
Remuneration package by negotiation  
Applications in writing to Box A0435, Financial Times  
10 Cannon Street, London EC4P 4BY

Oppenheimer

## WANTED

Enthusiastic person to select stocks with outstanding recovery potential worldwide.

The person we are looking for need not be an existing unit trust fund manager but could be a stockbroker with a flair for picking stocks with significant turnaround potential. An ability to articulate ideas clearly at all levels is essential.

Those interested please call Martyn Page on 01-489 1385 or write to him at Oppenheimer Fund Management Limited, 66 Cannon Street, London EC4N 6AE.



مكتبة الأصيل



# Marketing France & Italy

As a result of the growth in our European banking business, we are now looking to recruit executives in their late twenties to join the teams responsible for marketing the full range of banking products in France and Italy.

Applicants must have previous marketing and credit experience, preferably from dealings with corporate clients in these two countries. The positions will involve travel and may lead to temporary overseas postings. A good working knowledge of the respective language is essential.

We offer a salary and benefit package that is negotiable according to experience and includes low cost mortgage facilities. BUPA, non-contributory pension and free life assurance.

Please write enclosing full curriculum vitae to:  
Gareth Hughes, Assistant Manager - Personnel,  
Kleinwort Benson Ltd, P.O. Box 191,  
10 Fenchurch Street, London EC3M 3LD

**Kleinwort Benson Group**

## EXPERIENCED EQUITY DEALER

AGENCY - INSTITUTIONAL

At Gilbert Elliott we are firmly committed to developing our wholly institutional equity business in an agency role. Now part of a substantial European banking group, we are widening our research coverage and expanding our sales team. We require an experienced dealer who has the skills needed for the new environment and will offer a package (including car and other benefits) well up to the going rate.

Please write to  
or telephone:  
Mike Oxlade  
(Dealing Director)

GILBERT ELLIOTT & CO.  
Salisbury House  
London Wall  
London EC2M 5SB  
Tel: 01-628 6782  
STX 4899

# CJA

## RECRUITMENT CONSULTANTS

35 New Broad Street, London EC2M 1NH  
Tel: 01-588 3588 or 01-588 3576  
Telex No. 887374 Fax No. 01-256 8501

A start up situation in support of substantial and expanding client base. Prospects of contributing to the growth of the London investment management team. Scope to become the Investment Manager - London or elsewhere in 2-3 years



## PORTFOLIO MANAGER - INTERNATIONAL FUNDS

£50,000-£60,000 + BENEFITS

CITY

WORLD-WIDE SUCCESSFUL FINANCIAL SERVICES GROUP - SUBSIDIARY OF MAJOR, DIVERSE MULTINATIONAL CORPORATION

For this new appointment we seek graduates, aged 27-32, who have developed an already successful career in Funds Management from a sound training and base in investment analysis. We require a minimum of 5 years experience in the discretionary management of substantial European and/or US portfolios with major institutions noted for their client list and performance record. Reporting to the Chief Executive, the successful candidate will be responsible for a critical over-view of global markets, a significant contribution to world-wide investment strategy and the consequent day to day control of investment decisions and associated administration. Essential qualities are an analytical mind and communication skills plus the ability as a member of a small team, to meet objectives in a demanding, fast moving environment and establish a high level of client confidence. Initial salary negotiable £50,000-£60,000 plus performance related incentive, car, mortgage facility, contributory pension, life assurance, family BUPA and assistance with relocation expenses if necessary. Applications in strict confidence under reference PM14474/FT, to the Managing Director: CJA.

An attractive appointment on a 2-5 year assignment, returning to a position in London Head Office



## BANKING OPERATIONS MANAGER - NEW YORK

US\$75,000 INCLUDING OVERSEAS ALLOWANCE

NEW YORK

EXPANDING INTERNATIONAL MERCHANT BANK

Applications are invited from candidates, aged 28-35, with 4 years' international banking operations experience, which should have included management of staff and foreign exchange accounting. The successful candidate will spend 3 months in the London Head Office prior to taking up the New York appointment. The duties, which are wide-ranging, will cover full responsibility for managing the Branch operations and supervising the accounting, settlements, administration and personnel functions for local and seconded staff, assisted by a small, efficient team. Although close links will be maintained with London Head Office, this position requires an above-average degree of initiative, sound judgement and resilience, with excellent administrative and communication skills. Overseas package negotiable from US\$75,000, which includes a generous, individually-tailored overseas allowance to cover accommodation, increased cost of living expenses, medical, children's education, annual leave passages, a relocation payment, together with normal banking benefits, including a mortgage subsidy. Applications, in strict confidence, under reference OM4479/FT, to the Managing Director: CJA.

Important No. 2 appointment building the mergers and acquisitions function - excellent career prospects



## MERGERS AND ACQUISITIONS MANAGER

£26,000-£32,000 + BANK BENEFITS

CITY

MAJOR INTERNATIONAL SECURITIES HOUSE

We invite applications from graduates, who must also be professionally qualified, aged mid to late 20's, who have had at least 3 years' demanding mergers and acquisitions experience gained in a UK merchant bank or European financial institution. The ability to speak a second European language will be an advantage. The selected applicant, who will report to the Director responsible for M and A, will play a key role in further developing the company's service in this area using the group's established and very strong corporate client portfolio. The successful candidate will be involved immediately in all aspects of this busy departmental team, including investigations, company visits and negotiations. Some European travel should be expected. Essential qualities are a lively and creative approach to mergers and acquisitions, plus strong communication skills, financial judgement and self-motivation. Initial remuneration, including high basic salary and company bonus, negotiable in the range of £26,000-£32,000, mortgage subsidy, + non-contributory pension, free life assurance and permanent health insurance. Applications in strict confidence under reference MAM4475/FT to the Managing Director: CJA.

Scope to move into fund management in 2-3 years



## INVESTMENT ANALYSTS - USA AND UK/EUROPE

£20,000-£25,000 + CAR + BENEFITS

CITY

INVESTMENT MANAGEMENT ARM OF SUBSTANTIAL FINANCIAL SERVICES GROUP

For these new appointments, which reflect the rapid growth and planned global fund management expertise of our clients, we invite applications from analysts in their early to mid-twenties, with a numerate degree and sophisticated analytical experience gained in the securities market. The brief is widely drawn by geographical area, covering the USA/North America and UK/Continental Europe (for which appointment French/German language ability will be an asset). Reporting to the Investment Manager, the successful applicants will be responsible for generating their own ideas within the group's investment strategy and will provide specialist advice on individual stocks, mainly through oral presentation but with some formal reporting, and will visit the companies, necessitating substantial travel. A fresh, progressive approach, the energy and enthusiasm to search out new opportunities and the self-discipline to thrive in an unstructured environment within a small team are the qualities we seek. Initial remuneration is negotiable £20,000-£25,000 + car + contributory pension, mortgage subsidy, BUPA and performance related bonus. Applications in strict confidence under reference IAIM4473/FT, to the Managing Director: CJA.

35 NEW BROAD STREET, LONDON EC2M 1NH. TELEPHONE: 01-588 3588 or 01-588 3576. TELEX: 887374. FAX: 01-256 8501.

ORGANISATIONS REQUIRING ASSISTANCE ON RECRUITMENT PLEASE TELEPHONE: 01-628 7639.

## Electronic Publishing Manager

- Central London

The Information Services Division of the Financial Times is a leading supplier of international financial and business information. Electronic publishing is already an important part of the division and plays a key part in our future development plans.

Due to rapid expansion, we need to appoint an Electronic Publishing Manager to take profit-centre responsibility for existing products and play a leadership role in the development and implementation of new ones.

Leading a fast-expanding and highly-motivated team, you will report directly to the Divisional Director.

You already have highly developed management skills and experience of working in information technology or a similar field. Some experience of sales and marketing management would be a definite advantage.

Salary, company car, benefits and an incentive scheme will reflect the seniority of the position.

Please write to Martin Brooks, Executive Director, Information Services Division, Financial Times at the address below enclosing c.v. and details of current salary.



Financial Times, Bracken House, 10 Cannon Street, London EC4P 4BY  
Telephone: 01-248 8000

## Mortgage Marketing Manager

London area

To £20,000 + Banking Benefits

Our client, the subsidiary of one of the UK's largest banking institutions and a leading name in the Financial Services Sector, is increasing its marketing activities. A Marketing Manager is required to promote and develop the Company's mortgage product range.

This new position requires an innovative individual capable of effectively developing the marketing of the Company's first mortgage business. In addition the position will carry responsibility for New Product Development in respect of re-mortgages, mortgage related products and private label packages.

The ideal candidate will probably be a graduate, aged about 30, and with a relevant business qualification. A successful track record in marketing, particularly in the area of NPD, is more important than previous experience in the mortgage industry, however, a combination of the two would be ideal.

This represents an excellent opportunity to join the expanding marketing function of a forward-thinking Financial Services institution.

Interested applicants should contact Catherine Fitzmaurice on 01-404 5751 or write to her, enclosing a comprehensive curriculum vitae, at the Insurance Division, 39-41 Parker Street, London WC2B 5LH. Strict confidentiality is assured.



**Michael Page City**

International Recruitment Consultants - London Brussels New York Paris Sydney  
A member of Addison Consultancy Group PLC

# INVESTMENT

We are PK English Trust, a new and rapidly growing merchant bank, operating at the heart of London's financial sector.

Our recent acquisition by PKbanken, a major Swedish bank, has allowed us to greatly expand our investment management activities.

We are now looking for a professional with funds under management who is interested in working within a tightly knit investment environment. Age is not an issue and we are equally keen on seeing young, career-minded fund managers as those older and more experienced, who are working up to retirement and have an existing client base.

Our approach to remuneration is just as negotiable and we are open to proposals.

If you are interested in an involvement with a progressive, new financial institution, please ring Richard Cox-Johnson on 01-920 9120 or write to him at PK English Trust, 4 Fore Street, London EC2Y 5EH.



## Controller Fixed Income

Our London Office has an immediate opening for an experienced controller to take charge of the financial administration of a rapidly-expanding fixed income sales and trading operation.

Applicants must hold an MBA, have at least five years' experience as a controller or financial administrator for a major financial institution and should be thoroughly familiar with the mechanics of the fixed income sales and trading business and arbitrage, including clearing and settlement procedures.

The successful candidate will be expected to develop and oversee a variety of planning, control and reporting programs and procedures including quantitative computing support systems, and will be responsible for training others in the use of such programs and procedures.

The remuneration is competitive.

Replies should be addressed to Box A0436  
Financial Times, 10 Cannon Street  
London EC4P 4BY

## Ord Minnett

A Member Corporation of The Sydney Stock Exchange Limited  
Member of The Stock Exchange, London

Ord Minnett - Australia's consistently top ranked investment bank - requires:

## INSTITUTIONAL DEALER - EUROPE

We are seeking an experienced institutional dealer/salesperson to bolster and expand our coverage of Europe from our London office.

We have a large number of existing major clients and you will be supported by excellent research as well as a tightly knit team of specialists of which you will be part, in addition to supporting our Senior Manager in the area.

Knowledge of the Australian stockmarket would be an advantage and fluency in German and/or French would also be important.

A most attractive remuneration package will be offered to reflect the importance and the responsibilities of this position which should also lead to outstanding career opportunities.

Please send your c.v. with full particulars to:-

Miss T. Cottell  
Ord Minnett Limited  
1 College Hill, London EC4R 2RA  
or telephone 01-248 1606

All enquiries will be treated in the strictest confidence.

## INTERNATIONAL OIL COMPANY SEEKS VICE-PRESIDENT

to head-up its recently opened London operation. Knowledge of international trading of crude oil and refined products necessary. Experience in petroleum tankship operations an advantage. Competitive salary and benefits.

Send curriculum vitae to Box A0433, Financial Times  
10 Cannon Street, London EC4P 4BY

All replies held in strictest confidence.

# MANAGEMENT

## CITY

While the post 'Big Bang' market is more subdued than that of the summer of 1986, there are still openings for quality candidates who are concerned about their current employer's market position at this time.

## STOCKBROKING

## INSTITUTIONAL SALES

Fletcher Jones are currently retained by a major international Securities House to recruit three experienced UK Equity Salespersons. Candidates should be aged between 25-30 years and have good existing connections. Salary/Bonus c. £100,000 plus mortgage subsidy, motor vehicle and other benefits.

Fletcher Jones are also retained by a well-respected London based broker to recruit an additional European Equity Salesperson. Our client has built up a significant market share in this sector and require a further Salesperson to market their highly regarded European Securities. Candidates should be aged between 25-40 years with institutional Sales experience. Languages would be an advantage. Salary/Bonus £25-30,000 plus mortgage subsidy, motor vehicle and other benefits.

## RESEARCH ANALYSTS

Fletcher Jones also have a number of UK Equity Analysis assignments including the following sectors: Electronics, Consumer/Retail, Chemicals and Automotive.

Candidates should have a minimum of three years' experience in their sector and be aged between 25-35 years. Salary/Bonus £40-60,000 plus mortgage subsidy, motor vehicle and other benefits.

## INSTITUTIONAL PORTFOLIO

## MANAGEMENT/ANALYSIS

Fletcher Jones are currently retained by several leading City Institutions to recruit Portfolio Managers/Analysts in the following Equity markets: UK/Europe, Japan/Far East and North America.

Candidates must have a minimum of one year's institutional Analysis experience and will be aged between 24-30 years. Remuneration consists of Basic Salary of £15-25,000. Bonus and benefits are applicable on a number of assignments.

## SCOTLAND

Edinburgh and Glasgow's prestigious growth as an independent centre of institutional investment management, has led to Fletcher Jones being retained on an increasing number of Scottish assignments.

## INSTITUTIONAL PORTFOLIO

## MANAGEMENT/ANALYSIS

Current assignments include a number of clients looking for institutional Equity Analysts to cover the major world equity markets, i.e. North America, Far East, UK and Continental Europe.

Candidates should have a minimum of 18 months analytical experience with an institution, be aged between 24-30 years and educated to degree standard. Compensation paid by client companies in the above sector varies between £14-22,000 and in most cases has the additional benefit of a material bonus element or a mortgage subsidy.

## EQUITY DEALING

"Big Bang" has put increasing pressure on Portfolio Managers/Analysts to secure the best short-term market price and in this increasingly complex dealing situation, our client has decided to take the responsibility away from the individual working on investment strategy and form a separate Dealing Department. We are retained to secure the services of an experienced institutional Dealer to lead a small team.

Candidates should be aged 25-35 years and will receive compensation of c. £20,000 plus benefits including relocation allowance where applicable.

For further information on the above please telephone, or write indicating a curriculum vitae in confidence to:



Search & Selection

Mr. John G. Osborne,  
Fletcher Jones Ltd.,  
9 South Charlotte Street,  
Edinburgh  
EH2 4AS  
Tel: (031) 226 5709

Mrs. Kathleen M. Aitken,  
Fletcher Jones Ltd.,  
4a William Street,  
Knightsbridge,  
London, SW1X 9HL  
Tel: (01) 245 4577

## EXECUTIVE JOBS

Now, the complete service for the job seeking executive

Our Executive Marketing Programme is designed to help you find your next position BEFORE it is advertised. Ask for a free confidential meeting. Our Executive Employment Bulletin offers over 60 top jobs every week. Ask for a FREE trial subscription. If you are currently abroad, enquire about our specialist Expert Service.

32 South Place, London, WC1E 7HE. Tel: 01 734 3879 (24 hrs).

Connaught

## TORONTO DOMINION BANK

## FINANCIAL ANALYST

The Toronto-Dominion is one of Canada's major international banks, with a substantial London presence established over the past 75 years. Our assets are in excess of CDN\$50 billion and we are one of the most strongly capitalised North American banks.

The continued development of our financial control and business planning function has created an exceptional opportunity for a well qualified financial officer. Reporting to the Manager, Finance and Accounting, the successful candidate will be responsible for the development of improved business planning, forecasting and financial reporting systems and techniques. Additional responsibilities include the design and implementation of accounting systems to meet changing financial reporting requirements and accommodate new financial/securities related products and services.

The successful candidate will be a highly motivated individual, with a M.B.A./professional accounting designation, coupled with a minimum of 2 to 3 years' directly related experience. Experience with mainframe, mini and micro computer processes for financial model building and knowledge of U.K. and international tax legislation are very desirable assets for this important role. We offer a fully competitive salary and comprehensive range of employee benefits.

Please forward your C.V. in complete confidence to:  
Mr. J. W. Green, Manager, Human Resources,  
The Toronto-Dominion Bank, Triton Court,  
14/18 Finsbury Square, London EC2A 1DB.

Appointments  
Advertising

£43 per single  
column centimetre  
Premium positions  
will be charged £52  
per single column  
centimetre

For further  
information call:  
Jane Liversidge  
01-248 8205  
Daniel Berry  
01-248 4782  
Emma Cox  
01-236 3769

## Solar Energy from Sun Life

Having read about our performance you may wish to join our expanding sales force. The rewards are high if you are an experienced manager or sales person or you may wish to train to encompass all that is best in the financial services industry. TEL: JOFF STRAIN OF SUN LIFE UNIT SERVICES ON 01-885 1834 FOR AN APPOINTMENT

## SOCIÉTÉ GÉNÉRALE MERCHANT BANK plc

The London merchant bank of Société Générale, France

MERGERS AND  
ACQUISITIONS  
SPECIALIST

to join an existing professional team

We seek an experienced and innovative self-starter for our growing M&A activity. A proven record in concluding deals is essential.

Candidates should possess a strong entrepreneurial flair and preferably have a good working knowledge of French. Age 40 plus.

An attractive package is offered, including performance-related bonus.

Please write in confidence, with CV, to:

Tom Orsler, Head of Management Services,  
Société Générale Merchant Bank plc,  
7th Floor, 60 Gracechurch Street, London EC3V 9ET.

U.K. FUND  
MANAGEMENT

Are you the sort of Fund Manager who would be at your best in an intellectually stimulating and lively atmosphere?

We are looking for someone aged between 25 and 35 with good academic or professional qualifications, who enjoys portfolio management. An enquiring mind, initiative, and integrity are just as important as experience.

Our remuneration scales have been designed to motivate one of the best fund management teams in the City.

Please contact:

Capital Search Consultants Limited

12 Wolf Court - London EC4M 9DN - Telephone: 01-248 5252

## ASSISTANT ECONOMIST

London c.£16,000

We require a young, high-calibre economist to join our Marketing Department at this crucial time in our evolution - as we diversify into new markets and consolidate traditional business.

Working largely on your own initiative, you will forecast the Society's savings and mortgage lending and advise on a wide range of economic and financial matters. Through the analysis of this data, you will assist the Economist in recommending marketing policies and pricing structures to ensure the attainment of Society targets.

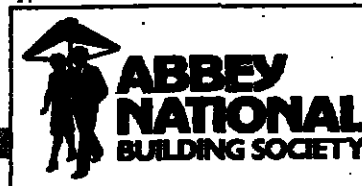
Qualified with a good economics degree, you will have at least 2 years' relevant experience of applied economics and econometrics, preferably with a financial organisation, and be familiar with

computer techniques. Excellent communication and organisation skills, together with the ability to work under pressure and as part of a team, are essential.

The career opportunities are excellent and the highly-competitive salary will be accompanied by the range of benefits to be expected of a large financial institution, including profit-sharing scheme, BUPA and relocation assistance where appropriate.

Please write for an application package to Bill Whitehead, Personnel Officer, Abbey National Building Society, Abbey House, Baker Street, London NW1 6XL.

The closing date for applications, which are invited from all sections of the community, is 18 March 1987.



## International Appointments



President

The Government of Canada will be seeking parliamentary authority to create The Canadian Space Agency. When established, The Canadian Space Agency will require the vision and leadership of the person who will make Canadian history as its first President.

Canada has distinguished itself in the aerospace field internationally. In order to continue to be a key player at the leading edge of this important technological frontier, the Canadian government intends to create:

## The Canadian Space Agency

To take a leadership position in the aerospace industry and share in the huge technological benefits, Canada must coordinate its resolve and resources. The National Space Agency will spearhead the effort. It will provide a compelling voice and rallying point.

The first Chief Executive Officer must have the credentials, the energy and the vision to create and manage the organization. This senior aerospace or technological executive will exercise influence across business, academic and government boundaries, both here and around the world. Please express your interest in this historic position, in complete confidence. Contact us by telephone at any one of our offices.

If you wish to write, please quote Project 70123 and address your correspondence to: La Société Caldwell 1840 Sherbrooke St. West, Montreal, Quebec H3H 1E4 or to The Caldwell Partners International 64 Prince Arthur Avenue, Toronto, Ontario M5R 1B4.

THE CALDWELL PARTNERS  
INTERNATIONAL

Calgary 265-6230    Montreal 329-9101    London 834-7966    Ottawa 915-6969    Toronto 210-1670    Vancouver 689-7950    Zurich 211-2730

US BANK  
Une Banque américaine recherche unMerchant-banking  
officer

Paris

Excellente rémunération

Au sein d'une petite équipe, il aura pour mission d'élaborer des produits d'investissement-banking (M & A, syndications, LBO, Capital Market...) et d'en réaliser le marketing auprès des sociétés et des banques françaises.

Vous avez environ 5 ans d'expérience, préférentiellement dans une banque américaine, et vous parlez couramment anglais.

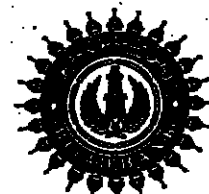
Votre sens de la négociation et vos qualités commerciales vous font souhaiter rejoindre une des principales banques américaines pour y faire du Merchant-Banking de façon très autonome.

Contactez Yves BOISSONNAT au (1) 40.70.00.36 ou envoyer un dossier complet (CV + rémunération actuelle + numéro de téléphone) à Michael Page International - 19, avenue George V - 75008 Paris en mentionnant la réf. 775.



Michael Page International

Spécialiste en recrutement financier  
Paris - Londres - Bruxelles - New York - Sydney



RIYAD BANK

Head Office - Jeddah

SENIOR  
INSPECTORS

The Riyadh Bank, a leading Saudi Arabian Bank with a domestic network of 143 branches, is in the process of restructuring the Inspection Department and requires four Senior Inspectors to cover:

- Exchange and Money Market Operations
- Computer and other technological applications
- Credit Facilities
- General Administration (branch and head office).

Successful candidates, who will report directly to the Chief Inspector, will have a sound banking background and several years of experience in their field of specialisation at a senior level. For the first two posts ability to communicate in Arabic will be useful but not vital. For the two others fluent Arabic is essential.

Salaries will range between U.S. \$50,000 and U.S. \$60,000 and a fully competitive package, including free accommodation, will be offered to those with suitable qualifications, experience and adaptability.

Applications, which must be in English, should be addressed to:

THE SENIOR MANAGER (PERSONNEL)  
RIYADH BANK, P.O. BOX 1047  
JEDDAH 21431, SAUDI ARABIA.

## Funding Manager

Saudi Arabia

Exceptional Financial Package

Our client, a leading financial institution in the Middle East is currently seeking a first class individual to be based in the Eastern Province having prime responsibility for their money market and foreign exchange activities as well as responsibility for the planning, implementation and management of their longer term funding requirements.

Currently involved in Treasury Management you should ideally have thorough knowledge of foreign exchange and interest rates and be fully conversant with current Funding methods and procedures.

This is a challenging appointment requiring strong management abilities and progressive ideas in a competitive environment.

For candidates seeking career progression the rewards are excellent. There is a highly attractive tax free salary substantiated by a comprehensive marital status expatriate benefits package. Interested applicants should contact Simon Hewitt on 01-831 0431 or write enclosing a comprehensive CV to:

Michael Page International,  
39-41 Parker Street,  
London WC2B 5LH.



Michael Page International

Specialists in Finance Recruitment  
London Brussels New York Paris Sydney

International  
Banking

Kenya

An established international bank with world-wide operations is looking for officers at various levels for its expanding operations in Kenya.

Candidates should either be graduates or be professionally qualified, age maximum 40, with 6 to 15 years banking experience. The successful candidate will have an excellent opportunity of career progression with this growing organisation. Kenyan nationality/residence is an essential requirement.

In addition to a competitive salary, the positions attract a range of benefits associated with major international companies.

If you are interested, please write with full C.V. and a recent passport photograph, to: Fiona Fellows, Ogilvy & Mather Focus, Chancery House, Chancery Lane, London WC2A 1QU.

Ogilvy & Mather Focus

FINANCE ACCOUNTANCY  
AND MARKETING

Exceptional positions for exceptional individuals with multinationals, large and small, working language English, other languages a plus, locations worldwide, but mostly in Europe and UK, various levels of travel. Clients include banks, hi-tech, industrial and consumer manufacturers and traders. Register now to receive a regular update by sending a business card or cv to:

THORBURN & ASSOCIATES  
Box 1225, 1001 Lausanne, Switzerland

مكتبة الأصيل



SECTION II - COMPANIES AND MARKETS  
**FINANCIAL TIMES**  
Wednesday March 4 1987

**HENRY BUTCHER**  
VALUATIONS & SALES  
PROPERTY & PLANT  
LONDON • BIRMINGHAM •  
BRISTOL • LEEDS  
Tel: 01-405 6411

**RTS GROUP**  
ROLLING TRANSPORT  
SYSTEMS LTD  
ROLLING TRANSPORT  
SYSTEMS (OVERSEAS) LTD  
ROLLING TRANSPORT  
SYSTEMS (UK) LTD  
2 Basing Road, Basingstoke  
Hampshire RG24 0AH  
Serving SHIPS, PORTS,  
INDUSTRY  
TRACTOR-TRAILER  
SYSTEMS • NO-DO  
FLATS • CONTAINERS  
TELEX 65741

European news  
in brief  
**Bic set to  
cede Dim  
unit stake**

BIC, the king of the throwaway ballpoint, razor and cigarette lighter, is to cede a stake in its stockings subsidiary Dim to the US take queen Sara Lee, formerly known as Consolidated Foods, writes George Graham in Paris.  
Dim, the leading French tight producer and 97 per cent controlled by Bie, is to increase its capital by FF500m (\$82m) to help its development into the women's lingerie markets and its expansion overseas.  
The French tight producer will issue FF500m of new shares, reserved to Sara Lee. Dim will also issue a FF200m five-year convertible loan stock, also reserved to Sara Lee.  
The initial share issue will give the US group a 25.5 per cent holding in Dim, which could rise to a 33.3 per cent blocking stake after conversion of the loan stock.

**Sneema in MAN deal**  
SNEEMA, the state-controlled French aircraft engine producer, plans to shed its gas turbine operations to the West German engineering group MAN Gutehoffnungshutte, writes our Paris staff.  
MAN has signed an agreement in principle to take over in stages the gas turbine operations of Hispano-Suiza, Sneema's subsidiary.  
Hispano-Suiza, which produces aircraft components, will take part in a joint venture with MAN to develop its existing industrial turbines, the THN 1203 and THN 1304, as well as to work on future generations of turbine.

**WestLB plans payout**  
WESTDEUTSCHE LANDESBANK (WestLB), West Germany's third-largest bank, is planning to pay a dividend of 4 per cent on its 1986 results, its first payout since 1979, writes *Haig Simonian* in Frankfurt.  
WestLB, which is owned by the state government of North Rhine-Westphalia and by regional savings banks and communal associations, made operating profits last year of about DM 1.1bn (\$611m).  
However, much of the surplus is again being ploughed back into country risk provisions, leaving a dividend of DM 45m.  
Operating profits for 1987-89 are likely to decline from the record levels of recent years.

**Trelleborg surges**  
TRELLEBORG, the Swedish rubber products group showed a strong surge in profits and sales in 1986. According to the preliminary results, the group gained from its strategy of acquiring loss-making companies and putting them back on their feet, writes Sara Webb in Stockholm.  
Trelleborg is increasing its dividend from SKr 2.5 to SKr 4.0 and plans a bonus share issue, moving SKr 311m (\$48m) from reserves to double the share capital.  
Profits before provisions and taxes rose 83 per cent to SKr 281m compared with SKr 163m in 1985.

**Buehmann at record**  
BUEHRMANN-Tetradec, the Dutch paper company, lifted its earnings by 83 per cent to a record FI 93.2m (\$45.2m) in 1986 from FI 57.2m the year before on good results in the graphics and packaging divisions, writes *Laura Raun* in Amsterdam.  
The buoyant performance led the company to raise its 1986 dividend by FI 0.25 to FI 1.55 a share from FI 1.30 in 1985. Profits per share rose 18.5 per cent to FI 3.92 from an adjusted FI 3.28 in 1985 as a result of a share issue and share split.  
Sales rose 4 per cent to FI 3.4bn from FI 3.25bn.

**Labinal to take 45% stake in Turbomeca**

BY OUR PARIS STAFF  
TURBOMECA, the French aero-engine manufacturer, has found a solution to its problems through an exchange of shareholdings with another French turbine producer, Precision Mecanique Labinal.  
The company, still headed by its elderly founder Mr Joseph Seydowski, has suffered in recent years from the difficulties in its main market, the supply of motors for helicopters.  
Labinal will take a 45 per cent stake in Turbomeca and is expected to increase its industrial collaboration with the company gradually.  
The operation has three parts. First, Labinal will pay cash for shares in Turbomeca. Second, the Seydowski family will exchange Turbomeca shares for a 10 per cent holding in Labinal. Third, a group of institutions led by the insurance group UAP will buy Turbomeca shares and then exchange them for Labinal shares.

**The Molson Companies Limited**  
(Incorporated with limited liability under the laws of Canada)  
U.S. \$20,000,000 Floating Rate Notes  
Issued on 18 September 1986 and maturing on 18 September 1991  
and  
U.S. \$35,000,000 Floating Rate Notes  
Issued on 14 July 1986 and maturing on 14 July 1991  
The Molson Companies Limited will redeem the above tranches of Notes on their respective next Interest Payment Dates, namely 18 March 1987 in the case of the former tranche and 14 April 1987 in the case of the latter tranche.  
**Morgan Grenfell & Co. Limited**  
Reference Agent

**Royal Bank of Canada suffers profits setback**

BY BERNARD SIMON IN TORONTO  
A SHARP decline in international income and higher loan-loss provisions pushed the Royal Bank of Canada's net earnings down to C\$141.2m (US\$85.8m), or 88 cents a share, in the first quarter ended January 31 from C\$140.4m, or C\$1.22, a year earlier.  
Assets rose C\$21m to C\$86.7bn on January 31, but return on assets fell from 0.58 per cent to 0.45 per cent. Return on international assets slumped from 0.49 per cent to 0.14 per cent.  
Mr Allan Taylor, chairman, ascribed the drop in international income from C\$42m to C\$11m to difficulties among resource-based borrowers and "unsatisfactory" results from the bank's global capital-market business. RBC also suffered a loss on the disposal of an affiliate in Trinidad and Tobago.  
RBC is Canada's largest bank. Subsidiaries include the London merchant bank Orion Royal and stockbrokers Kibet & Aitken. The bank said that securities commissions on international business had fallen in the wake of the Big Bang in London.  
None the less, Mr Taylor forecast improved overall results in the period ahead, based largely on record fee-based income, a healthy growth in consumer credit, and profitable securities and foreign exchange trading.  
Loan-loss provisions charged



Allan Taylor, chairman, sees improvement

against income, based on a five-year moving average of actual losses, rose from C\$17m to C\$22m. The bank has raised its estimate of 1987 losses by C\$25m to C\$11m to reflect the debt-servicing problems of North American energy producers and the uncertain price outlook.  
RBC had an exposure of C\$1.62bn, equal to 1.8 per cent of earning assets, to Brazil at the end of its 1986 fiscal year last October 31. Mr Taylor said it was premature to speculate on the impact that Brazil's suspension of debt-servicing payments would have on the bank.

**Ford plans to spend \$8bn in Europe**

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT, IN GENEVA  
FORD, the world's second-largest automotive group is to invest \$1.2bn in Europe in 1987 and more than \$7bn in the next five years, Mr Kenneth Whipple, Ford of Europe chairman, said yesterday.  
Most of the money will go towards bringing new products to market, but there will also be \$1.5bn of capital investment in Ford's manufacturing plants not directly associated with new products.  
Most spending will be in West Germany and the UK because the group does not intend to switch more of its production capacity to Spain, Mr Whipple added.  
No new plants are included in the programme, but Ford will get incremental capacity as factories are modernised and from increased productivity.  
Because the West European car market was not growing very fast at a maximum of 1.5 per cent a year, the Ford workforce would continue to shrink. Since 1979 the total employed by Ford in Europe has dropped by nearly a third from 147,000 to 101,000, and although the pace might slow slightly, the reduction will continue for some years.  
Mr Whipple recalled that Ford's net earnings in Europe rose by 71

**Pharmacia advances as sales rise 7%**

By Sara Webb, Stockholm Correspondent

PHARMACIA, the Swedish pharmaceuticals and biotechnology group, increased its profits after financial items by 11 per cent to SKr 321m (\$127m) in 1986, compared with SKr 146m the previous year.  
Group sales rose 7 per cent to SKr 3,656m, against SKr 3,436 in 1985.  
The results include figures from Intermedics Intracocular (the lens manufacturer acquired last year) from November, but do not include figures from the drugs company Leo or instruments and chemicals company LKB, which will be included in 1987.  
Pharmacia forecasts profits (after financial items) of SKr 1bn and sales of SKr 4bn in 1987. Calculated on the basis of prevailing exchange rates.  
The group made a one-off write-off of SKr 820m in connection with its recent acquisitions.  
Pharmacia says the increase in sales was due to an increase in volume of its existing products, and to the steady flow of new products.  
Exchange rate movements reduced sales by 5 per cent.  
The board proposes raising the dividend from SKr 1.25 to SKr 1.55.  
LKB, the Swedish chemicals and instruments manufacturer acquired by Pharmacia, showed a loss of SKr 182.9m before appropriations and tax in 1986, compared with a profit of SKr 71.3m the previous year.  
Sales rose 2.4 per cent to SKr 1,622m. LKB says that the falling dollar led to increased competition in all of its markets and sales did not pick up at the end of the year as originally expected.

**Baer Holding ahead in its first report**

By Our Geneva Correspondent

BAER HOLDING, the parent company of the Julius Baer banking group of Zurich, disclosing its earnings for the first time, reported a net profit of SFr 44.7m (\$28.8m) for 1986 - a 42 per cent advance from the previous year.  
An "appropriate" increase in dividends would be announced, Baer Holding said, together with plans for another capital increase which would be "structured in an attractive way for shareholders."  
Bank Julius Baer, the group's principal subsidiary, is paying the parent company a dividend of SFr 18.9m, up from SFr 15.3m, after announcing a 28 per cent rise in net profit in 1986 to SFr 34.6m. Cash flow climbed by 24 per cent to SFr 61m.  
Baer Holding's balance sheet total grew by 23 per cent last year to SFr 3.2bn. Roughly 16 per cent of this increase derives from the Geneva-based Societe Bancaire Julius Baer, formerly Barclays Bank (Suisse), in which Baer took a majority stake last year.  
Consolidated net commission income was up 48 per cent to SFr 15.9m, and the group's capital and reserves climbed from SFr 277m to SFr 357m.  
At Bank Julius Baer net commission income rose by 24 per cent to SFr 127m and accounted for 55 per cent of gross earnings. Its balance sheet grew by 11 per cent over the year to roughly SFr 3.2bn.

**French insurer reports slower profits growth**

BY DAVID HOUSEGO IN PARIS

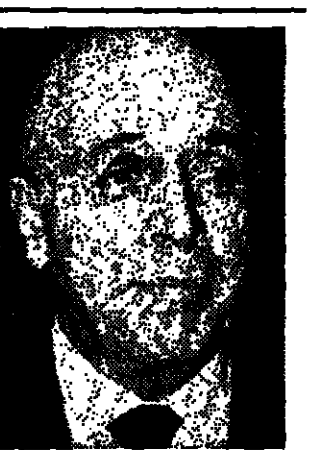
ASSURANCES Generales de France (AGF), France's second-largest insurance group due for privatisation this year, yesterday reported slower growth in consolidated profits last year because of smaller realised capital gains.  
Net consolidated profits on provisional figures rose about 15 per cent to FFr 1.5bn (\$241m) following sharp increases in realised capital gains in recent years from a level of FFr 320m in 1983. Unrealised capital gains at the end of 1986 were the less remained near FFr 168m.  
Consolidated premiums from the group's life insurance activities and its fire and accident business rose 15 per cent to FFr 24.5bn. Growth

ITALIANS PAY PTA 58BN FOR SPANISH PHARMACEUTICALS GROUP  
**Montedison buys Antibioticos**

BY ALAN FRIEDMAN IN MILAN

MONTEDISON, the Italian chemicals, health care and energy group, has agreed to pay Pta 58.2bn (\$453m) to acquire 100 per cent of Antibioticos, a leading Spanish bulk pharmaceuticals concern.  
The acquisition of Antibioticos - which the Madrid concern said yesterday represented the biggest foreign takeover of a Spanish company - is likely to catapult Montedison into first place as European market leader in the production of intermediates for the manufacture of antibiotic drugs.  
It was meanwhile learnt that Mr Mario Conde, the Antibioticos chairman who has also been a key shareholder, was considering using some of his proceeds to buy an equity stake of between 3 and 5 per cent of Montedison.  
Mr Conde is believed to have been offered a seat on Montedison's board and could end up managing the combined antibiotic interests of Montedison and Antibioticos.  
The idea being discussed between the Italian and Spanish companies is eventually to group together Antibioticos and certain bulk pharmaceuticals divisions from Montedison's Farmitalia subsidiary.  
The acquisition of antibiotics, which requires Spanish government approval, gives Montedison a company with 2,000 employees

The Italian group's Spanish takeover was personally supervised by Mario Schimberni, Montedison chairman, right. The acquisition is likely to be financed from a rights issue launched last year by Montedison when it still hoped to acquire Fermenta, the troubled Swedish biotechnology group. The move is expected to make it the European market leader in the production of intermediates for antibiotics.



Mario Schimberni, Montedison chairman, spent the past few days in Madrid personally supervising the takeover negotiations and meeting Mr Felipe Gonzalez, the Spanish Prime Minister.

Securities, the acquisition of the Spanish company would increase Montedison's share of the "free market" (involving the sale of antibiotic intermediates to third parties) in Europe from 11 per cent to 17 per cent. At present the market leader is Gist Brocades of the Netherlands, which has about a 15 per cent share, according to Mr Kilgour.  
The Antibioticos deal comes more than four months after Montedison broke off its talks to acquire Fermenta, the troubled Swedish biotechnology and bulk chemicals company.  
Mr Mario Schimberni, Montedison chairman, spent the past few days in Madrid personally supervising the takeover negotiations and meeting Mr Felipe Gonzalez, the Spanish Prime Minister.  
The \$453m price of Antibioticos, which represents about 23 times net earnings, is likely to be financed from the \$690m rights issue launched last year by Montedison when it still hoped to acquire Fermenta.

**Pargesa plans dividend boost as earnings jump by 23.5%**

BY WILLIAM DUFFLORCE IN GENEVA

PARGESA, the Swiss holding company which forms one of the pillars of the financial services and industrial group headed by Mr Albert Frere and Mr Gerard Estenazi, increased its net consolidated earnings in 1986 by 23.5 per cent to SFr 148m (\$94m).  
The board proposes to pay shareholders a dividend of SFr 60 per ordinary share an increase of 15 per cent after adjusting for the increased capital.  
The consolidated net profit for 1986 was SFr 150.5 a share compared with an adjusted SFr 121.9 the previous year.

Pargesa reported statutory net earnings for 1986 of SFr 92.8m, including extraordinary income of SFr 27.2m from the reorganisation of one of its holdings. The operating net profit of SFr 65.4m compares with the SFr 23.6m reported for the last six months of 1985.  
Major developments for Pargesa last year took place in France where, together with Groupe Bruxelles Lambert (GBL), the other arm of the Frere/Estenazi empire, it set up Parfinance, a holding company with a capital of FFr 2.5bn (\$410m). Pargesa and GBL each hold 25 per cent.

Parfinance in turn has a 53 per cent stake in the newly formed Banque de Gestion Privée and 20 per cent in the Schneider group. It also holds 8 per cent of the Metro TV company which has just won the franchise for the sixth French television chain, Compagnie Luxembourgeoise de Télédiffusion, a GBL subsidiary, owns 25 per cent of Metro.  
About 6 per cent of Pargesa's reported earnings last year came via Lambert Brussels Associates, a gain jointly owned with GBL, from Drexel Burnham Lambert, the New York investment bank.

**GTE Bermuda unit rises at year-end**

By Roger Scotton in Bermuda

GTE RE-Insurance, the Bermuda-based subsidiary of US telecommunications group GTE, has announced 1986 operating profits of \$10.7m - more than double the net earnings reported for 1985.  
Managing director Mr Jens Juul said gross premiums advanced to \$194.6m while net premiums written increased by \$3m to reach \$169.5m, the bulk of which came from property and casualty risks. Consolidated claims and acquisition costs were \$207.8m. However, Mr Juul said that GTE RE's underwriting loss for 1986 was more than offset by higher investment income

Selected Financings arranged by							
<b>Babcock &amp; Brown</b>							
1983-1986							
San Francisco	New York	Frankfurt	London	Sydney	Tokyo		
<b>American Airlines</b> \$852,100,000 Thirty-one MD-80 Aircraft Three 767-200 Aircraft One 767 Aircraft	<b>CAAC</b> \$199,700,000 Three A310 Aircraft Two 737-200 Aircraft	<b>DELTA AIR LINES</b> \$536,500,000 Fifteen 727-232 Aircraft Three 757 Aircraft Five 767 Aircraft					
<b>Republic Airlines</b> \$224,900,000 Six 757-200 Aircraft						<b>BRITISH AIRWAYS PLC</b> \$273,100,000 Eighty-eight Jetstream 31 Aircraft	<b>AIRCAL</b> \$109,200,000 Six BAe 146 Aircraft
<b>PEOPLExpress</b> \$144,000,000 Four 727-243 Aircraft Four 747-238B Aircraft			<b>Airbus Industrie</b> A.I. Leasing II, Inc. \$120,000,000 Three A300B4-203 Aircraft				
			<b>TOP</b> \$20,900,000 One 737-282C Aircraft				



## NATIONAL BANK OF HUNGARY (Magyar Nemzeti Bank)

U.S. \$200,000,000  
Eight year loan

Lead Managed by

Bank of Tokyo International Limited  
(Capital Markets Group)  
Chemical Bank International Group  
Bayerische Vereinsbank Aktiengesellschaft  
Crédit Lyonnais  
First Chicago Limited  
The Kyowa Bank, Ltd  
Manufacturers Hanover Limited  
Mitsui Finance International Limited  
(Mitsui Bank Capital Markets Group)  
The Saitama Bank, Ltd  
Sanwa International Limited  
The Tokai Bank, Limited

Managed by

The Daiwa Bank, Limited.

The Shoko Chukin Bank

Provided by

The Bank of Tokyo, Ltd.  
Chemical Bank  
The First National Bank of Chicago  
Manufacturers Hanover Trust Company  
The Saitama Bank, Limited  
The Sanwa Bank, Limited  
The Daiwa Bank Limited  
Banco di Sicilia International S.A.  
NV de Indonesische Overzeese Bank  
(The Indonesia Overseas Bank)  
Morgan Grenfell & Co. Limited

Bayerische Vereinsbank Aktiengesellschaft  
Crédit Lyonnais  
The Kyowa Bank, Ltd.  
The Mitsui Bank, Limited  
The Tokai Bank, Limited  
The Shoko Chukin Bank  
Caixa Geral de Depositos (Paris Branch)  
The Kagechima Bank, Ltd  
Monte dei Paschi di Siena  
(New York Branch)  
Provinciebank International (Luxembourg) S.A.

Agent

The Bank of Tokyo, Ltd.

Arranged by

Bank of Tokyo International Limited Chemical Bank International Group

February 1987

## INTL. COMPANIES AND FINANCE

### Telefonica lifts profits despite special charges

By David White in Madrid

COMPANIA Telefonica Nacional de Espana, Spain's semi-state telephone monopoly, increased its net profits last year by almost 16 per cent, despite a sharp increase in special provisions, according to provisional data sent to Spanish and foreign stock exchanges.

The company said it had planned to await the conclusion of negotiations with the Government on new telephone rates before making an announcement.

The provisional earnings figure of Pta 45,250m (\$351m) compares with Pta 39,150m in 1985. Revenue from services rose by just over 13 per cent, to Pta 449,80m.

The figures show that the company managed to stabilise its financial costs during the year at Pta 77,60m, an increase of less than 1 per cent over 1985.

Medium and long-term debt at the end of December was Pta 65,30m lower than a year earlier at Pta 659,80m while short-term debt was Pta 14,20m higher at Pta 143,40m.

### SALES BOOST FOR PACKAGING GROUP

## Triangle Industries advances by 54%

BY JAMES BUCHAN IN NEW YORK

TRIANGLE INDUSTRIES, the acquisitive and highly leveraged conglomerate which is the world's largest packaging company, reported a 54 per cent rise in net income from continuing operations to \$47.6m for 1986. Sales revenues were up 82 per cent to \$2.7bn.

Triangle, which in 1984 had just \$290m in sales from copper wire, cable and jukeboxes, has been transformed by rapid-fire acquisitions of the glass and metal container manufacturer National Can in 1985 and the packaging arm of American Can into last year.

These acquisitions, planned by Mr Nelson Peltz and Mr Peter May who took control in 1983, were financed by the issue of expensive debt - known as junk bonds - by the aggressive Wall Street investment bank, Drexel Burnham Lambert.

In the figures for the year, Tri-

angle took a special charge of \$34m, or \$1.30 a share, to account for premiums paid in the early redemption of the \$502m in high-cost debt issued to acquire National Can.

This left net income for the year at only \$13m against \$36.6m. Earnings per share, on an operating basis, were almost unchanged at \$2.05 on around double the shares outstanding.

Triangle's fourth-quarter operating net income was \$2.6m against \$2.4m in the last quarter of 1985. But a reversal of \$3m in investment tax credits booked earlier in the year, and a further special charge for the early retirement of junk bonds resulted in a loss of \$2.1m for the latest period.

Triangle's share price, which was the star performer on US exchanges in 1985, slipped back \$1 to \$34 on the results.

### Goodrich to cut 790 jobs at Ohio plant

By Our Financial Staff

B.F. GOODRICH, the diversified US plastics and chemicals producer, is to phase out the production of aircraft tyres, missile and marine products and moulded rubber products in Akron, Ohio, by the end of 1987, with the loss of about 790 jobs. The cuts will affect salaries, production, maintenance and support services employees. Goodrich said the job cuts would start within the next few weeks. It would continue to make chemicals and adhesives in Akron, employing about 350.

"Despite the efforts of management and labour, we have not been able to operate these businesses profitably enough in Akron to justify the large investment that we have made," Mr Leigh Carter, president and chief operating officer, said.

Goodrich said it would continue to make aircraft tyres at Norwood, North Carolina, and sonar domes at Jacksonville, Florida. Its moulded rubber products business would be relocated at a site not yet chosen, but it would stop making insulators for missiles.

New Issue

This announcement appears as a matter of record only.

March 4, 1987

## NORD/LB FINANCE (CURAÇAO) N.V.

Curaçao, Netherlands Antilles

A\$ 50,000,000

14 1/4% Notes of 1987/1992

unconditionally and irrevocably guaranteed by

NORDDEUTSCHE LANDESBANK GIROZENTRALE  
Hannover, Federal Republic of Germany

Norddeutsche Landesbank Girozentrale

ANZ Merchant Bank Limited

Bankers Trust International Limited

Hambros Bank Limited

Bank für Gemeinwirtschaft Aktiengesellschaft

Bayerische Vereinsbank Aktiengesellschaft

Berliner Bank Aktiengesellschaft

CIBC Limited

Fay, Richwhite (U.K.) Limited

Genossenschaftliche Zentralbank AG - Vienna

Hessische Landesbank - Girozentrale -

Landesbank Rheinland-Pfalz - Girozentrale -

Morgan Stanley International

Nederlandse Credietbank N.V.

Orion Royal Bank Limited

Philadelphia National Limited

Vereins- und Westbank Aktiengesellschaft

Westdeutsche Genossenschafts-Zentralbank eG

Westdeutsche Landesbank Girozentrale

## GRANVILLE SPONSORED SECURITIES

High	Low	Company	Price	Change	Gross Yield	P/E
181	118	Ass. Brit. Ind. Ordinary	180	—	7.3	4.8
183	121	Ass. Brit. Ind. CULS	163	—	10.0	8.1
40	28	Armitage and Rhodes	34	—	4.2	12.4
80	64	BBS Design Group (USM)	76	-1	1.4	1.8
219	186	Bardon HHI Group	219	—	4.6	2.1
102	55	Bry Technologies	100	—	4.3	4.3
138	75	CCL Group Ordinary	132	—	2.9	2.2
107	86	CCL Group 11pc Conv. Pl.	99	—	15.7	15.9
271	116	Carborundum Ordinary	267	—	8.1	3.4
55	30	Carborundum 7.5pc Pl.	53	—	10.7	11.5
126	75	George Blair	87	—	3.8	4.4
114	57	Ind. Precision Castings	114	—	6.7	5.9
176	122	Isla Group	122	—	18.3	—
124	101	Jackson Group	119	—	6.1	5.1
377	250	James Burrough	362	+1	17.0	4.7
100	87	James Burrough SpCl.	87ad	—	12.9	14.8
1035	342	Mulhouse NV (AmesSE)	715	—	—	—
280	280	Record Ridgway Ordinary	303	+1	—	—
100	83	Record Ridgway 10pc Pl.	83	—	14.1	17.0
51	37	Robert Jenkins	50	—	—	—
60	30	Scruttons	60	+1	—	—
192	87	Torday and Carlie	147	—	5.7	3.9
340	321	Trojan Holdings	324	—	7.9	2.4
80	42	Unihock Holdings (SE)	80	+3	2.8	3.5
129	85	Weiser Alexander	128	—	5.0	3.9
200	130	W. S. Yette	193	—	17.4	9.0
98	67	West Yorks. Ind. Hosp. (USM)	98	—	5.8	5.7

Granville & Co. Limited  
8 Lovell Lane, London EC3R 8EP  
Telephone 01-621 1212  
Member of FIMBRA

Granville Davis Coleman Limited  
27 Lovell Lane, London EC3R 8DT  
Telephone 01-621 1212  
Member of the Stock Exchange

U.S. \$125,000,000

GREAT LAKES FEDERAL FINANCIAL

### Collateralized Floating Rate Notes, Series A Due December 1997

In accordance with the provisions of the Notes, notice is hereby given that for the three month Interest Period from March 4, 1987 to June 4, 1987 the Notes will carry an Interest Rate of 6 1/4% p.a. The interest payable on the relevant payment date, June 4, 1987 will be \$1,740.97 per \$100,000 principal amount of Notes.

By: The Chase Manhattan Bank, N.A.  
London, Agent Bank.

March 4, 1987



New Issue

March 4, 1987

This advertisement appears as a matter of record only.

WACKER

Wacker Chemicals Finance B.V.  
Amsterdam, Netherlands

DM 75,000,000

6 1/8% Deutsche Mark Bonds due 1994

unconditionally and irrevocably guaranteed by

Wacker-Chemie GmbH  
Munich, Federal Republic of Germany

Offering Price: 100 %  
Interest: 6 1/8% p.a., payable annually on March 4  
Repayment: March 4, 1994  
Listing: Munich and Frankfurt Stock Exchange

Deutsche Bank  
Aktiengesellschaft

Bayerische Vereinsbank  
Aktiengesellschaft

Commerzbank  
Aktiengesellschaft

CSFB-Effektenbank

Dresdner Bank  
Aktiengesellschaft

Bank of America International  
Limited

DG Bank  
Deutsche Genossenschaftsbank

Merck, Finck & Co.

Morgan Guaranty GmbH

مكتبة الأصيل



### Indonesian state-owned groups in privatisation shake-out

By John Murray Brown in Jakarta

INDONESIA'S state-owned companies have been put through the hoops in the past weeks as the government has launched its privatisation plan. In a bout of corporate soul-searching, all 215 public enterprises have been ordered to present accounts for the last five years, an exercise quite new for such cosseted government concerns.

The plan, which aims to reduce budget outlays and rationalise the economy at a time of falling oil earnings, could mark a significant watershed for a country which, since independence from the Dutch, has relied on the state as the engine of economic growth.

It also promises to highlight the pecking order in a public sector whose interests range from public utilities to commercial trading houses, with total assets in excess of US\$200bn, and annual turnover estimated at \$20bn.

According to Mr Oscar Surjasmadja of the Finance Ministry, loss-making concerns will be "liquidated, merged into other enterprises, or partly or entirely sold to the private sector." Foreign companies will be invited to buy stakes in public corporations.

Since President Suharto put the plan to the Cabinet in December, ministers have been falling over themselves in bids to stave off privatisation or worse the liquidation of companies under their wing.

Particularly, the state-run oil company, published audited accounts last month for only the second time in its 23-year history, albeit for the year ended March 1986. Timah, the state tin company, then reported a dramatic profit turnaround for 1986 which confounded observers given the current slump in world tin markets.

For loss-making concerns like Garuda, the debt-ridden state airline, their strategic role as the agent of development is the common plea. Mr Achmad Afandi, Agriculture Minister, claims the plantations sector supports a huge class of smallholders, and so should not be evaluated entirely on a commercial basis. Equally defensive, the Public Works Ministry has said that "State contractors are appointed by the government to build roads in remote areas which are not attractive to private concerns."

A two-man mission from the World Bank spent a week in Jakarta in February, the first stage in a study of the public sector which is expected to take nine months. One problem is the complacent state of Jakarta's stock exchange, normally the vehicle for any sell-off of public assets, which trades just 24 stocks. The Government's financial caution currently requires any company seeking a listing to show a 10 per cent profit in the last year of trading.

### Exchange loss provisions hit CRA

BY BRUCE JACQUES IN SYDNEY

CRA, Australia's largest mining group, improved its trading position in 1986 but a change in accounting treatment has sent the company in to a large attributable loss.

Improved trading results from the Comalco (aluminium) and Bougainville (copper and gold) subsidiaries allowed the company, a former subsidiary of the UK-based Rio Tinto-Zinc, to lift trading profit after tax from A\$87.8m (US\$59.8m) to A\$138.2m, but write-offs of more than A\$250m, against A\$28m gain previously, sent the company A\$12.1m into the red compared with a A\$115.8m bottom line profit in 1985.

The bulk of the write-off reflected an A\$172.9m provision for unrealised exchange losses on foreign currency borrowings, an accounting policy begun when the company reported for the first half.

The directors said the provision resulted from a belief that the Australian dollar was unlikely to rise significantly above the current level of around 68 US cents during the life of the loans. The company also wrote down assets by A\$63.3m, reflecting its share of the costs of closure of the UK-based Rio Tinto-Zinc's Goldendale aluminium smelter in the US, and cuts in the book value of the Vickers coal deposit and the Woodlawn base metals mine, both in New South Wales.

Since the balance date, however, the company has reached agreement to sell the Goldendale smelter at an undisclosed price and this should result in credit in next year's accounts. The final item in the write-off was an A\$14.1m tax change provision.

The company said, if the same accounting policy on unrealised exchange losses had been employed in the previous year, the write-off would have been A\$140.8m.

The group is acting to protect its foreign exchange position and has forward contracts for the purchase of US\$985m in place, hedging a large part of its exposure. This action cost the company A\$47m in the year which lifted interest charges from A\$308.7m to A\$337.4m.

CRA's cash generation eased from A\$1.02bn to A\$950.6m in the year and capital expenditure was reduced from A\$352m to A\$329m. Coupled with the proceeds of a A\$510m share issue during the year, this enabled the group to reduce its net debt by about A\$500m.

The directors noted that 1986 was a poor year for the minerals industry with the notable exception of gold producers. "Prices for major metals expressed in real US dollar terms declined to levels which are the lowest seen in some 50 years," they said.

"The revaluation of the yen is leading to a substantial restructuring of Japanese industry. World demand for metals is growing very slowly but inventories have steadily declined with supply and demand being in better balance."

### Lower interest bill puts Kanhyam back in black

BY OUR JOHANNESBURG CORRESPONDENT

A SUBSTANTIALLY lower interest bill enabled Kanhyam, the South African feedlot operator and farming company, to return to pre-tax profits of R5.7m (\$2.75m) last year, the first surplus since 1982. In 1985 Kanhyam suffered a pre-tax loss of R22.1m.

Mr Donald Masson, the managing director, expressed disappointment that the operating profit before tax and finance charges slipped to R16.5m from R17.2m though the year's turnover rose to R513m from R462m. He says that trading conditions remain difficult and that trading margins have been affected by price wars between retailers. Kanhyam's 1987 trading plan is based on the assumption that sales and margins in the processed and fresh meat markets will remain under pressure.

Feedlot operations are expected to benefit from the breaking of the drought as farmers are rebuilding cattle herds and reductions in slaughtering rates have led to higher meat prices. On the other hand, recent extremely hot weather in the Transvaal has hurt Kanhyam's farm crops.

Preference dividend payments have been resumed after being suspended since 1984. Ordinary shareholders suffered a deficit of 4.1 cents a share against a deficit of 125.3 cents in 1985. An ordinary dividend will only be paid when all arrears in preference dividends have been paid.

Mr Simchowit expects higher earnings in 1987 for the group, which "will be looking for international expansion opportunities." W&A adds that these would probably be made through E. W. Terry and Anglo-African Finance, two London-listed offshoots.

Anglo-African yesterday reported pre-tax profits of \$9.54m (\$14.92m) for last year, compared with \$1.69m. This was lower interest rates contributed to a reduction in the interest bill which, in turn, assisted a pre-tax profit rise to R49.8m from R10.9m.

Extraordinary profits from the sale of assets helped lift the attributable outcome to R30.1m from R4.0m. During the year, W & A sold interests in computer services, medical insurance schemes, retailing and an ill-starred venture into American oil prospecting.

With the inclusion of the extraordinary profits, earnings rose to 606 cents a share from 82 cents and the dividend has been increased to 125 cents from 25 cents.

Mr Simchowit expects higher earnings in 1987 for the group, which "will be looking for international expansion opportunities." W&A adds that these would probably be made through E. W. Terry and Anglo-African Finance, two London-listed offshoots.

### Sasol suffers first-half fall in sales and profits

BY JIM JONES IN JOHANNESBURG

LOWER rand-denominated crude oil prices led to drops in turnover and profits at Sasol, the South African oil-from-coal producer, in the half-year to December 27.

Selling prices are linked to world crude oil prices denominated in rand. Excluding excise duty, interim turnover dropped to R14.6bn (\$698.5m) from R1.86bn and pre-tax profits were R532.7m against R639.9m.

The directors say that production of the 2 and Sasol 3 plants at Secunda continued to exceed design capacity, though the company does not disclose details of volume fuel production, Sasol 2, the directors say, is more diversified than Sasol 3 and was better able to absorb the half-year's lower fuel prices. Sasol owns all of the Sasol 2 plant but has, so far, only taken transfer of half of the Sasol 3 plant from the state.

Net earnings slipped to 51.4 cents a share from 52.8 cents and the interim dividend has been lifted to 22.5 cents from 20 cents. Sasol was financed with state money and, though privatisation took place some years ago, the company is effectively controlled by the government through the state's residual 30 per cent equity stake.

Disposals lift outcome for Simchowit companies

BY OUR FINANCIAL AND JOHANNESBURG STAFF

IMPROVED results have been reported for companies controlled by Mr Manfred Simchowit, the South African financier who is planning to increase his foreign-held interests.

W & A, the South African industrial and investment holding company which he heads, benefited from disposals and the rationalisation of loss-making subsidiaries in 1986. Turnover rose to R693m (\$838.9m) from R611m, and lower interest rates contributed to a reduction in the interest bill which, in turn, assisted a pre-tax profit rise to R49.8m from R10.9m.

### Big Egyptian commercial banks show mixed results

BY TONY WALKER IN CAIRO

EGYPT'S big four public sector commercial banks returned mixed results for the year to June 1986, with the two largest institutions suffering a profit drop.

National Bank of Egypt's profit was down 28.2 per cent to E£57.1m (US\$37m) from E£81.7m the year before.

At Banque Misr, earnings were down 12.1 per cent to E£35.6m. Mr Mohammed Hafez, general manager, said the dip in profitability was due to an additional tax burden and an increase in provisions.

But he pointed out that there had been strong growth in deposits during the year and that business activity was relatively buoyant in a difficult environment.

Banque du Caire's net profit increased by 6 per cent to E£49.9m. Bank of Alexandria's earnings remained steady at E£11.6m.

Egypt's commercial banks have all faced difficulties in securing adequate supplies of foreign exchange through the year. This has caused delays in some cases in banks meeting their foreign exchange commitments.

# A Year of Expansion

"1986 proved to be another year of significant progress for Hutchison Whampoa Limited with the Group having committed itself to several new investments both in Hong Kong and overseas."

Li Ka-shing  
Chairman

- \*Turnover up 38% to US\$967M.
- \*Profit attributable to the shareholders up 40% to US\$280M.
- \*Earnings per share up 40% to US\$0.52.
- \*Shareholders' funds up 51% to US\$1,255M.
- \*Dividend up 24% to US\$0.16.

## Hutchison Whampoa Limited



For further information please contact:  
Head Office: 22/F1, Hutchison House, Hong Kong. Tel.: 5-230161. Telefax: 5-8100705.  
European Office: 9 Queen Street, Mayfair, London W1X 7PH. Tel.: 499 3353. Telefax: 491 0872.

We are pleased to announce the appointment of  
**CHIKAHIRO ESAKI**  
Senior Vice President  
Japanese Securities Trading  
Eberstadt Fleming Inc.,  
Market Makers of Securities  
in the United Kingdom, Hong Kong, Europe and United States,  
will make a market in  
Japanese Equities, ADR's, Convertibles and Warrants.

**EBERSTADT FLEMING INC.**  
Members New York Stock Exchange, Inc.  
Two World Trade Center, New York, NY 10048 • (212) 912-7000  
March 2, 1987

*These securities have been sold outside the United States of America and Japan. This announcement appears as a matter of record only.*

NEW ISSUE

18th February, 1987



## KOBE STEEL, LTD.

**U.S.\$100,000,000**  
**7½ per cent. Guaranteed Notes 1992**

unconditionally and irrevocably guaranteed as to payment of principal and interest by

**The Sanwa Bank, Limited**

Issue Price 101¼ per cent.

Nomura International Limited

First Chicago Limited

Yamaichi International (Europe) Limited

Bankers Trust International Limited  
Banque Paribas Capital Markets Limited  
Citicorp Investment Bank Limited  
Daiwa Europe Limited  
Dresdner Bank Aktiengesellschaft  
Kidder, Peabody International Limited  
Morgan Guaranty Ltd  
The Nikko Securities Co., (Europe) Ltd.  
Taiyo Kobe International Limited  
Westdeutsche Landesbank Girozentrale

Banque Indosuez  
Chase Investment Bank Limited  
Credit Suisse First Boston Limited  
DKB International Limited  
IBJ International Limited  
Kleinwort Benson Limited  
New Japan Securities Europe Limited  
Sanwa International Limited  
Union Bank of Switzerland (Securities) Limited  
Yasuda Trust Europe Limited

*These securities have been sold outside the United States of America and Japan. This announcement appears as a matter of record only.*

NEW ISSUE

26th February, 1987



## TOYODA TSUSHO KAISHA, LTD.

**U.S.\$70,000,000**  
**3 per cent. Guaranteed Bonds 1992**

unconditionally and irrevocably guaranteed by

**The Tokai Bank, Limited**

with

**Warrants**

to subscribe for shares of common stock of Toyoda Tsusho Kaisha, Ltd.

Issue Price 100 per cent.

Nomura International Limited

Tokai International Limited

The Nikko Securities Co., (Europe) Ltd.

Algemene Bank Nederland N.V.  
Banque Nationale de Paris  
Crédit Lyonnais  
Daiwa Europe Limited  
Robert Fleming & Co. Limited  
Merrill Lynch Capital Markets  
Morgan Stanley International  
Swiss Bank Corporation International Limited  
Westdeutsche Landesbank Girozentrale

Bank of Tokyo International Limited  
Baring Brothers & Co., Limited  
Credit Suisse First Boston Limited  
Deutsche Bank Capital Markets Limited  
KOKUSAI Europe Limited  
Mitsui Finance International Limited  
Sanwa International Limited  
Union Bank of Switzerland (Securities) Limited

*These securities have been sold outside the United States of America and Japan. This announcement appears as a matter of record only.*

NEW ISSUE

26th February, 1987



## TOKYU DEPARTMENT STORE CO., LTD.

(Kabushiki Kaisha Tokyu Hyakuten)

**U.S.\$80,000,000**  
**3 per cent. Guaranteed Bonds due 1992**

with

**Warrants**

to subscribe for shares of common stock of Tokyu Department Store Co., Ltd.

The Bonds will be unconditionally and irrevocably guaranteed by

**The Mitsubishi Bank, Limited**

Issue Price 100 per cent.

Nomura International Limited

S. G. Warburg Securities

Al-Mal Group  
Berliner Handels- und Frankfurter Bank  
Credit Suisse First Boston Limited  
Fuji International Finance Limited  
IBJ International Limited  
Merrill Lynch Capital Markets  
Morgan Stanley International  
Swiss Bank Corporation International Limited  
Yamaichi International (Europe) Limited

Banque Paribas Capital Markets Limited  
Crédit Lyonnais  
Daiwa Europe Limited  
Girozentrale und Bank der Österreichischen Sparkassen  
Kuwait International Investment Co. s.a.k.  
Mitsubishi Finance International Limited  
J. Henry Schroder Wagg & Co. Limited  
Union Bank of Switzerland (Securities) Limited

*These securities have been sold outside the United States of America and Japan. This announcement appears as a matter of record only.*

NEW ISSUE

3rd March, 1987



## TOKYU STORE CHAIN CO., LTD.

(Kabushiki Kaisha Tokyu Store)

**U.S.\$50,000,000**  
**3 per cent. Guaranteed Bonds due 1992**

unconditionally and irrevocably guaranteed by

**The Long-Term Credit Bank of Japan, Limited**

with

**Warrants**

to subscribe for shares of common stock of Tokyu Store Chain Co., Ltd.

Issue Price 100 per cent.

Nomura International Limited

J. Henry Schroder Wagg &amp; Co. Limited

Bankers Trust International Limited  
Banque Paribas Capital Markets Limited  
Crédit Lyonnais  
Generale Bank  
Mitsubishi Trust International Limited  
Morgan Stanley International  
Swiss Volksbank  
S. G. Warburg Securities

Banque Nationale de Paris  
Berliner Handels- und Frankfurter Bank  
Dresdner Bank Aktiengesellschaft  
Merrill Lynch Capital Markets  
Mitsui Trust International Limited  
Swiss Bank Corporation International Limited  
Union Bank of Switzerland (Securities) Limited  
Yamaichi International (Europe) Limited

مكزامن الأصول



# \$150m Saab-Scania deal finds a warm welcome

BY ALEXANDER NICOLL, EUROMARKETS EDITOR

THREE NEW fixed rate issues totalling \$975m were launched yesterday in the Eurodollar bond market, even though there was little encouragement for the sector from New York and the market remains nervous about the dollar's performance on the currency markets.

Largest and most successful was a \$150m issue for Saab-Scania, the Swedish vehicle manufacturer, led by Morgan Guaranty. The market liked the name of a borrower which has tapped the sector only once before.

The five-year issue was assigned a 7 1/2 per cent coupon and 101 1/2 pricing to give a yield margin over US Treasuries of 98 basis points at launch, net of fees. The bonds were quoted within their fees with a bid of 1.60 points below issue price.

Citicorp Investment Bank led the remaining two deals. First was a \$100m five-year issue for Nederlandse Gasunie, the Dutch state-owned gas utility. The issue carries a 7 1/2 per cent coupon and price of 101 1/2 to give a spread over Treasuries of 61 basis points at launch.

Although the market felt that the spread was fair for this triple-A rated borrower, some dealers were uncertain of the market's willingness to take paper at this yield margin. Although the issue was some demand it was bid slightly outside its fees.

Launched later was a deal for Mory Funding, with the guarantee of its parent Mutual Life Insurance. The \$150m issue of 10-year bonds carries a 9 1/2 per cent coupon and 101 1/2 pricing. The terms have a 86 basis point spread over Treasuries at launch, and dealers' reservations centred on investors' readiness for 10-year paper given the uncertain climate of the dollar market.

Pricing was acknowledged to be aggressive, though in line with outstanding Mory paper which is rated triple-A by Standard & Poor's and A-1+ by Moody's. The deal was moving slowly and was bid slightly outside its 2 per cent fees.

The dollar sector also saw a \$50m private placement for the

International Finance Corporation, the World Bank affiliate. The issue, which will have a 10 per cent coupon and price of 101 1/2, was assigned a conversion premium of 2.53 per cent. It was trading at 107.

The 300m bond with equity warrants for Mitsubishi Real Estate had its coupon cut from 8 1/2 to 8 per cent and was assigned a conversion premium of 2.53 per cent. It was trading at 107.

The Canadian dollar sector saw a sudden burst of afternoon activity with the launch of two deals of \$100m each by Good Gundy. The timing was coincidental and was not evidence that a window had suddenly opened in the sector.

Victoria became the first Australian state to tap the sector. Only two other Australian borrowers have done so and both

in the sector and was bid at a discount equal to its fees. The convertible for Tesco, the UK retailer, was increased from \$100m to \$115m, and assigned a 4 per cent coupon, the lowest ever on a Eurosterling issue. At the conversion premium of 9.88 per cent over the 4 7/8 closing midpoint yesterday, the conversion price is 524p. The yield which would be obtained by investors exercising their put options was fixed by Credit Suisse First Boston 8 1/2 per cent. The issue was bid at 104.

The Australian dollar sector, bogged down by supply, saw a high coupon issue from an overseas financing subsidiary of Montedison. The \$350m three-year issue was priced at 101 1/2 with a 15 1/2 per cent coupon by Orion Royal Bank.

In the French franc Euro-bond sector, which is expecting four issues this month, the first was launched for the European Economy Community—the first straight issue since mid-November. The FFy 600m ten-year issue carries a 8 1/2 per cent coupon and a price of 99 1/2, and was led by Banque Nationale de Paris. It traded at discounts close to its fees at the end of the day, though earlier prices were higher.

French franc bonds have shown price gains over the past few days, aided by the greater stability of the dollar against the D-Mark, which in turn helps confidence in the French market.

The World Bank made a rare issue in Finnish market, targeted at foreign investors. The FFy 300m seven-year issue has a 10 per cent coupon and 101 1/2 price, and is led by Postipankki. It traded at its fees.

In Switzerland, Sapporo Breweries made a SFy 100m private placement led by Swiss Bank Corporation. Guaranteed by Fuji Bank, the issue is for five years with a 4 1/2 per cent coupon and 100 1/2 pricing.

Swiss bonds showed small price gains in quite active trading. Swiss banks raised customer time deposit rates for three to eight months from 3 per cent to 3 1/2 per cent.

In D-Mark, bond prices were quiet and little changed amid continuing Carnival holidays.

## Sterling paper regains momentum

By Our Euromarkets Editor

THE MARKET in sterling-denominated commercial paper, short-term unsecured debt issued by companies, expanded in January after a pre-Christmas lull, according to Bank of England figures.

The Bank's monthly data are closely watched by the market, which is still trying to build up momentum after being allowed to open by the UK authorities last May and is far smaller than its counterparts in the US and the Euromarkets.

They showed that outstanding—new and existing issues—rose from £227m at the end of December to £262m by the end of January. In November, they had reached a record £700m. January new issues totalled £588m and maturities £454m. Paper for 26 issuers was outstanding at the end of January.

Less encouraging for the market, however, was the Bank's calculation that the minimum sector held £192m of outstanding paper, £71m up on December. Banks which are active as dealers in the market are strenuously attempting to build up an inventory of paper outside the banking sector.

Five new companies notified the Bank of their intention to issue commercial paper, keeping up the pace of previous months.

## Gadd buys 75% of investment banking house

By David Lascelles

SG INVESTMENTS, the Luxembourg-quoted company recently formed by Mr Michael Gadd, has bought a 75 per cent stake in Chartfield Holdings, the London-based investment banking and venture capital house.

The remaining 25 per cent of Chartfield, which is to be renamed J. S. Gadd and Co Ltd, is to be held by The Industrial Development Company of Kuwait, the Canadian venture capital fund, and staff of Chartfield.

Mr Gadd, formerly chief executive of Samuel Montagu, said the Chartfield team "share our ideas about creating an international financial boutique."

Mr Nicky Branch, one of Chartfield's founders, said the investment from SGI would give it "the financial muscle to expand." The intention is to float Chartfield around 1990.

## BNP lifts net profits by 50%

By George Graham in Paris

PARIS, the largest French bank, raised net profits last year by 50 per cent to more than FFy 3bn (\$480m), or FFy 56 a share.

Mr René Thomas, BNP president, said yesterday that operating profits rose by 14.4 per cent to FFy 10,045bn. Speaking in Switzerland on the occasion of the stock exchange introduction of BNP's Swiss subsidiary, he said operating profits in France rose 18 per cent to FFy 8,335bn while outside France results stayed at FFy 1,710bn.

Overseas earnings rose by 9 per cent in local currency terms, though the decline of the dollar kept them stagnant in French francs. Commission earnings rose by 23 per cent in 1986, with commission on securities transactions recording a 50 per cent increase. Commissions climbed to 20 per cent of BNP's total banking income.

## Bahrain bank shows growth

GULF INTERNATIONAL BANK (GIB), the Bahrain-based international bank, has reported net profits of \$70m for 1986, up 4.4 per cent, AP-DJ reports from Bahrain.

It showed a 7 per cent increase in net operating income to \$119.2m and, although GIB does not specify loan provisions, it indicated that these had increased.

Total assets rose by 2.3 per cent to \$8.1bn while loans, net of provisions, rose to \$4.5bn from \$4.2bn. Shareholders' funds were \$747.8m against \$715m.

The bank plans to open a representative office in Frankfurt this year, as well as strengthen the activities of its New York and London branches, expanding investment banking and Treasury services.

# Adrian Dicks on Anglo-US efforts to 'level out a bumpy playing field' Capital question for Japan's banks

AFTER THE US and Britain, will Japan be the next large economic power to fall into line with international efforts to harmonise the capital requirements of banks?

At first sight, the idea seems implausible. Yet Japanese bankers are certain that they will come under growing—and increasingly public—pressure to move towards harmonisation of capital requirements with the US and the UK, despite radical differences in the capital structures and regulatory environments of banks in the three countries.

The Japanese authorities, for their part, are anxious to convey the message that despite the technical difficulties involved, the issue can be settled without the risk of flaring up into yet another international confrontation over the scope and pace of the country's financial liberalisation.

Mr Kosuke Nakahira, director of the commercial banks division in the banking bureau of the Ministry of Finance, acknowledges that the rapid growth of international transactions and of internationally active institutions is forcing banking supervision to attempt to achieve a convergence of their regulations.

"Our final purpose is the same, to maintain confidence and to strengthen the protection of markets, depositors and investors."

Officials and Western diplomats in Tokyo are at pains to make clear that the issue is still being dealt with by central banks rather than governments, through the informal—and above all, discreet—mechanism of the Bank for International Settlements in Basel, the "central bankers' central bank."

There are no formal negotiations between governments in sight, and everyone concerned hopes to keep it that way.

Japanese bankers, both in Tokyo and London, are unimpressed by the soothing noises coming from official quarters. They point, instead, to the strong emphasis placed on international capital adequacy standards by the architects of the UK-US agreement.

Mr Robin Leigh-Pemberton, Governor of the Bank of England, and Mr Gerald Corrigan, president of the New York Federal Reserve Bank, when they addressed the Overseas Bankers' Club in London last month.

Mr Leigh-Pemberton said that the objective of the recent US-

UK agreement was twofold: To "level out some of the bumpy playing fields that now prevail in many of our international banking and capital markets," and to make supervision more effective by reducing the present divergences between national regulators.

Mr Corrigan said on the same occasion that he hoped other countries would "move quickly to bring capital adequacy standards into alignment with emerging international norms." Although neither Mr Leigh-Pemberton nor Mr Corrigan mentioned

long-standing complaints from other countries. For banks with overseas branches, a target ratio of 6 per cent to average outstanding assets was set, to be put into effect from April.

If this seems high, the reason is that banks may achieve the 6 per cent level by adding to their published capital and reserves up to 70 per cent of the difference between the book value and the current market price of their hidden securities holdings.

In a second stage, all banks will by April 1990 have to achieve a ratio of 4 per cent of

Equally, a consensus appears to be building among the big banks that Article 65 of the Securities and Exchange Law, Japan's counterpart to the US Glass-Steagall Act, is stopping them from competing against the increasingly powerful and highly profitable securities industry in such areas as bond underwriting and dealing.

So far as the harmonisation of prudential supervision goes, the new rules may change things less for internationally active Japanese banks than they appear to. Although the big Japanese lenders may not

## JAPANESE CITY BANKS' ASSETS AND RESERVES (YBN)

	Assets	Assets plus 70% of hidden reserves	Equity	Hidden securities reserves	Equity to assets ratio	Ratio of equity plus 70% of hidden reserves to assets
Dai-ichi Kangyo Bank	34,120	35,243	697	1,604	2.04	5.2
Fuji Bank	29,195	30,147	749	1,360	2.54	5.4
Sanmei Bank	28,449	29,388	751	1,341	2.62	5.7
Mitsubishi Bank	27,869	28,912	678	1,562	2.43	6.1
Sanwa Bank	26,864	27,723	606	1,227	2.26	5.3
Tokai Bank	19,521	20,190	408	956	2.09	5.3
Mizuho Bank	19,144	19,858	396	1,020	2.07	5.6
Taiyo Kobe Bank	17,181	17,790	343	742	2.02	4.9
Bank of Tokyo	14,677	15,266	383	556	2.57	5.1
Daiwa Bank	14,770	15,090	223	457	1.51	3.6
Kyowa Bank	10,616	11,021	215	378	2.02	5.6
Saitama Bank	9,285	9,557	215	274	2.31	5.0
Hokkaido Tokai Bank	7,771	7,974	154	290	1.98	4.5

Hidden reserves figures at September 30, 1985; Other figures at March 31, 1986

Source: ISCA Banking Analysis

Japan by name, Japanese bankers present did not fail to get in their enormous size and growing relative weight on the world banking scene, the big Japanese institutions' home market remaining protected in several crucial respects.

Thanks to interest rate controls on all but the largest deposits, they still enjoy access to cheap funds on a scale that foreign banks in Japan, despite the progressive removal of most restrictions on their activities in recent years, cannot hope to match.

Formal capital ratios remain low, yet the authorities have always accepted the banks' argument that their huge, undisclosed holdings of marketable securities ought to be counted in the measurement of their true financial strength.

Last May, the MoF published revised guidelines on capital ratios for banks in response to

capital to total assets. (In both stages, capital is defined as including tax adjustments but excluding existing special reserves against bad loans.)

It is not yet entirely clear whether a portion of banks' undisclosed securities gains will also apply in the second stage which, of course, will bring into the net the large number of regional, co-operative and other Japanese banks prohibited at present from doing any international business.

How quickly these changes will meet the demands of Westerners depends on whether you are looking at the first or the second of Mr Leigh-Pemberton's objectives.

Many Tokyo bankers (though not yet the smaller and regionally-based institutions) say that the progressive freeing of all bank deposits from interest rate controls is now mainly a matter of time.

make published provisions as US or British banks do (and will therefore suffer less public embarrassment at their exposure to Brazil, for example), few doubt that their financial underpinnings are massive.

Part of the big banks' holdings of securities will have to be disgorged in compliance with new legislation limiting their holdings in any one non-banking company to 5 per cent. There is keen interest in Tokyo at the prices at which such disposals will be made.

Some banks are expected to apply the proceeds towards their new capital ratios, while others have always begun a series of rights issues of equity and convertible bond issues, taking advantage of the buoyancy of the Tokyo Stock Exchange, where some bank shares have been trading at 150 times earnings or higher in recent months.

## FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market. Closing prices on March 1.

US DOLLAR				TEN STRAITS				STERN STRAITS				STERN STRAITS			
Symbol	Yield	Price	Change	Symbol	Yield	Price	Change	Symbol	Yield	Price	Change	Symbol	Yield	Price	Change
Alcoa National 7 1/2	7.25	101 1/2	+1/2	Am. Exp. Co. 5 1/2	5.25	101 1/2	+1/2	Am. Exp. Co. 5 1/2	5.25	101 1/2	+1/2	Am. Exp. Co. 5 1/2	5.25	101 1/2	+1/2
Alcoa National 8 1/2	8.25	101 1/2	+1/2	Am. Exp. Co. 6 1/2	6.25	101 1/2	+1/2	Am. Exp. Co. 6 1/2	6.25	101 1/2	+1/2	Am. Exp. Co. 6 1/2	6.25	101 1/2	+1/2
Alcoa National 9 1/2	9.25	101 1/2	+1/2	Am. Exp. Co. 7 1/2	7.25	101 1/2	+1/2	Am. Exp. Co. 7 1/2	7.25	101 1/2	+1/2	Am. Exp. Co. 7 1/2	7.25	101 1/2	+1/2
Alcoa National 10 1/2	10.25	101 1/2	+1/2	Am. Exp. Co. 8 1/2	8.25	101 1/2	+1/2	Am. Exp. Co. 8 1/2	8.25	101 1/2	+1/2	Am. Exp. Co. 8 1/2	8.25	101 1/2	+1/2
Alcoa National 11 1/2	11.25	101 1/2	+1/2	Am. Exp. Co. 9 1/2	9.25	101 1/2	+1/2	Am. Exp. Co. 9 1/2	9.25	101 1/2	+1/2	Am. Exp. Co. 9 1/2	9.25	101 1/2	+1/2
Alcoa National 12 1/2	12.25	101 1/2	+1/2	Am. Exp. Co. 10 1/2	10.25	101 1/2	+1/2	Am. Exp. Co. 10 1/2	10.25	101 1/2	+1/2	Am. Exp. Co. 10 1/2	10.25	101 1/2	+1/2
Alcoa National 13 1/2	13.25	101 1/2	+1/2	Am. Exp. Co. 11 1/2	11.25	101 1/2	+1/2	Am. Exp. Co. 11 1/2	11.25	101 1/2	+1/2	Am. Exp. Co. 11 1/2	11.25	101 1/2	+1/2
Alcoa National 14 1/2	14.25	101 1/2	+1/2	Am. Exp. Co. 12 1/2	12.25	101 1/2	+1/2	Am. Exp. Co. 12 1/2	12.25	101 1/2	+1/2	Am. Exp. Co. 12 1/2	12.25	101 1/2	+1/2
Alcoa National 15 1/2	15.25	101 1/2	+1/2	Am. Exp. Co. 13 1/2	13.25	101 1/2	+1/2	Am. Exp. Co. 13 1/2	13.25	101 1/2	+1/2	Am. Exp. Co. 13 1/2	13.25	101 1/2	+1/2
Alcoa National 16 1/2	16.25	101 1/2	+1/2	Am. Exp. Co. 14 1/2	14.25	101 1/2	+1/2	Am. Exp. Co. 14 1/2	14.25	101 1/2	+1/2	Am. Exp. Co. 14 1/2	14.25	101 1/2	+1/2
Alcoa National 17 1/2	17.25	101 1/2	+1/2	Am. Exp. Co. 15 1/2	15.25	101 1/2	+1/2	Am. Exp. Co. 15 1/2	15.25	101 1/2	+1/2	Am. Exp. Co. 15 1/2	15.25	101 1/2	+1/2
Alcoa National 18 1/2	18.25	101 1/2	+1/2	Am. Exp. Co. 16 1/2	16.25	101 1/2	+1/2	Am. Exp. Co. 16 1/2	16.25	101 1/2	+1/2	Am. Exp. Co. 16 1/2	16.25	101 1/2	+1/2
Alcoa National 19 1/2	19.25	101 1/2	+1/2	Am. Exp. Co. 17 1/2	17.25	101 1/2	+1/2	Am. Exp. Co. 17 1/2	17.25	101 1/2	+1/2	Am. Exp. Co. 17 1/2	17.25	101 1/2	+1/2
Alcoa National 20 1/2	20.25	101 1/2	+1/2	Am. Exp. Co. 18 1/2	18.25	101 1/2	+1/2	Am. Exp. Co. 18 1/2	18.25	101 1/2	+1/2	Am. Exp. Co. 18 1/2	18.25	101 1/2	+1/2
Alcoa National 21 1/2	21.25	101 1/2	+1/2	Am. Exp. Co. 19 1/2	19.25	101 1/2	+1/2	Am. Exp. Co. 19 1/2	19.25	101 1/2	+1/2	Am. Exp. Co. 19 1/2	19.25	101 1/2	+1/2
Alcoa National 22 1/2	22.25	101 1/2	+1/2	Am. Exp. Co. 20 1/2	20.25	101 1/2	+1/2	Am. Exp. Co. 20 1/2	20.25	101 1/2	+1/2	Am. Exp. Co. 20 1/2	20.25	101 1/2	+1/2
Alcoa National 23 1/2	23.25	101 1/2	+1/2	Am. Exp. Co. 21 1/2	21.25	101 1/2	+1/2	Am. Exp. Co. 21 1/2	21.25	101 1/2	+1/2	Am. Exp. Co. 21 1/2	21.25	101 1/2	+1/2
Alcoa National 24 1/2	24.25	101 1/2	+1/2	Am. Exp. Co. 22 1/2	22.25	101 1/2	+1/2	Am. Exp. Co. 22 1/2	22.25	101 1/2	+1/2	Am. Exp. Co. 22 1/2	22.25	101 1/2	+1/2
Alcoa National 25 1/2	25.25	101 1/2	+1/2	Am. Exp. Co. 23 1/2	23.25	101 1/2	+1/2	Am. Exp. Co. 23 1/2	23.25	101 1/2	+1/2	Am. Exp. Co. 23 1/2	23.25	101 1/2	+1/2
Alcoa National 26 1/2	26.25	101 1/2	+1/2	Am. Exp. Co. 24 1/2	24.25	101 1/2	+1/2	Am. Exp. Co. 24 1/2	24.25	101 1/2	+1/2	Am. Exp. Co. 24 1/2	24.25	101 1/2	+1/2
Alcoa National 27 1/2	27.25	101 1/2	+1/2	Am. Exp. Co. 25 1/2	25.25	101 1/2	+1/2	Am. Exp. Co. 25 1/2	25.25	101 1/2	+1/2	Am. Exp. Co. 25 1/2	25.25	101 1/2	+1/2
Alcoa National 28 1/2	28.25	101 1/2	+1/2	Am. Exp. Co. 26 1/2	26.25	101 1/2	+1/2	Am. Exp. Co. 26 1/2	26.25	101 1/2	+1/2	Am. Exp. Co. 26 1/2	26.25	101 1/2	+1/2
Alcoa National 29 1/2	29.25	101 1/2	+1/2	Am. Exp. Co. 27 1/2	27.25	101 1/2	+1/2	Am. Exp. Co. 27 1/2	27.25	101 1/2	+1/2	Am. Exp. Co. 27 1/2	27.25	101 1/2	+1/2
Alcoa National 30 1/2	30.25	101 1/2	+1/2	Am. Exp. Co. 28 1/2	28.25	101 1/2	+1/2	Am. Exp. Co. 28 1/2	28.25	101 1/2	+1/2	Am. Exp. Co. 28 1/2	28.25	101 1/2	+1/2
Alcoa National 31 1/2	31.25	101 1/2	+1/2	Am. Exp. Co. 29 1/2	29.25	101 1/2	+1/2	Am. Exp. Co. 29 1/2	29.25	101 1/2	+1/2	Am. Exp. Co. 29 1/2	29.25	101 1/2	+1/2
Alcoa National 32 1/2	32.25	101 1/2	+1/2	Am. Exp. Co. 30 1/2	30.25	101 1/2	+1/2	Am. Exp. Co. 30 1/2	30.25	101 1/2	+1/2	Am. Exp. Co. 30 1/2	30.25	101 1/2	+1/2
Alcoa National 33 1/2	33.25	101 1/2	+1/2	Am. Exp. Co. 31 1/2	31.25	101 1/2	+1/2	Am. Exp. Co. 31 1/2	31.25	101 1/2	+1/2	Am. Exp. Co. 31 1/2	31.25	101 1/2	+1/2
Alcoa National 34 1/2	34.25	101 1/2	+1/2	Am. Exp. Co. 32 1/2	32.25	101 1/2	+1/2	Am. Exp. Co. 32 1/2	32.25	101 1/2	+1/2	Am. Exp. Co. 32 1/2	32.25	101 1/2	+1/2
Alcoa National 35 1/2	35.25	101 1/2	+1/2	Am. Exp. Co. 33 1/2	33.25	101 1/2	+1/2	Am. Exp. Co. 33 1/2	33.25	101 1/2	+1/2	Am. Exp. Co. 33 1/2	33.25	101 1/2	+1/2
Alcoa National 36 1/2	36.25	101 1/2	+1/2	Am. Exp. Co. 34 1/2	34.25	101 1/2	+1/2	Am. Exp. Co. 34 1/2	34.25	101 1/2	+1/2	Am. Exp. Co. 34 1/2	34.25	101 1/2	+1/2
Alcoa National 37 1/2	37.25	101 1/2	+1/2	Am. Exp. Co. 35 1/2	35.25	101 1/2	+1/2	Am. Exp. Co. 35 1/2	35.25	101 1/2	+1/2	Am. Exp. Co. 35 1/2	35.25	101 1/2	+1/2
Alcoa National 38 1/2	38.25	101 1/2	+1/2	Am. Exp. Co. 36 1/2	36.25	101 1/2	+1/2	Am. Exp. Co. 36 1/2	36.25	101 1/2	+1/2	Am. Exp. Co. 36 1/2	36.25	101 1/2	+1/2
Alcoa National 39 1/2	39.25	101 1/2	+1/2	Am. Exp. Co. 37 1/2	37.25	101 1/2	+1/2	Am. Exp. Co. 37 1/2	37.25	101 1/2	+1/2	Am. Exp. Co. 37 1/2	37.25	101 1/2	+1/2
Alcoa National 40 1/2	40.25	101 1/2	+1/2	Am. Exp. Co. 38 1/2	38.25	101 1/2	+1/2	Am. Exp. Co. 38 1/2	38.25	101 1/2	+1/2	Am. Exp. Co. 38 1/2	38.25	101 1/2	+1/2
Alcoa National 41 1/2	41.25	101 1/2	+1/2	Am. Exp. Co. 39 1/2	39.25	101 1/2	+1/2	Am. Exp. Co. 39 1/2	39.25	101 1/2	+1/2	Am. Exp. Co. 39 1/2	39.25	101 1/2	+1/2
Alcoa National 42 1/2	42.25	101 1/2	+1/2	Am. Exp. Co. 40 1/2	40.25	101 1/2	+1/2	Am. Exp. Co. 40 1/2	40.25	101 1/2	+1/2	Am. Exp. Co. 40 1/2	40.25	101 1/2	+1/2
Alcoa National 43 1/2	43.25	101 1/2	+1/2	Am. Exp. Co. 41 1/2	41.25	101 1/2	+1/2	Am. Exp. Co. 41 1/2	41.25	101 1/2	+1/2	Am. Exp. Co. 41 1/2	41.25	101 1/2	+1/2
Alcoa National 44 1/2	44.25	101 1/2	+1/2	Am. Exp. Co. 42 1/2	42.25	101 1/2	+1/2	Am. Exp. Co. 42 1/2	42.25	101 1/2	+1/2	Am. Exp. Co. 42 1/2	42.25	101 1/2	+1/2
Alcoa National 45 1/2	45.25	101 1/2	+1/2	Am. Exp. Co. 43 1/2	43.25	101 1/2	+1/2	Am. Exp. Co. 43 1/2	43.25	101 1/2	+1/2	Am. Exp. Co. 43 1/2	43.25	101 1/2	+1/2
Alcoa National 46 1/2	46.25	101 1/2	+1/2	Am. Exp. Co. 44 1/2	44.25	101 1/2	+1/2	Am. Exp. Co. 44 1/2	44.25	101 1/2	+1/2	Am. Exp. Co. 44 1/2	44.25	101 1/2	+1/2
Alcoa National 47 1/2	47.25	101 1/2	+1/2	Am. Exp. Co. 45 1/2	45.25	101 1/2	+1/2	Am. Exp. Co. 45 1/2	45.25	101 1/2	+1/2	Am. Exp. Co. 45 1/2	45.25	101 1/2	+1/2
Alcoa National 48 1/2	48.25	101 1/2	+1/2	Am. Exp. Co. 46 1/2	46.25	101 1/2	+1/2	Am. Exp. Co. 46 1/2	46.25	101 1/2	+1/2	Am. Exp. Co. 46 1/2	46.25	101 1/2	+1/2
Alcoa National 49 1/2	49.25	101 1/2	+1/2	Am. Exp. Co. 47 1/2	47.25	101 1/2	+1/2	Am. Exp. Co. 47 1/2	47.25	101 1/2	+1/2	Am. Exp. Co. 47 1/2	47.25	101 1/2	+1/2
Alcoa National 50 1/2	50.25	101 1/2	+1/2	Am. Exp. Co. 48 1/2	48.25	101 1/2	+1/2	Am. Exp. Co. 48 1/2	48.25	101 1/2	+1/2	Am. Exp. Co. 48 1/2	48.25	101 1/2	+1/2
Alcoa National 51 1/2	51.25	101 1/2	+1/2	Am. Exp. Co. 49 1/2	49.25	101 1/2	+1/2	Am. Exp. Co. 49 1/2	49.25	101 1/2	+1/2	Am. Exp. Co. 49 1/2	49.25	101 1/2	+1/2
Alcoa National 52 1/2	52.25	101 1/2	+1/2	Am. Exp. Co. 50 1/2	50.25	101 1/2	+1/2	Am. Exp. Co. 50 1/2	50.25	101 1/2	+1/2	Am. Exp. Co. 50 1/2	50.25	101 1/2	+1/2
Alcoa National 53 1/2	53.25	101 1/2	+1/2	Am. Exp. Co. 51 1/2	51.25	101 1/2	+1/2	Am. Exp. Co. 51 1/2	51.25	101 1/2	+1/2	Am. Exp. Co. 51 1/2	51.25	101 1/2	+1/2
Alcoa National 54 1/2	54.25	101 1/2	+1/2	Am. Exp. Co. 52 1/2	52.25	101 1/2	+1/2	Am. Exp. Co. 52 1/2	52.25	101 1/2	+1/2	Am. Exp. Co. 52 1/2	52.25	101 1/2	+1/2
Alcoa National 55 1/2	55.25	101 1/2	+1/2	Am. Exp. Co. 53 1/2	53.25	101 1/2	+1/2	Am. Exp. Co. 53 1/2	53.25	101 1/2	+1/2	Am. Exp. Co. 53 1/2	53.25	101 1/2	+1/2
Alcoa National 56 1/2	56.25	101 1/2	+1/2	Am. Exp. Co. 54 1/2	54.25	101 1/2	+1/2	Am. Exp. Co. 54 1/2	54.25	101 1/2	+1/2	Am. Exp. Co. 54 1/2	54.25	101 1/2	+1/2
Alcoa National 57 1/2	57.25	101 1/2	+1/2	Am. Exp. Co. 55 1/2	55.25	101 1/2	+1/2	Am. Exp. Co. 55 1/2	55.25	101 1/2	+1/2	Am. Exp. Co. 55 1/2	55.25	101 1/2	+1/2
Alcoa National 58 1/2	58.25	101 1/2	+1/2	Am. Exp. Co. 56 1/2	56.25	101 1/2	+1/2	Am. Exp. Co. 56 1/2	56.25	101 1/2	+1/2	Am. Exp. Co. 56 1/2	56.25	101 1/2	+1/2
Alcoa National 59 1/2	59.25	101 1/2	+1/2	Am. Exp. Co. 57 1/2	57.25	101 1/2	+1/2	Am. Exp. Co. 57 1/2	57.25	101 1/2	+1/2	Am. Exp. Co. 57 1/2	57.25	101 1/2	+1/2
Alcoa National 60 1/2	60.25	101 1/2	+1/2	Am. Exp. Co. 58 1/2	58.25	101 1/2	+1/2	Am. Exp. Co. 58 1/2	58.25	101 1/2	+1/2	Am. Exp. Co. 58 1/2	58.25	101 1/2	+1/2
Alcoa National 61 1/2	61.25	101 1/2	+1/2	Am. Exp. Co. 59 1/2	59.25	101 1/2	+1/2	Am. Exp. Co. 59 1/2	59.25	101 1/2	+1/2	Am. Exp. Co. 59 1/2	59.25	101 1/2	+1/2
Alcoa National 62 1/2	62.25	101 1/2	+1/2	Am. Exp. Co. 60 1/2	60.25	101 1/2	+1/2	Am. Exp. Co. 60 1/2	60.25	101 1/2	+1/2	Am. Exp. Co. 60 1/2	60.25	101 1/2	+1/2
Alcoa National 63 1/2	63.25	101 1/2	+1/2	Am. Exp. Co. 61 1/2	61.25	101 1/2	+1/2	Am. Exp. Co. 61 1/2	61.25	101 1/2	+1/2	Am. Exp. Co. 61 1/2	61.25	101 1/2	+1/2
Alcoa National 64 1/2	64.25	101 1/2	+1/2	Am. Exp. Co. 62 1/2	62.25	101 1/2	+1/2	Am. Exp. Co. 62 1/2	62.25	101 1/2	+1/2	Am. Exp. Co. 62 1/2	62.25	101 1/2	+1/2
Alcoa National 65 1/2	65.25	101 1/2	+1/2	Am. Exp. Co. 63 1/2	63.25	101 1/2	+1/2	Am. Exp. Co. 63 1/2	63.25	101 1/2	+1/2	Am. Exp. Co. 63 1/2	63.25	101 1/2	+1/2
Alcoa National 66 1/2	66.25	101 1/2	+1/2	Am. Exp. Co. 64 1/2	64.25	101 1/2	+1/2	Am. Exp. Co. 64 1/2	64.25	101 1/2	+1/2	Am. Exp. Co. 64 1/2	64.25	101 1/2	+1/2
Alcoa National 67 1/2	67.25	101 1/2	+1/2	Am. Exp. Co. 65 1/2	65.25	101 1/2	+1/2	Am. Exp. Co. 65 1/2	65.25	101 1/2	+1/2	Am. Exp. Co. 65 1/2	65.25	101 1/2	+1/2
Alcoa National 68 1/2	68.25	101 1/2	+1/2	Am. Exp. Co. 66 1/2	66.25	101 1/2	+1/2	Am. Exp. Co. 66 1/2	66.25	101 1/2	+1/2	Am. Exp. Co. 66 1/2	66.25	101 1/2	+1/2
Alcoa National 69 1/2	69.25	101 1/2	+1/2	Am. Exp. Co. 67 1/2	67.25	101 1/2	+1/2	Am. Exp. Co. 67 1/2	67.25	101 1/2	+1/2	Am. Exp. Co. 67 1/2	67.25	101 1/2	+1/2
Alcoa National 70 1/2	70.25	101 1/2	+1/2	Am. Exp. Co. 68 1/2	68.25	101 1/2	+1/2	Am. Exp.							



## UK COMPANY NEWS

## Unilever advances to record £1.1bn

BY CLAY HARRIS

Unilever, the Anglo-Dutch food and consumer products group, increased pre-tax profits to a record £1.14bn on turnover of £17.14bn last year.

Although pre-tax profits were 20 per cent higher in sterling terms, based on closing rates for 1986 and 1985, they fell by 3 per cent to £1.14bn when expressed in the strong guilder. At constant rates, profits rose by 14 per cent.

For the fourth quarter, the company reported unchanged pre-tax profits of £276m on turnover 2 per cent higher at £4.2bn.

Mr Michael Angus, chairman, said that restructuring had resulted in exceptional costs of \$68m (£30m) but created a more secure base for the company's profitability. Much of the advance in profits reflected an improvement in margins.

The year's acquisitions and disposals reduced turnover by a net 5 per cent, but volume in core operations increased by a similar figure. Volume improve-

	DIVISIONAL BREAKDOWN		Operating profit (£m)	1985
	1986	1985		
Food products	5.52	5.48	684	490
Detergents and personal products	4.83	4.06	253	175
Specialty chemicals	1.31	1.20	135	127
Other operations	2.48	2.25	132	157
Total	17.14	16.99	1,124	949

ments were especially marked in European consumer products and in North America.

But US results were mixed. Lever Brothers vaulted to market leadership in margarine and "made good" baby food, Mr Angus said. In detergents, however, the company continued to "invest for growth" as the heavy promotion costs of Surf and Surf Liquid took their toll.

The company also suffered by being late to take advantage of a net 5 per cent, but volume in core operations increased by a similar figure. Volume improve-

Unilever expects the \$3.1bn acquisition of Chesebrough-Pond's, the US consumer products group, to have a neutral effect on earnings per share in its first year. "For 1987, our assumption is zero dilution but it won't bring in much additional profit after interest," Mr Angus said.

Firm bids will be sought by early next month for the three Chesebrough operations. Unilever plans to sell: Stauffer chemicals, Prince sporting goods and Bass shoes. Mr Miall Fitzgerald, finance director, agreed

that half the acquisition price, suggested as Unilever's aim for the total proceeds of the disposals, made a "round target". The sterling-guilder divergence was also reflected in earnings per share, up by 29 per cent to 177.56p (137.96p) but only 4 per cent to £1.3822 (£1.36.79).

Unilever plans a final dividend of 35.15p (27.05p) to make a total of 50.17p (38.52p), a 31 per cent increase. After a final of £1.10.67 (£1.10.16), Unilever NV shareholders' total dividend of £1.15.33 will be less than last year's £1.14.82.

Unilever announced two changes in depreciation accounting which it expects to increase operating profits by a total of £45m this year. A five-for-one share sub-division is also proposed. Unilever shares added 11p to 224.

See Lex

## Mitchell Somers in agreed three-way merger

By Nikki Tait

Mitchell Somers, West Midlands-based engineering group which announced that it was in bid talks two months ago, is to merge with Eagle Trust, the former loss-making Audio-technique Holdings where company director Mr "Sandy" Samuels stepped in as chairman eighteen months ago, and with an unquoted company Midland City Partnership. MCP is also Midlands-based with interests in hydroponics—the production of plants in nutrient solution rather than soil—builders, merchandising, property and electrical goods distribution.

The merger will be effected by Eagle Trust which will make bids for the two companies totalling around £60m; the result of the three-way deal will be to create a group with net assets of over £20m and sales of around £60m.

Eagle Trust and MCP first came together about a year ago. Two directors from MCP joined the board of Audio-technique and acquired personal stakes in the business of around 7 per cent each. Audio-technique itself purchased a 20 per cent holding in MCP. However, MCP directors said yesterday that informal discussions indicated that a reverse takeover by Audio-technique of MCP would not meet with Stock Exchange approval.

Under the three-way deal, however, full acceptance of the Mitchell Somers offer will result in the issue of shares representing only 43 per cent of Eagle's enlarged capital and on the MCP side, the issue of shares representing another 47.7 per cent.

The Mitchell Somers offer is 11 shares in Eagle for every one Mitchell Somers held. There is a cash alternative of 165p, which has been underwritten by the banks. Heavy Anshecher, and a 2.1p share special dividend if the deal goes through. With Eagle shares down 4p to 141p yesterday the offer values Mitchell Somers at \$33.7m.

The bid, which is recommended, starts with irrevocable acceptances from holders of 34.2 per cent of MS's shares—7.8 per cent coming from directors and 22.2 per cent from Friends Provident, Mitchell Somers, which has been trying to switch away from its previous dependence on heavy engineering and increasing its distribution and waste disposal interests, reported a 3 per cent rise in interim profits to end-September at \$227,000.

On the MCP side, Eagle is offering 40 of its own shares for one MCP, valuing the group at just over £33m. Again there are irrevocable acceptances from holders of 44.8 per cent of the shares.

MCP is a Telford-based company, and was set up by two entrepreneurs: Mr John Ferriday and Mr Richard Smith. In 1985, shares in MCP were issued to a number of institutional investors, including Coast Investments which represents Kuwaiti interests. They currently trade under Rule 555.3, and last changed hands at 600p, compared with the bid value of 740p. Mr Ferriday will become chief executive of the new group and Mr Smith will also join the board. Mr Samuels, will relinquish any executive role but retaining a non-executive on the Eagle board.

In 1986, MCP made pre-tax profits of £1.5m on sales of £24.7m. The company has been growing rapidly—profits were \$870,000 in 1985—and has made four major acquisitions for around \$9m during the past two years.

Eagle itself produced a \$676,000 loss before tax in the 18 months to end-June, but disposals have weeded out the loss-making interests and the on-going electrical distribution business is now trading profitably.

## Yearlings unchanged

The interest rate for this week's issue of local authority bonds is 10 1/2 per cent, the same as last week, and compares with 11 1/2 per cent a year ago. The bonds are issued at par and are redeemable on March 9 1988.

A full list of issues will be published in tomorrow's edition.

BFG Finance Company B.V.  
U.S. \$100,000,000  
FLOATING RATE NOTES  
DUE 1996  
In accordance with the provisions of the Notes, interest is hereby given that for the Interest Period 4th March, 1987 to 4th June, 1987 the Notes will bear interest at the rate of 8 1/2% per annum. The Coupon amount per U.S. \$100,000 Note will be U.S. \$169.70. The Interest Payment Date will be 4th June, 1987.  
Samuel Montagu & Co. Limited  
Agent Bank

## STC beats City forecasts with profit of £134m

BY DAVID THOMAS

STC returned to profits for 1986 with a pre-tax figure of £134m, against a loss of £11.4m in 1985.

Sales fell by 3.2 per cent to £1.83bn, but turnover in the continuing businesses rose by 2.8 per cent. Earnings per share were 15.5p, compared with a loss of 2.55p in 1985 and the board is proposing a final dividend of 5p, making 4.5p for the year. No dividend was paid in 1985.

Positive cash flow of £248m created a net surplus of £37m at the end of 1986, against net borrowings of £211m at the end of 1985. The results were above City expectations and the shares closed up 35p at 277p.

Mr Arthur Walsh, chief executive, said: "Our first steps were to reduce overheads, not eliminate loss-making companies. We have also strengthened the balance sheet. As a result we are now able to concentrate with confidence on winning business in key areas."

ICL, the computer subsidiary, boosted operating profits by 46.5 per cent to £90.2m (£51.7m), on sales of £1.15bn (£1.07bn).

The company said that ICL's strategy of concentrating on selected markets was working and ICL would now be putting more resources into selling more overseas.

Profits in communications systems were up 7.4 per cent at £56.1m (£54.7m) on a reduced turnover of £247.9m (£234m), which reflected the company's reduced emphasis on switching with foreign companies in research and marketing in telecommunications, particularly in transmission and network systems. It recently ended its agreement on research and development with ITT.

Mr Walsh said the company had doubled its submarine fibre optic cable making capacity in 1986, because it was confident it would continue to win a major share of world business in this area.

Profits in components and distribution jumped to £20m (£15m) on turnover little changed at £287.2m (£281.5m). Previous heavy losses in components manufacturing were reversed.

The defence division suffered a decline. Profits were £34m (£13.1m) on sales of £88m (£91.4m), partly because of the rundown of Purnigan orders. The company said it was bidding for several large orders due for decision soon.

Overall operating profit after allowing for a cost of £18m in corporate costs to £13m, was £165m (£92.7m). Financial charges were cut to £13.8m (£37.2m).

After allowing for exceptional items of £15m (£58.9m), mainly relating to rationalisation, tax of £47.2m (£11m), an extraordinary net gain of £16.4m (loss of £42m) arising from the disposals, the profit was £103.1m, against a loss of £53.8m in 1985.

See Lex

## Templeton Galbraith at £28m

Templeton, Galbraith & Hamberger, which obtained a London listing in February last year, yesterday announced pre-tax profits of £44m (£28m) for 1986. Its 1985 figures on its prospectus basis were £30m, and pre-tax profits, £26.4m.

The directors of this Bahamas-based company, which provides investment management and related administrative services to mutual funds incorporated in the US and Canada, are recommending a final dividend of 8 cents, making 9 cents for the year. They said that all future dividend payments to holders with registered UK addresses would be made in sterling.

Turnover for the year moved ahead from \$81m to £123m.

After tax of \$9.7m (\$4.09m) prospectus basis and \$6.6m (pre-tax), and minorities last time of \$46,000, earnings worked through at 21.4 cents per share. (15.1 and 18.6 cents).

Directors said that shareholders' funds had increased fivefold to \$24.9m, and they intended using them to expand the investment management business worldwide.

See Lex

## Property trading profits boost Frogmore midway

FROGMORE ESTATES reported interim pre-tax profits up by almost 60 per cent. Directors said that the result began to reflect the change in emphasis towards a more actively managed property investment and trading company.

They added that the completion of the development of the housing landbank coincided with the arrival of profits from property trading. However they warned that trading earnings would continue at irregular intervals.

Pre-tax profits in the six months to end-December 1986 came out at £3.2m (£5.12m) on turnover of £34.4m (£15.42m). Earnings per 50p share were 16.2p (9.5p) and the interim dividend has been raised from 1.95p to 2.14p.

In the period acquisitions totalled £20m of which £10m were for investment where surpluses were expected. There were disposals worth £13.5m. Trading stock held at the end of the six months had doubled in value to more than £10m and good profits were expected from future disposals.

The tax charge was £2.56m (£1.84m) and there was a surplus on disposal of investment property, after tax, of £172,000

(nil). Net asset value at December 31 was 265p, compared with 235p a year earlier.

## comment

By June all Frogmore's remaining houses will be completed and sold off and the company will become a pure property investment business. Property companies which turn their backs on housebuilding in favour of trading and investments have to make sure that they collect enough rents to cover their overheads, plus dividend payout in order to maintain yield security in the eyes of investors. This Frogmore has clearly been able to do and the contracted rent roll of £10m augurs well for the future on this point. The investment portfolio now contains some £15m worth of property while the trading bank holds about £10m. The estimated net asset value probably understates by 5 per cent, suggesting a figure in the region of 280p per share. Hence at 240p the company's shares are trading on a 14 per cent discount, which seems about right. Pre-tax forecasts for the year have been upped by £1m to £13m.

## Profits up and Dares sees growth

By Ralph Atkins

Dares Estates, the London based property company, made a pre-tax profit of £747,000 in 1986 compared with £12,000 in 1985.

The upturn follows the appointment two years ago of three new directors. In 1984 the company reported a loss of £1.82m.

The profits recovery was helped by a fall in interest payable and similar charges from £1.2m to £271,000, reflecting an improved debt position.

Net assets in the company rose from £4m to £12.4m. The company said yesterday that it will shortly announce further acquisitions which were expected to double the size of the company's investment portfolio.

Once again, no dividend is being paid because Dares has no legally distributable reserves. Instead the company plans to obtain court and shareholders approval to write previous years' losses off against its share premium account. If this approval is given the board intends to pay a nominal dividend of 0.1p per share.

Dares has been buying property heavily in the past year.



UNIPART GROUP OF COMPANIES

## UNIPART GROUP LIMITED

GUARANTEED BY UGC LIMITED &amp; SUBSIDIARY COMPANIES

£35,000,000

TENDER PANEL ACCEPTANCE CREDIT AND MULTI-CURRENCY CASH ADVANCE FACILITY

Arranged by



BARCLAYS de ZOEETE WEDD

## Underwriters

Barclays Bank PLC  
Banque Nationale de Paris p.l.c.  
Midland Bank plc  
Lloyds Bank Plc  
Royal Bank of Scotland plc  
Standard Chartered Bank

## Tender Panel Members

Barclays Bank PLC  
Banque Nationale de Paris p.l.c.  
Commerzbank Aktiengesellschaft, London Branch  
Midland Bank plc  
The Fuji Bank, Limited  
Royal Bank of Scotland plc  
Barclays de Zoeete Wedd Limited  
Lloyds Bank Plc  
Standard Chartered Bank

January 1987

This announcement appears as a matter of public record only

## DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Current dividend	Corresponding dividend	Total for year	Total last year
Allied Plant	1	—	nil	—	—	nil
AMS Industries	1	Apr 7	0.88	1.5	0.88	1.5
Blagden Inds	1	Apr 3	0.7	7.2	0.7	7.2
Britannia Security	10.72	—	0.6	—	0.6	—
S. Casket	11	May 22	0.8	—	0.8	—
Comm Bank Near East	30	—	30	30	30	30
John Crowther	12.5	July 15	0.5	3.5	2	3.5
Dean & Bowers	12	Apr 23	—	3	—	3
Fisons	19.96	—	3.34	6.5	6.5	6.5
Fleming Mercantile	1	May 6	2.35	3.76	3.76	3.76
Frogmore Estates	1.14	—	1.05	—	1.05	—
Johnstone's Paints	33	Apr 23	2.5	4.77	4.27	4.27
Merchants Whiting Int	0.09	Apr 3	0.9	—	0.9	—
Kerry A	10.38	—	—	0.38	—	0.38
Kerry B	0.83	—	—	0.83	—	0.83
Microverite	30.74	Apr 24	0.75	1.25	1.25	1.25
Mount Charlotte	11.02	July 2	0.87	1.63	1.63	1.63
Nevage Trust	61	May 6	2.75	—	2.75	—
Provident Financial	9	—	7.5	13	10.83	10.83
Rights & Issues	3.15	—	3	4.35	4	4.35
William Sinclair	11.8	Apr 3	1.38	—	1.38	—
STC	3	May 1	nil	4.5	nil	4.5
Templeton Galbraith	16	May 1	—	9	—	9
Trust Promotion	11.8	Apr 2	1.15	—	1.15	—
Unilever	35.15	June 3	27.05	10.17	38.82	38.82
Unilever NV	110.67	June 3	10.16	—	10.16	—

Dividends shown pence per share net except where otherwise stated. \* Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ USM stock. § Unquoted stock. ¶ Dutch Florins. \*\* Irish pence.

## PROVIDENT FINANCIAL GROUP 1986 RESULTS

## Extract from the Chairman's statement

"I am happy to say that the work by all concerned, especially in the branches, has produced a much better result for the second half of the year. Whereas the first half profit was about 20% less than in 1985, the second half recovered to the same level as the previous year. The improvement is expected to continue in 1987 and will begin to be assisted by the new management control systems as the year progresses."

## Results at a glance

for the year ended 31st December 1986

	1986	1985
Turnover	£409.7m	£385.4m
Profit pre-tax	£22.3m	£23.7m
Earnings per share	29.07p	* 28.29p
Dividend per share	13.0p	* 10.83p

\* Earnings and dividends per share in 1985 have been restated to facilitate comparison with 1986 which included a capitalisation issue of 8,212,752 ordinary shares.

The 1986 Report and Accounts will be posted to shareholders on 16th March 1987. Copies are available from the Secretary.



Provident Financial Group PLC  
Colonnade, Sunningdale Road, Brackley BD1 2LQ. Tel: 0274 733321



## UK COMPANY NEWS

# Ultramar deal doubles Kuwaiti's petrol share

BY LUCY KELLAWAY

Ultramar, the UK oil independent, announced yesterday that it had acquired a 50 per cent stake in the Kuwaiti oil company, doubling its share of the UK petrol market.

Ultramar Golden Eagle is a wholesaler of oil products and sells petrol through 500 stations in the UK. The acquisition will give KPI 2 per cent of the UK market, and put it on the way to meeting its target of obtaining a share of between 5 and 7 per cent.

The company said yesterday that the deal provided it "with a sound base from which to develop a presence in the UK". It said it was looking actively for other acquisitions, and hoped that its goal could be reached within the next five years.

For Ultramar, the sale forms a part of a general process of change, aimed to tidy the company into a few core areas of business and dispose of all of the peripheral and unprofitable activities.

Golden Eagle has at best been modestly profitable. In 1985 it made an operating surplus of £1.4m, and in the first nine months of this year incurred a small loss.

Mr David Elton, marketing director of Ultramar, said yesterday that Golden Eagle had a higher value to KPI because, unlike Ultramar, it had access to oil products from its own refineries.

Proceeds of the sale will be used at first to reduce Ultramar's borrowings, and as a result gearing is likely to be cut by 6 per cent from about 60 per cent. Eventually the

money will be applied to Ultramar's central businesses in the UK and the US.

KPI is a part of the state owned Kuwait Petroleum Corporation, and is the first integrated oil company to have been created by a member of Opec.

In October last year the company bought Hays Petroleum Services, which distributes petrol to 800 stations in the UK, and has now converted 100 of them to its new brand "Q8", launched last August.

The company said yesterday that conversion of the Ultramar sites would begin as soon as possible, with some of the larger units expected to take on the new "Q8" image within the next two months.

In Europe nearly all of KPI's 3,000 stations have already been converted.

## Rosehaugh bids £90m for General Funds trust

By Nikki Tait

Rosehaugh, property group, yesterday stepped in with a £90m recommendation offer for General Funds Investment Trust, just two weeks after F & C Eurotrust narrowly lost a contested bid for the trust.

The offer, a disguised rights issue, offers cash or shares equivalent to 100 per cent of General Funds' formula asset value, which is estimated at £242.5m. Institutional shareholders holding 25.4 per cent of General Funds' equity, including F & C which picked up a little less than 15 per cent last November, have agreed to accept. Yesterday, General Funds' shares jumped 16p to 242p while Rosehaugh eased 25p to 705p.

The cash alternative has been underwritten by Rosehaugh's advisers, S. G. Warburg, who will find buyers or purchase shares issued for cash at 67.5p. Existing shareholders will be able to apply for these shares through an open offer, pro rata to their holdings in Rosehaugh.

The money raised has not been earmarked for any particular project, according to Mr Geoffrey Bradman, chairman of Rosehaugh. "We have a huge development programme in hand," he added, "and this will give us greater flexibility."

The terms comfortably top those of F & C Eurotrust, the bid of which provided a cash alternative equivalent to 96.2 per cent of formula asset value and attracted acceptance from holders of 47.3 per cent of General Funds' shares.

F & C said yesterday that it remained disappointed that its Eurotrust bid had failed but "had to make the best of things". The average price of its holding was less than 200p so it should show a profit of just about £2m on the holding.

Rosehaugh is also offering new shares or cash equivalent to 111 per cent of fair value for each share, and 100p cash for each cumulative preference share.

Rosehaugh is currently involved in a £500m scheme in the City of London, and at the end of last year announced a joint venture with Woolworth Holdings to develop a number of the group's high street chain stores.

## Evered confirms 15% L and N stake

By Nikki Tait

Evered Holdings, the acquisitive industrial conglomerate headed by the Abdullah brothers, confirmed yesterday that it has acquired a 14.99 per cent stake in London and Northern following a market raid on Monday.

It was now expected to meet both the L and N board and the current bidder, Demerger Two, "to discuss the future of L and N."

Both Demerger and L and N said that they had been in contact with Evered and its advisers, Robert Fleming, and further developments are expected today.

Mr Raschid Abdullah, Evered's chairman, said it had been apparent that the 290m Demerger offer—which needs acceptance from holders of 90 per cent of L and N's shares—could not succeed but that several of L and N's businesses were of "great interest" to Evered.

If the bid had been successful, Evered had hoped it might be able to purchase those businesses, he added.

According to a spokesman for Evered, these interests are the housingbuilding division and the group's share of the more healthy parts of the L and N group.

Yesterday Mr Peter Earl, a director of Hicory Earl which is advising Demerger, admitted that the Saudi-Arabian Zaid family, which owns a 6 per cent stake in Evered through Zaid Industries & Investments Company, also had a small interest in the Demerger consortium. However, different branches of the Zaid family were involved.

## Pavilion Leisure sale denied

Pavilion Leisure Holdings denied yesterday that it had sold Glasgow's Pavilion theatre, its only asset, or that it had ever discussed such a sale. The rumour of such a disposal was without foundation, the company said.

Pavilion also said that there was no indication that any party had built up a stake of 5 per cent or more in the past six months.

## Plaxtons/Kirkby details

BY CLAY HARRIS

Plaxtons (GB), Britain's largest builder of coaches, is to issue some 8.9m new ordinary shares as part of its agreed £8.5m takeover of Kirkby Group, coach distributor and General Motors dealer.

Mr John Pepper, joint managing director, said yesterday that marketing information gained through Kirkby would allow Plaxtons to spread production more evenly throughout the year. GM dealerships at Bolton and Rotherham would provide an additional source of income.

The structure of the acquisition has been amended since it was announced in December.

The vendors will receive 5,748,503 new ordinary shares worth £4.8m based on a price of 83.5p, £1.24m in cash and £1.96m in guaranteed loan notes.

To fund the loan notes and part of the cash payment, Plaxtons has arranged the placing of 2,650,803 shares through Hill Samuel and Hoare Govett. These shares are being offered at 83p on a two-for-one basis to existing shareholders, compared with yesterday's price of 96p, up 11p.

Plaxtons will pay up to £500,000 in additional shares based on Kirkby's profits this year.

## Southern Business £8m placing

BY CLAY HARRIS

Southern Business Group, the photocopier and vending-machine hire company, is to raise £8m through a share placing.

Half of the proceeds will be used to continue the conversion of three recent acquisitions from sales to rental operations. Mr David McErlain, managing director, said yesterday. SBG expects to complete this transition by the end of this year.

Initially, the other half will eliminate the USM company's borrowings of £4m but is intended to be used for future takeovers. SBG predicted that consolidation would continue in the fragmented photocopier rental market.

SBG said that trading in the current year had started well. The company last month reported a 36 per cent rise in pre-tax profits to £2.2m for the year to September 30.

Samuel Montagu and Phillips and Drew have provisionally placed 3,895,000 new shares at 215p. Institutions will retain at least 52 per cent of these because of the decision of Mr McErlain, the directors' pension scheme and two family trusts of the chairman, Mr George Stewart, not to take up their entitlement.

Other shareholders will be offered shares on a one-for-four basis. SBG shares lost 5p to 226p.

## Downiebrae shares maintain momentum

Shares in Downiebrae Holdings continued to rise yesterday despite a statement by the Glasgow-based maker of pipe flanges and steel profiles that its growth plans had not changed since two announcements in October.

The company said on Monday that it was pursuing no avenues other than its previously announced efforts to increase available financial resources and expand management expertise.

Downiebrae shares added 7p to 102p, a total advance of 57p since the beginning of last week.

## Chambers & Fergus suspended

Shares in Chambers & Fergus, the seed crusher and edible oil refiner, were suspended at the company's request yesterday pending an announcement about a possible share placing.

The company's shares have risen sharply in the past few days. On Monday they rose 5p to 78p and were suspended yesterday at 86p.

Discussions have been taking place with a third party about new trading arrangements and a subscription of shares in the company.

A further announcement is expected on Monday. Issued share capital consists of 3.6m ordinary shares.

# Unilever Results

The Directors of Unilever announce the Companies' provisional results for the fourth quarter and for the year 1986, and their ordinary dividend proposals. The provisional profit and loss account shown below is an abridged version of the one which will appear in the Companies' full accounts to be published on 28th April. The full accounts for Unilever N.V. and Unilever PLC have not yet been filed with the Commercial Registry in the Netherlands or the Registrar of Companies in the United Kingdom, and have not yet been reported on by the auditors.

## UNILEVER COMBINED RESULTS ON AN HISTORICAL COST BASIS (£ millions)

Fourth Quarter		Increase/Decrease	Full Year (Closing Rates)		Increase/Decrease Closing Rates	Constant Rates
1986	1985		1986	1985		
4,201	4,123	2%	17,140	16,693	3%	(4)%
259	265	(2)%	1,124	949	18%	11%
23	14		37	57		
3	3		14	18		
50	43		178	124		
(59)	(49)		(211)	(195)		
276	278	—	1,143	953	20%	14%
(108)	(105)		(468)	(394)		
18	—		26	(3)		
(10)	(6)		(37)	(40)		
176	165	7%	664	516	29%	21%
9						
185	165	12%	664	516	29%	21%
49.57p	44.19p	12%	177.55p	137.96p	29%	21%
			(5)	(4)		
			(231)	(179)		
			428	333		

## INTRODUCTION

1986 produced a fundamentally strong performance in all regions and major product groups.

The reported results for the year are much influenced by the differing strength during 1986 of our main reporting currencies. Many European currencies appreciated substantially against sterling and the US dollar—the guilder particularly so. Good results become excellent ones when expressed in sterling and US dollars, but appear modest when translated into guilders.

## RESULTS

### Fourth Quarter 1986

Total operating profit at constant rates of exchange came near to matching the excellent fourth quarter of 1985. This was reflected in Europe where our Food & Drink businesses did particularly well.

In North America we maintained high volume growth and continued our planned market investment in new products and existing brands. This affected profits in this period.

Our businesses in the Rest of the World finished the year strongly and reported a 35% rise in operating profit.

Profit Attributable was 7% up, mainly due to an adjustment to prior year tax charges.

### Full Year 1986

Underlying sales volume was 5% higher and at constant rates of exchange operating profit increased by 11%. The reduction in sales value, on the

same basis, was due to the effect of disposals and lower selling prices.

In Europe operating profit was 6% up despite higher restructuring costs. There were gains in most product groups, with notable progress in edible fats, ice cream, tea, detergents and personal products.

Our North American companies continued to report strong volume gains and operating profit was up by 7%. We made progress in all our key markets except for personal products in the USA.

In the Rest of the World our consumer product companies generated higher volume and margins. Our businesses performed very well in nearly all countries, with particularly notable improvements in Latin America and Australia.

The drop in the Share of Associated Companies' Profit was mainly due to the change in the value of the Nigerian Naira.

Lower net interest costs reflected a strong cash flow and net liquid funds exceeded £1 billion prior to the Chesebrough-Pond's acquisition. The tax charge benefited from favourable prior year adjustments.

Turning to the results at actual closing rates the effect of exchange rate movements is clearly seen—on this basis Profit Attributable was up 29% in sterling, 4% in guilders and 31% in US dollars.

The acquisition of Chesebrough-Pond's has now been completed. This will greatly strengthen our personal products business, particularly in North America, and enhance our position in foods. The results of Chesebrough-Pond's will be consolidated from 1st January, 1987.

## SUPPLEMENTARY REGIONAL INFORMATION (£ millions)

Fourth Quarter		Turnover	Full Year		1985**
1986*	1985*		1986*	1985*	
2,206	2,425	Europe	10,476	9,236	10,595
877	822	North America	3,011	3,067	2,889
1,116	876	Rest of the World	3,653	3,685	3,209
4,201	4,123	Total	17,140	15,988	16,693
100	104	Operating Profit	634	552	521
51	51	Europe	114	116	108
108	80	North America	376	383	320
259	265	Rest of the World	1,124	1,051	949

\* at constant rates (£1.12, 1986)

\*\* at closing exchange rates (£1.12, 1986 for 1985 and 31.12, 1986 for 1985)

## NOTE ON EXCHANGE RATES

The results for the quarter and the comparative figures for 1985 have been translated at constant rates of exchange. These are based on £1 = FL 4.00 = U.S.\$ 1.45, which were the closing rates of 1985. An exception has been made for the results which have arisen in hyper-inflationary economies, which for the current quarter have been translated at the closing rates for 1986. The profit attributable to shareholders for the current quarter has also been translated at the closing rates for 1986 being based on £1 = FL 3.23 = U.S.\$ 1.48, which will be used for the Annual Accounts 1986.

The results and earnings per share for the full year 1986 have been translated at the closing rates for 1986. The 1985 figures for the full year are based on the closing rates for 1985. The trends are therefore influenced by the changes in exchange rates during the year. For comparison purposes the trends have also been shown based on constant rates of exchange.

## DIVIDENDS

The Directors today resolved to recommend to the Annual General Meetings to be held on 20th May, 1987 the declaration of final dividends in respect of 1986 on the Ordinary capitals at the following rates which are equivalent in value at the rate of exchange on 31st December, 1986 in terms of the Equalisation Agreement between the two companies:

PLC 35.18p per 25p Ordinary share (1985: 27.05p), bringing the total of PLC's dividend for 1986 to 50.17p per share (1985: 38.52p).

N.V. FL 10.57 per FL 20 Ordinary capital (1985: FL 10.16), bringing the total of N.V.'s dividend for 1986 to FL 15.33 per FL 20 Ordinary capital (1985: FL 14.82).

The PLC final dividend will be paid on 3rd June, 1987 to shareholders registered on 1st May, 1987.

The N.V. final dividend will be payable as from 3rd June, 1987.

For the purpose of equalising dividends under the Equalisation Agreement, Advance Corporation Tax ("ACT") in respect of any dividend paid by PLC has to be treated as part of the dividend. PLC's 1986 final dividend now announced has been calculated by reference to the current rate of ACT (twenty-nine-seventy-first); if the effective rate

applicable to payment of the dividend is different the amount will be adjusted accordingly and a further announcement made.

## SUB-DIVISION OF SHARES

In order to improve the marketability of the Companies' shares the Directors propose to recommend to the members at the Annual General Meetings the sub-division of the Companies' Ordinary capital as follows: PLC Each Ordinary share of 25p to be divided into five shares of 5p each. N.V. Each Ordinary share of FL 20 to be divided into five shares of FL 4 each.

## FUTURE ACCOUNTING FOR DEPRECIATION OF TANGIBLE ASSETS

During 1986 a review has been undertaken of the Group's methods and rates of depreciation. This review has indicated the need for the two changes outlined below, and these are to be made with effect from 1st January, 1987. The changes have been discussed with our auditors and have their approval:

(a) For many years the Group has extensively used a method of depreciation under which average rates of depreciation are applied to fixed assets. However, it is now considered more appropriate to the present needs of the business to depreciate assets individually, in line with more conventional practices. The change of method is expected to lead to a reduction in the accumulated provision for depreciation, and therefore to an increase in the net book value of tangible assets, of approximately £300 million at 1st January, 1987. This increase, less additional deferred taxation, will be taken direct to retained profits in the Annual Accounts for 1987. The change of method is estimated to increase operating profit in 1987 by approximately £15 million.

(b) The rates of depreciation for certain categories of plant are to be reduced as the average rates used until 1986 have proved to be too high. The reduction in rates of depreciation is expected to increase operating profit in 1987 by approximately £30 million.

UNILEVER REPORT AND ACCOUNTS 1986 AND RESULTS FOR THE FIRST QUARTER 1987  
The Report and Accounts for 1986 will be published on 28th April, 1987.  
The results of the first quarter 1987 will be announced on Monday, 18th May, 1987.

Part of everyday life in 75 countries.



## UK COMPANY NEWS

## US growth helps Fisons to £85m

BY RALPH ATKINS

RAPID SALES growth in the US helped Fisons, the drugs, scientific equipment and horticulture group, increase pre-tax profits from £72.3m in 1985 to £85.1m in 1986.

The group's preliminary results, announced yesterday, include a final dividend of 3.95p. This brings the total for the year to 6.5p net—an increase of 18 per cent. Earnings per share were 27.5p compared with 24.3p in 1985.

Shares in Fisons yesterday fell 16p to 628p.

About 80 per cent of Fisons' sales—up from 64.6m in 1985 to £702.6m—are now overseas. This includes 50 per cent from the US.

The outstanding feature of the year was the performance of the pharmaceutical division

in the US with a total sales increase of 50 per cent," said Mr Kerridge, chairman and chief executive.

However, bad weather in Scandinavia and Germany last summer was blamed for holding back the growth of European sales in Fisons' anti-allergy drugs. Sales of Intal, used by asthmatics, grew by 70 per cent in the US.

The weather was also blamed for a fall in pre-tax profits in Fisons' smallest division—horticulture. These were down 20.7m to 23.0m. Sales in this division were up 6.7 per cent to £72.2m.

Sales in the pharmaceutical division were up 13.1 per cent to £248.8m with profit up 27.7 per cent to £29.8m. In the scientific equipment division sales rose 6.3 per cent to £380.6m

and profit was up by 20.8 per cent to £23.2m.

Mr Kerridge dampened speculation that he was on the look out for a major acquisition. He said he believed in organic growth and small acquisitions rather than large or opportunistic bids.

"I think the way to run a business is first and foremost to be rock solid in your strategy and rock solid in a portfolio that can grow organically," said Mr Kerridge.

He added that a major bid by Fisons in the near future—possibly diversifying into new areas—was "unlikely but not impossible."

In September Fisons bought the US Applied Research Laboratories in a deal worth \$68m

(then \$44m). This was followed in January by the \$10.4m acquisition of J. & W. Scientific, a California-based company making capillary columns for use in high resolution gas chromatography.

In 1986 return on capital employed was 25.5 per cent compared with 22.9 per cent in 1985.

Extraordinary items for restructuring and closure costs, rose from \$3.7m to \$4.9m. Taxation increased to £18.4m (£15.2m) but revenue from finance charges fell from \$5.4m to \$4.1m.

The group plans a scrip issue of one new bonus share for each share held and will ask for approval at its AGM in May. See Lex

## Mercantile Credit advances by 32%

By David Lascelles

Mercantile Credit, the finance house subsidiary of Barclays Bank, yesterday announced record pre-tax profits of £85.3m for the year ended December 31, an increase of 32 per cent.

Mr Stuart Kerrington, the chairman and chief executive, said profits had come from a good performance in all sectors: consumer, industrial credit and leasing and the motor trade subsidiaries.

"The level of profit we achieved was particularly satisfactory," he said, "bearing in mind the unprecedented level of competition and the gloomy forecasts of the prospects for equipment leasing following the 1984 Budget."

During the year, Mercantile arranged to buy the Motor Auctions Group and the short term rental and chauffeur drive business of Gray Salmon. Both companies are related to Mercantile's existing leasing and auto finance businesses.

Mr Kerrington said he shared rising concerns over the escalating level of consumer credit. But he believed the most effective remedy was wider support for a central credit reference bureau with comprehensive data storage about individuals' borrowings. He welcomed recent signs of interest by banks in sharing more credit information.

ALFRED WALKER (property developer): Share deals suspended yesterday at company's request. Discussions taking place regarding possible acquisition. Shares suspended at 185p, up 12p on day.

## Crowther near £15m and further acquisition made

MR TREVOR BARKER, chairman of John Crowther Group, one of the UK's fastest-growing textile companies, yesterday revealed that profits for the 1986 year had surged by 108 per cent to a record £14.83m pre-tax.

At the same time he announced that Crowther had entered into an agreement with Pochette Nominees Pty of Australia for the acquisition of 50 per cent of Homfray Carpets Unit Trust (HCUT) for £2.59m (£1.13m) cash.

In addition, Pochette and Crowther will each make interest bearing loans of £97.5m to HCUT which will be subordinated to all other third party indebtedness.

Mr Barker said that the group's planned expansion strategy had resulted in 14 acquisitions during 1986. He added that careful and controlled reorganisation was now starting to work through into greater operating efficiency, economies of scale and improved marketing.

The acquisitions and reorganisation boosted turnover from £114.91m to £224.02m and operating profits from £3.84m to £14.83m—figures for 1986 have been restated. Interest charges rose by £1.87m to £3.58m. Earnings per 25p share

emerged at 15.7p (10.4p) and a final dividend of 2.5p raises the total by 1.5p to 3.5p net.

After tax of £2.67m (£2.32m) and minorities of £87,000 (nil) profits for the year worked through at £12.07m, up from last year's £5.07m.

A divisional breakdown of operating profits shows: cloth £1.4m (£566,000), carpets £3.44m (£1.51m), clothing £3.06m (£463,000) and distribution £3.93m (£3.3m).

The outlook for 1987 and beyond was described as good. Mr Barker believed that the benefits of reorganisation and a clear sense of direction would be realised in 1987, being another year of significant progress.

He pointed out that as exports were built up, group know-how taken overseas and further strategic acquisitions made, the shape of Crowther would become increasingly international.

Pochette Nominees is a company associated with the family of Abraham Goldberg, managing director and chief executive of Entrad Corporation.

Directly and through its investments, HCUT carries out business in Homfray Carpets and Hycraft Carpets. Both manufacture a wide range of high quality tufted carpets and between them account for some

20 per cent of the Australian carpet market.

comment

For a man who knew nothing about textiles five years ago Trevor Barker is not doing badly. After he took over as Crowther's chairman in 1981, the company

remained relatively quiet for four years, but 18 months ago it went on the prowl. Since then a series of 15 acquisitions has helped earnings per share to double, turnover to grow from £11m to more than £220m and the share price to more than triple. The future is likely to show less spectacular growth but prospects are nonetheless good.

The distribution arm, which showed organic growth of 35 per cent last year looks particularly promising and all the company's products are benefiting from the consumer boom. For this year pre-tax profits of £14.83m are in view, putting the shares, at 195p, down 1p on a prospective p/e of about 10. That implies a 25 per cent discount to the market.

ket. The City is sometimes wary about companies showing such rapid progress through acquisitions but Crowther's shares are likely to outpace the market in the immediate future at least.

## Johnstone's Paints hits £2m as margins improve

BY IAN HAMILTON FAZEY, NORTHERN CORRESPONDENT

Johnstone's Paints, USM-quoted independent Manchester paintmaker, yesterday reported record profits of £2.05m pre-tax for 1986-87 on sales of £14.51m.

The final dividend is being increased by 20 per cent to 3p per share, making 4.765p net for the year, a 0.5p improvement.

The figures compare with £1.54m on £11.96m in 1985 and £1.52m on £10.47m in 1984, both years when the paint industry was struggling with rapidly increasing raw material costs. These reduced slightly last year, restoring gross margins.

Despite operating in the very tight trade decorative sector against giants such as ICI, Crown and Berger, Johnstone's strengthened its market position by concentrating heavily on quality assurance.

Many medium-sized paint companies have been squeezed by tough competition and rising costs. Some have been making

no profits at all and struggling to survive or retain independence.

Johnstone's cash reserves grew by £1m in the year to November 23, 1986, and it intends to pursue further development and look for suitable acquisitions.

During the 12 months Johnstone's became one of only 10 paintmakers so far to achieve the highest quality assurance registration possible—Part I of the British Standards Institution BS5750. The standard covers product development, production and supply.

On the way to this Johnstone's became an approved supplier to the building paints scheme operated by the Property Services Agency.

Quality assurance is likely to become critical to survival in paint markets because all future public sector purchasing will take account of BSI certification.

## AMS Industries well down over the year

A 26 per cent reduction in profits before tax and exceptional charges was suffered by AMS Industries in the year ended November 30, 1986. The year's figures included four months from Calrec Radio.

At halfway the profit fell to £1.13m (£1.44m). Then the directors said they were expecting a significant improvement in the second half, but last November informed shareholders that would not materialise. The eventual profit was £2.26m (£3.07m).

Turnover of the group, which makes microprocessor based systems mainly for the audio and broadcasting industries, totalled £1.58m (£1.93m) and the operating profit £1.94m (£2.84m).

This year's profit was stated before £55,000 exceptional charges, being the profit related bonus payable to the directors of Calrec. After that charge earnings came to 4.89p (6.32p); there is a final dividend of 1p for a net total of 1.5p, compared with 0.825p.

Sales of the range of digital audio effects systems came under strong pressure as the year progressed, but steadied in the final quarter and showed some recovery in the first three months of the current year. Over the year that range accounted for 40 per cent of turnover.

The Audiofile range of hard disc recording and editing systems had a successful launch, and also contributed some further 40 per cent to sales. Remaining contribution to turnover came mainly from the hand-held computer business.

Whereas gross margins on all products were maintained throughout the year, the net margins suffered as a direct result of lower overall volume.

At this stage in the current year the level of progress on product innovation and enhancement, coupled with indications of the levels of business expected, gave the directors grounds for cautious optimism.

## Overcoming such hurdles deserves a small mention.

## Norton wins

BY RAYMOND HUGHES AND DAVID GOOL

NORTON OPAX has finally and which was indisputably won control of consider- McCorquodale in the marathon The takeover industry takeover from which began last

FRONT PAGE FT: DEC. 2nd, 1986.

In December 1985, Norton Opax commenced a £170 million acquisition project.

As the clipping from the Financial Times shows, Norton Opax was successful in its acquisition of McCorquodale almost a year later.

During this year, Samuel Montagu supported and advised throughout. We provided fully underwritten cash alternatives.

Our support extended not only to financing our client's purchases of McCorquodale shares but also to buying them on our own account and at our own risk.



In the course of the bid we surmounted some considerable hurdles: the larger size of the target, a Monopolies and Mergers Commission reference, three competing offers and appeals to the Takeover Panel and the Court of Appeal.

We worked on the basis that our fees were linked to the successful outcome of the bid.

However long and daunting the course, Samuel Montagu will advise and support its growth-oriented clients in the realisation of their strategies.

We think this small mention proves it.

**SAMUEL MONTAGU & CO. LIMITED**

114 Old Broad Street, London EC2P 2HY. Telephone: 01-588 6464. Telex: 887213.

## Britannia Security jumps to £2m in six months

FIRST HALF profit of the Britannia Security Group hit the £2m mark and passed the £1.5m earned for the whole of 1985-86. In the period ended December 31 1986 profit came to £2.03m compared with £967,000 on a turnover ahead from £3.87m to £10.0m.

The figures included one month of Eurocarate Rentals, while 1985 has been restated on a merger basis.

Mr Anthony Record, chairman, said he believed the group's emphasis on marketing and the continued provision of an excellent service would sustain the group's strong organic growth.

He said in the six months the alarms and integrated systems division embarked on a major marketing campaign.

Over the next six months the business service division would be promoting its new name, Britannia Data Management.

with the aim of increasing the repeat income business by capturing a significant proportion of the enormous, and so far unrealised, potential market as well as lifting its share of the present market.

In 1987 several further acquisitions have been announced, the most significant being the recommended bid for DJ Security Alarms. As a result of those acquisitions Britannia was close to achieving its goal of having 30 branches and six sales offices, so enabling it to offer a national service.

After tax £386,000 (£197,000) and minorities £10,000 (£14,000), the half year's net profit came to £1.94m (£726,000) for earnings of 5.78p (4.55p) per share. The interim dividend is raised to 0.72p (0.6p) per 10p share.

There were extraordinary charges of £98,000 (£97,000), this time being the cost of obtaining a full listing.

## Chamberlain Phipps says Wardle bid 'ridiculous'

BY PHILIP COGGAN

Chamberlain Phipps, the shoe components and accessories group, has again rejected the £45.4m offer from Wardle Storeys, the budding industrial conglomerate, describing it as "ridiculous."

On Monday, Wardle's formal document offered three of its shares for every 10 Chamberlain, valuing each Chamberlain share at 124p. Wardle joined the market in 1984 as a plastics sheeting company and has since added the survival equipment business of RFD.

Wardle justified its bid by pointing to what it sees as its superior management record

and its better earnings per share price performance.

"As we expected," said Mr David Chamberlain, chairman, yesterday, "Wardle Storeys is quite unable to produce any evidence that this offer has industrial or commercial merit."

Mr Chamberlain described Wardle as "a company which offers demonstrably limited growth potential from its core businesses" with "over-rated, low-yielding paper."

Wardle's shares closed 2p up at 415p and Chamberlain's unchanged at 138p.

## Newage hits target

By just topping its forecast, Newage Transmissions produced a pre-tax profit of £1.53m for 1986. That was a 95 per cent advance over the previous year.

The group makes gearboxes, and axles, and was introduced to the USM last October at 75p per share—yesterday the price was 86p. The final dividend is the forecast 1p net.

Turnover rose 21 per cent to £10.43m, reflecting a surge in demand across several product

areas particularly in the first half. Exports remained steady at about 16 per cent of sales. A 45 per cent lift in operating profit stemmed from the company's ability to respond rapidly to changes in market demand.

While the exceptional first half was not expected to be repeated in the current year, overall it should be another successful period, the directors stated.

## Tribble Harris advances

TRIBBLE HARRIS Ltd, a US architectural and design services group which came to the USM in December, has announced pre-tax profits of £1.89m (£1.2m) for the year to November 30 1986, against a previous £727,000.

Turnover improved from \$12.1m to \$15.68m. Its operating costs were \$13.78m (\$11.38m).

Directors forecast that the maiden dividend will be the interim for the year to November 1987. Adjusted earnings per share this time came out at 8.47 cents (5.97p) against 4.36 cents (3p), after a tax charge of \$936,000 (\$512,000).

The chairman said the current year had started well and he expected 1986/87 to be another year of substantial growth.

## COMPANY NEWS IN BRIEF

**RIGHTS AND ISSUES** Investment Net asset value per income share rose by 11p to 64p for 1986 year. The figure for the capital shares rose by 52.9p to 191.3p. Net revenue for period totalled £122,714 (£127,078). Earnings per income share amounted to 3.57p (3.51p) and a final dividend of 2.15p makes a net total of 4.25 (4p). Earnings per capital share were 0.175p (0.178p).

**KERRY GROUP** (USM-quoted food processor): Single final dividend of 0.375p on 8 ordinary, and 0.835p on B ordinary shares for 1986. Pre-tax profits £2.33m (£5.11m) on turnover of £255.24m (£211.24m). Tax £57,000 (nil). Earnings 6.01p (5.03p) per share.

**DEAN & BOWES** Group, USM-quoted refurbisher of licensed premises and leisure centres: final dividend 2p making 3p for 1986. Turnover, £3.7m (£3.13m), and pre-tax profit £568,000 (£401,000). Tax £127,537. Earnings per share £1.77 (£1.77), and earnings per 5p share 4.2p (4.2p). Current year started well and all companies within the group are operating profitably and looking up to coming year with confidence.

**COMMERCIAL BANK** of the Near East: Interest income £9.5m (£10.25) and pre-tax profits £1.05m (£704,000) for 1986. Earnings per share 46.5p (38.9p) after tax of £582,000 (£334,000). Dividend 30p net (same).



## UK COMPANY NEWS

# Avana chairman calls for monopoly probe into bid

BY CHRISTOPHER PARKES, CONSUMER INDUSTRIES EDITOR

THE MONOPOLIES and Mergers Commission should investigate Ranks Havis McDougall's takeover bid for Avana Group, Dr John Randall, chairman of the Cardiff-based target company said in London yesterday.

Speaking at the launch of Avana's formal defence document, he once again rejected RHM's £245m offer, and described it as a tactic to protect the aggressor from Australian and New Zealand companies which have built up a stake of almost 20 per cent in RHM.

Dr Randall said he had made a submission to the Office of Fair Trading and hoped it would recommend a scrutiny of the effects of the merger of the giant bread-and-bisto group and his specialist own-label food company on the markets for packaged cakes and chocolate confectionery.

Dr Randall said a successful takeover would increase RHM's current 45 per cent share of the cakes trade to about 62 per cent. The RHM range is led by the Mr Kipling brand, while most of Avana's output sells under supermarkets' own labels.

"Ranks has done a good job. Lyons (part of Allied-Lyons) has been pushed down to less than 25 per cent," he claimed. "If the bid were to succeed, Lyons's position would be even more frail."

RHM would gain a stronger hold on the UK market for chocolate confectionery — the material used for chocolate coatings and fillings in biscuits, cakes and chocolates. It already claims about 60 per cent of the business and Avana has around 30 per cent, Dr Randall said.

He also stressed the benefits soon to come from Avana's plan to open a £25m food park at DragonPark, Merthyr Tydfil, near Cardiff.

Output of high added-value products from this operation would allow Avana to broaden its customer base: at present Marks and Spencer accounts for some 20 per cent of group turnover. It would enable the company to fulfil orders from leading retailers in Belgium and the Netherlands.

It would also be contributing profits by the 1987-88 financial year, he said, providing at least 500 new jobs.

Countering RHM's offer document claim that the two companies would fit together well, Avana's defence document says RHM's strategy is based on bread and branded products, and relies on heavy advertising and long production runs.

This contrasts strongly with Avana's flexible and high added-value strategy, involving dedicated production lines for private label customers."

The major loss-making plastics side was sold. Tax took £2.25m (£1.99m) and minorities £19,000 (£18,000) to leave earnings at 12.5p (8p). The final dividend is held at 3.7p for an unchanged total of 7.2p net.

There were extraordinary charges of £1.74m this time being the loss on the sale of the Billerica plastic injection and compression moulding and plating businesses. The £4m proceeds were nearly all received by the end of the year. In addition, contracts had been exchanged for the sale of the 104-acre site and application was being made for planning permission for housing development.

Blagden's results are £1m to £1.5m more than forecast and the shares rose 18p to 170p in response to this good news, even though a maintained dividend sees the yield, for long one of the prime reasons for holding the stock, slipping to 6.1 per cent. This year the adding on

of Read's volume should boost UK packaging (£1.5m this time round), European packaging (up to £5.4m in 1986 from £3.7m previously) could be hard pushed to grow much, and what's left of plastic moulding (a £20.0m loss in 1986) should break-even. Taken together with a lower interest charge (cash generation plus property sales will at the very least net debt in half) pre-tax profits of around £7.5m appear likely.

However, the return to a higher tax charge of some 43 per cent will restrain the earnings growth rate to around 10 per cent. The prospective multiple is just under 12 and the safe bet for 1987 is year of debt reduction, loss elimination and the building up of solid dividend and interest charge cover.

However, Blagden may be on the move — it has changed brokers (after 66 years) and appointed a new chairman, John Gillman of bankers Rothschild, who was the guiding light behind the company's controversial offer for what has become its highly successful European operations.

extract improving returns from its existing base. It was their intention to continue an active acquisition policy.

In 1986 the forklift division produced record profits. Plan is to expand the operating activities into other parts of the UK in 1987.

Group turnover improved from £45.35m to £47.27m. Earnings worked through at 2.35p (1.74p) after tax of £34,000 (£204,000) and minorities of £22,000 (£15,000).

earnings per 5p share were unchanged at 2.7p. A final dividend of 0.75p is proposed making an unchanged total of 1.35p for the year.

Mr Tony Marshall, chairman, said that sales in the traditionally strong September to November period were below expectations for monitors due to short-term competitive conditions.

In contrast the Microcolour Graphics subsidiary almost doubled its sales to £4.5m. The US subsidiary Microvitec Inc. had a disappointing year and incurred a pre-tax deficit of £200,000.

### BOARD MEETINGS

TODAY	FUTURE DATES
Intertec Consolidated Gold Fields, Fletcher, Chiswick, John Hedges, Highgate, Llanfair, Macra 4, Medinaster, New Cavendish Estate, Sui, Computer, Synapse, Computer Services, Trans-Natal Coal.	Intertec, Microvitec, Reprographics, Next, Strong and Fisher.
Finale	Mar 12
Anglo American Industrial	Mar 12
Britol	Mar 12
CPU Computers	Mar 12
Camden Roadstone	Mar 12
Euro Home Products	Mar 12
Hells Home and Gardens	Mar 12
Haworth Ceramic	Mar 12
Mc Cash and Gery	Mar 12
Sat Plus	Mar 12

## Provident Financial profits fall 6%

SHAREHOLDERS in Provident Financial Group engaged in consumer credit, retail services and insurance, are to receive a 20 per cent increase in dividend for 1986. A final of 9p now recommended makes a total of 13p net, against an adjusted 10.83p in 1985.

On the profit front some recovery has been made from the setback reported at halfway, when profits fell by over 20 per cent compared with 1985 because of a relatively poor start by the weekly-collected credit companies.

The large upsurge in customers in 1985 had been exacerbated by the introduction of new branch administration systems.

For the year, pre-tax profit fell by 6 per cent, from £23.72m to £22.29m, although turnover rose by a similar percentage to £409.88m (£385.37m).

The improving trend, the directors stated, was expected to continue in 1987. After tax £7.82m (£9.71m) earnings came out to 29.07p per share (28.29p restated). Last time there was an extraordinary debit of £510,000.

### comment

Personal finance, insurance, estate agency — it all sounds like the blueprint for one of today's go-ahead financial conglomerates but Provident only went backwards last year. To be fair, the group is concentrated on the downturn end of the consumer boom — weekly credit instalments, with the average debt per person around £300. But in the first half, the effect of 1985's customer growth was to reduce the long term trend of profits growth. Insurance and estate agency remain rather small parts of the group's activities but only a small push from them will help the group to its long term trend of profits growth. Insurance and estate agency remain rather small parts of the group's activities but only a small push from them will help the group to its long term trend of profits growth.

## Astra further in red at interim stage

Increased attributable losses for the six months to October 31, 1986 were reported by Astra Industrial Group, the engineering concern which also has interests in leisure and property.

Group turnover decreased slightly from £23.55m to £23.35m, while trading profit dipped to £56,000 against £130,000 last time. Central overheads took £149,000 (£139,000) and interest £158,000 (£170,000). After exceptional items totalling a debit of £489,000, the loss attributable to shareholders increased from £139,000 to £740,000. There was again no dividend for tax.

The exceptional charge consisted of additional provision of £530,000 to cover obsolete and slow moving stock and written-off lease expenses of £50,000. There was a profit of £101,000 on the sale of investment properties.

After a below-the-line debit of £239,000 representing the loss on the sale of the Tipton factory, the loss per 5p share came out at 0.31p (0.3p).

Expanding on the figures, the directors said that the engineering division's profits were not significantly affected despite lower turnover due to the continuous rationalisation of the business.

The leisure division, which incurred a loss of £240,000 against a profit of £29,000 last time, continued to provide disappointing results and the directors considered the return on capital employed to be inadequate. The future of all leisure activities was under active review, they added.

Astra intends to make further property acquisitions but with the effect of showing acceptable returns on capital as well as growth in value.

Mr Theo Paphitis has been appointed chairman and chief executive.

## Blagden picks up in second half

Blagden Industries has made up the shortfall of the first half to show a 30 per cent increase in trading profit and a 45 per cent advance to £6m in the pre-tax balance over the year ended December 28 1986.

Group turnover for the year improved 13 per cent to £135.43m (£119.89m), while the operating profit came out to £7.92m (£6.08m). This year suffered from higher interest charges of £1.73m (£1.47m) and a loss in related companies of £12,000 (profit £45,000), but benefited to the extent of £504,000 as there were no plant closure and redundancy costs.

The second half saw an all-round improvement in performance compared with the first half of 1986 and the second half of 1985.

The European packaging business did particularly well. In the UK the chemical side continued to prosper, achieving increases in manufacturing and trading profits, and the packaging and industrial protective equipment divisions improved profitability in the second half.

## Allied Plant improves to £1.7m

Allied Plant Group, which has been busy on the takeover front over the past 12 months, raised its profits for the 1986 year to £1.65m at the pre-tax level, an improvement of 12 per cent over the previous year's restated £1.48m.

As forecast in September, shareholders are to receive a 1p dividend, their first payment since 1982.

The year was dominated by the acquisition of Trevor Crocker and Partners and the merger with George Dew. The directors pointed out that, while Crocker had taken longer to respond to the financial and management reorganisation than envisaged, profit performance was fully up to expectations.

They added that with the 1986 acquisitions having been largely integrated, the consequent balance sheet strength and flexibility, as well as a strong opening to the 1987 year, gave ground for encouragement and should enable the group to

extract improving returns from its existing base. It was their intention to continue an active acquisition policy.

In 1986 the forklift division produced record profits. Plan is to expand the operating activities into other parts of the UK in 1987.

Group turnover improved from £45.35m to £47.27m. Earnings worked through at 2.35p (1.74p) after tax of £34,000 (£204,000) and minorities of £22,000 (£15,000).

### BOARD MEETINGS

TODAY	FUTURE DATES
Intertec Consolidated Gold Fields, Fletcher, Chiswick, John Hedges, Highgate, Llanfair, Macra 4, Medinaster, New Cavendish Estate, Sui, Computer, Synapse, Computer Services, Trans-Natal Coal.	Intertec, Microvitec, Reprographics, Next, Strong and Fisher.
Finale	Mar 12
Anglo American Industrial	Mar 12
Britol	Mar 12
CPU Computers	Mar 12
Camden Roadstone	Mar 12
Euro Home Products	Mar 12
Hells Home and Gardens	Mar 12
Haworth Ceramic	Mar 12
Mc Cash and Gery	Mar 12
Sat Plus	Mar 12

## S. Casket 37% higher at midyear

Taxable profits of S. Casket, Manchester-based clothing importer and distributor, rose 37 per cent from £772,000 to £1,066m in the six months to end-December 1986.

The directors said that although the greater part of group profits are earned during the first half, results for the full year will confirm the excellent start made in the first six months.

The results included a contribution from Armatex, the East London-based cloth supplier and garment manufacturer acquired earlier this year. Other acquisitions which would be complementary to the group's planned development were being considered, they added.

The interim dividend is increased to 1p (0.8p).

Group turnover rose to £17.5m (£15.54m). After tax of £249,000 (£200,000), stated earnings per 10p share rose to 6p (4.14p).

## Standstill at Microvitec

STATIC PROFITS were reported by USM-quoted Microvitec in the year to end December 1986.

Turnover of this Bradford-based company which designs, manufactures and markets products related to application of micro electronics fell to £19.02m against £20.74m last time. After sales costs of £18.6m (£16.02m), distribution costs £1.76m (£1.61m) and administration expenses £2.48m (£2.08m).

After interest, taxable profits were £1.15m, virtually unchanged from last year. Tax took £226,000 (£217,000), and

earnings per 5p share were unchanged at 2.7p.

A final dividend of 0.75p is proposed making an unchanged total of 1.35p for the year.

Mr Tony Marshall, chairman, said that sales in the traditionally strong September to November period were below expectations for monitors due to short-term competitive conditions.

In contrast the Microcolour Graphics subsidiary almost doubled its sales to £4.5m. The US subsidiary Microvitec Inc. had a disappointing year and incurred a pre-tax deficit of £200,000.

The exceptional charge consisted of additional provision of £530,000 to cover obsolete and slow moving stock and written-off lease expenses of £50,000. There was a profit of £101,000 on the sale of investment properties.

After a below-the-line debit of £239,000 representing the loss on the sale of the Tipton factory, the loss per 5p share came out at 0.31p (0.3p).

Expanding on the figures, the directors said that the engineering division's profits were not significantly affected despite lower turnover due to the continuous rationalisation of the business.

The leisure division, which incurred a loss of £240,000 against a profit of £29,000 last time, continued to provide disappointing results and the directors considered the return on capital employed to be inadequate. The future of all leisure activities was under active review, they added.

Astra intends to make further property acquisitions but with the effect of showing acceptable returns on capital as well as growth in value.

Mr Theo Paphitis has been appointed chairman and chief executive.

## JOHNSTONE'S PAINTS FINAL RESULTS

Extracts from Chairman's Statement

- Pre-tax profits rose by record 33%
- Sales advanced by 21.2%, another record
- Cash reserves advanced by £1 million
- Final dividend up 20% to 3p per share
- Further growth and record figures predicted

Audited results for the 52 weeks ending 29th November 1986:

	52 weeks to 29/11/86	52 weeks to 30/11/85
Turnover	14,505,397	11,963,971
Profit before taxation	2,650,367	1,542,123
Profit after taxation	19,53p	14.6p
Earnings per share after taxation	12.89p	9.12p
Dividend per share (net)	4.765p	4.265p

Head Office & Factory: Stonebridge House, Edge Lane, Droydsden, Manchester M35 6BX. Tel: 061-370 7525. Branches: Birmingham, Bolton, Bristol, Glasgow, Hanley, Leeds, Leicester, Liverpool, London (Bow, Croydon, Greenwich, Manchester, Newcastle, Nottingham, Preston, Reading, Sheffield).

## To the Holders of WARRANTS

to subscribe for shares of common stock of MITSUBISHI GAS CHEMICAL COMPANY, INC.

(Issued in conjunction with an issue by Mitsubishi Gas Chemical Company, Inc. (the "Company") of U.S. \$50,000,000 6% Guaranteed Bonds Due 1989)

NOTICE OF FREE DISTRIBUTION OF SHARES

ADJUSTMENT OF SUBSCRIPTION PRICE

Pursuant to Clause 3 of the Instrument dated March 27, 1984 under which the above described Warrants were issued, you are hereby notified that a free distribution of Shares of our Company at the rate of 0.08 share for each one share held will be made to shareholders of record as of March 31, 1987.

As a result of such distribution, the Subscription Price at which shares are issuable upon exercise of the Warrants will be adjusted pursuant to Condition 7 of the Warrants from 320.00 Japanese Yen to 316.50 Japanese Yen effective as of April 1, 1987 (Tokyo time).

The Industrial Bank of Japan Trust Company on behalf of Mitsubishi Gas Chemical Company, Inc.

Dated: March 4, 1987

New Issue March 4, 1987



Bank of Greece

Athens, Greece

DM 200,000,000 6% Bonds due 1994

WESTDEUTSCHE LANDESBANK GIRONZENTRALE  
BAYERISCHE VEREINSBANK AKTIENGESellschaft  
BANKERS TRUST GMBH  
CSFB-EFFETENBANK  
MORGAN GUARANTY GMBH

COMMERZBANK AKTIENGESellschaft  
BANK OF TOKYO (DEUTSCHLAND) AKTIENGESellschaft  
DAIWA EUROPE (DEUTSCHLAND) GMBH  
ORION ROYAL BANK LIMITED  
TRINKAUS & BURKHARDT KGAA

DRESDNER BANK AKTIENGESellschaft  
CREDIT COMMERCIAL DE FRANCE  
KREDIETBANK INTERNATIONALE GROUP  
SCHWEIZERISCHE BANKGEGESellschaft (DEUTSCHLAND) AG

ABC Union Bank of Norway  
Algemene Bank Nederland N.V.  
Arab Banking Corporation - Doha & Co. GmbH  
Arabian General Investment Corporation (AGICO)  
Banque Commerciale Italiana - Girosentrale  
Banca del Galles  
Banca Manassero & C.  
Banca di Roma Deutsche Aktiengesellschaft  
Bank of China London Branch  
Bank für Gemeinwirtschaft Aktiengesellschaft  
Bank für Sozialwirtschaft (Österreich) Limited  
BKA Bank für Kredit und Auswärtshandel AG  
Bank Mees & Hope NV  
Banque Bruxelles Lambert S.A.  
Banque Française du Commerce Extérieur  
Banque Générale du Luxembourg S.A.  
Banque Indosuez  
Banque Internationale à Luxembourg S.A.  
Banque Nationale de Paris  
Banque Paribas, Schindler, Mallet  
Banque Paribas Capital Markets GmbH  
Banque de l'Union Européenne  
Banque de Zeele West Ltd  
Barling Brothers & Co., Limited  
Bayerische Hypothek- und Wechsel-Bank Aktiengesellschaft  
Bayerische Landesbank Girozentrale  
Joh. Benning, Goslar & Co.  
Berliner Bank Aktiengesellschaft  
Berliner Handels- und Kreditbank  
Bremer Landesbank Kreditanstalt Oldenburg - Girosentrale  
Caisse des Dépôts et Consignations  
Chase Bank AG  
Chemical Bank Aktiengesellschaft  
Christiansen Bank og Kreditkasse - London Branch  
CIBC Capital Markets  
CIBank Aktiengesellschaft  
Copenhagen Handelsbank A/S  
County NatWest Capital Markets Limited  
Creditanstalt-Bankverein

Credit Lyonnais  
Credito Italiano  
Den Danske Bank  
Den norske Creditbank Group  
Deutsche Bank Aktiengesellschaft  
Deutsche Girozentrale  
Deutsche Kommunalbank - DG Bank  
Deutsche Genossenschaftsbank  
Difon, Reed Limited  
DKB International Limited  
Domestic Securities Inc.  
DSL Bank  
Deutsche Städtische und Landesbanken - SBC Arno Bank Limited  
Einkaufs-Sekurities  
Skandinaviska Enskilda Limited  
Eurobourse S.p.A.  
Fujitsu International Finance Limited  
Generale Bank  
Genossenschaftliche Zentralbank AG  
Girozentrale und Bank der österreichischen Sparkassen Aktiengesellschaft  
Göteborgs Södra International Corp.  
Hamburgische Landesbank - Girosentrale  
Handelsbank N.V. (Overseas) Limited  
Georg Haack & Sohn Bankiers  
Kommunikationsgesellschaft auf Aktien  
Hessische Landesbank - Girosentrale  
Hilf Samuel & Co. Limited  
EF Hutton & Company (London) Ltd  
Industriebank von Japan (Deutschland) Aktiengesellschaft  
Kaiser, Peabody International Limited  
Kleinwort Benson Limited  
Kreditbank S.A. Luxembourg  
Kuwait Foreign Trading Contracting & Investment Co. (S.A.K.)  
Kuwait International Investment Co. a.s.  
Kuwait Investment Company (S.A.K.)  
Landesbank Rheinland-Pfalz - Girosentrale  
Leu Securities Limited  
Levy's Investment Bank Limited  
LTCB International Limited  
Manufacturers Hanover Limited  
McLeod Young Weir International Limited  
Mack, Fleck & Co.  
Merrill Lynch Capital Markets  
S. Metzger and Sohn & Co.  
Mitsubishi Finance International Limited  
Samuel Montagu & Co. Limited  
Morgan Grenfell & Co. Limited  
Morgan Stanley International  
The Nikko Securities Co. (Deutschland) GmbH  
Nippon Credit International Limited  
Nomura Europe GmbH  
Norddeutsche Landesbank Girozentrale  
Österreichische Länderbank Aktiengesellschaft  
Sal. Oppenheim & Co.  
Pierard, Holding & Pierson N.V.  
Postbank  
Privatbank A/S  
Prudential-Bache Securities International  
N.M. Rothschild & Sons Limited  
Salomon Brothers AG  
Samoa International Limited  
J. Henry Schroder Wagg & Co. Limited  
Schweizerische Bankverein (Deutschland) AG  
Security Pacific House Goyett Limited  
Shearson Lehman Brothers International  
Smith Barney, Harris Upham & Co. Incorporated  
Société Générale - Österreichische Bank & Co.  
Sparkassen SGB  
Santitono Finance International  
Svenska Handelsbanken Group  
Swiss Volksbank  
Union Bank of Finland Ltd.  
Vereine und Westbank Aktiengesellschaft  
M.M. Warburg-Brothers, W. & Co.  
S.G. Warburg Securities  
Westdeutsche Genossenschaftliche Zentralbank a.G.  
Westfälische Landesbank Aktiengesellschaft  
WestLB International S.A.  
Westpac Banking Corporation  
Deutscher Witter Capital Markets International  
Wood Gundy Inc.  
Yanaka International (Deutschland) GmbH

This advertisement complies with the requirements of the Council of The Stock Exchange. It does not constitute an offer of, or invitation to the public to subscribe for or purchase, any securities.

U.S. \$150,000,000



New Zealand

8% Bonds Due 1997

The following have agreed to subscribe or procure subscribers for the Bonds:

Credit Suisse First Boston Limited

- |  |  |
|--|--|
| Banque Bruxelles Lambert S.A.                | Banque Nationale de Paris              |
| Banque Paribas Capital Markets Limited       | County NatWest Capital Markets Limited |
| IBJ International Limited                    | Kidder, Peabody International Limited  |
| Merrill Lynch International & Co.            | Morgan Guaranty Ltd                    |
| Nomura International Limited                 | Salomon Brothers International Limited |
| Swiss Bank Corporation International Limited | S. G. Warburg Securities               |

The issue price of the Bonds is 99% per cent. of their principal amount, plus accrued interest, if any. Application has been made to the Council of The Stock Exchange for the Bonds to be admitted to the Official List.

Interest will be payable annually in arrear on 2nd April in each year, beginning on 2nd April, 1988.

The Exel Card relating to the Bonds is available in the statistical service of Exel Financial Limited and copies may be obtained during usual business hours up to and including 6th March, 1987 from the Company Announcements Office of The Stock Exchange and up to and including 18th March, 1987 from:

Credit Suisse First Boston Limited, 22 Bishopsgate, London EC2N 4BQ

Scrimgeour Vickers & Co. Limited, 20 Copthall Avenue, London EC2R 7JS

Kreditbank N.V., 40 Basinghall Street, London EC2V 5DE

4th March, 1987



# Logic behind Apple's new crop

Louise Kehoe in San Francisco looks at the latest additions to the Macintosh range

THE Hollywood debut of Apple Computer's flashy new "Macintosh II" thrilled computer critics this week. But for most of Apple's audience of potential customers, it was the "Macintosh SE," a souped-up version of the current Macintosh design, that stole the show.

Introducing the two new Macintosh computers at Hollywood's Universal Studios on Monday, John Sculley, Apple's chairman, declared the Macintosh II, "the first true second generation personal computer, a machine that marks a major turning point in personal computer performance."

The "Macintosh SE" is, however, "for most people the product of choice. Certainly, the product I will use," said Sculley. The SE, predicted, became a major revenue generator for Apple this year, while the Macintosh II was not expected to sell in high volumes until 1988.

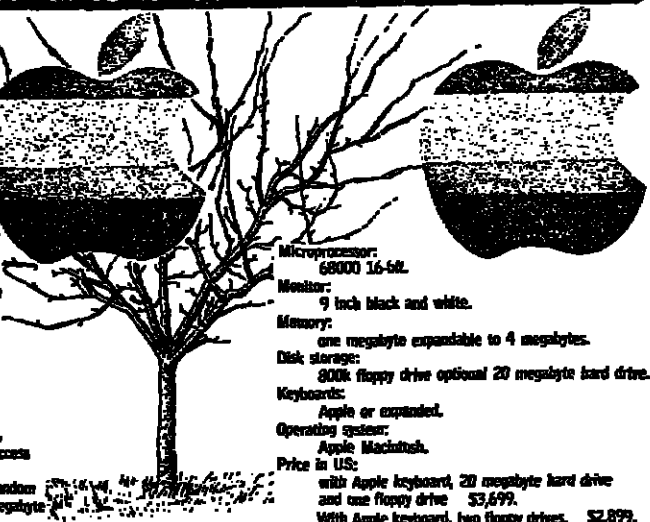
High resolution colour graphics, dramatically expanded main memory and raw processing speed put the Macintosh II into a new class of personal computers. But Apple does not expect its latest offering to be without challenges for long. The personal computer industry is anxiously awaiting IBM's long anticipated announcement of its own 32-bit personal computer. After dozens of false alarms, US industry analysts are now expecting an IBM announcement in May.

Apple is confident, however, that the Macintosh II can withstand IBM's latest technology. Rather than attempt to fight IBM head-on in the broad business personal computer market, Apple aims to continue to create new market niches for the Macintosh, as it has done so successfully in desk top publishing over the past 12 months. John Sculley believes that he has spotted another winning application in what he calls "desk top presentation," the use of personal computers to create slides, overhead transparencies, flipcharts and handouts for business presentations. According to industry analysts the market for presentation graphics is about to surge from an estimated \$100m to over \$1bn by 1990. Apple aims to put its Macintosh SE in the forefront of this emerging sector.

But the company has yet to identify a key application for its high-powered Macintosh II.

## THE NEW MACINTOSH MACHINES

**Macintosh II**  
Microprocessor: Motorola 68020 full 32-bit.  
Co-processor: 68028 floating point arithmetic chip that can perform mathematical operations up to 200 times faster than the 68020.  
Monitor: 12 inch black and white or 13 inch colour.  
Memory: 1 megabyte (1M) character random access memory, expandable to 8 megabytes.  
Disk storage: 800K floppy disk drive, 20, 40 or 80 megabyte hard disk drive.  
Keyboard: Apple keyboard or expanded keyboard with function keys.  
Operating system: Apple Macintosh, Unix or MS-DOS.  
Price in US: \$2,499.  
Price in UK: £1,499.  
With 12 inch colour monitor, one megabyte random access memory, one floppy drive plus 80 megabyte hard drive and Apple keyboard: \$2,999.



Macintosh II

Macintosh SE

According to John Sculley, first customers for the Macintosh II will include business customers who will extend their in-house publishing capabilities, and so-called "power users" to whom the processing speed of the Macintosh II will appeal.

He also sees potential for the Macintosh II in universities and colleges. Eventually, Apple hopes to see "desk top engineering" applications developed for the Macintosh II, but engineering and design software for the new machine is probably six to nine months away, concedes Sculley.

Like the original Macintosh computer, introduced in January 1984, Macintosh II is a clearly superior machine that may be ahead of its time. It took Apple two years to find a market for the original Macintosh, but when it did, sales grew rapidly. During 1986, the yearly sales of the Macintosh doubled, and it became the top selling personal computer in US computer stores. For Apple Computer, the challenge is to speed the process and make Macintosh II a success in 1988.

The contrast between the two "Macs" is striking. While the Macintosh SE looks very much like the familiar Macintosh with its built-in monitor and stylish casing, the Macintosh II is big and clumsy looking. At least as big as an IBM PC AT, the Macintosh II

comes with a separate monitor, processing unit and keyboard.

The styling of the two computers tells much about what is going on inside them. The Macintosh SE represents the refinement of a three-year-old design. Its circuit board contains just a handful of specially designed integrated circuit chips, replacing dozens in earlier versions.

The Macintosh II, in contrast, is the first of a new generation of computers. There are signs of last minute fixes on its circuit board with tiny wires spanning the back of the board, which is packed tightly with dozens of chips.

Apple has chosen not to risk using complex custom chips for the brand new Macintosh II design, John Sculley explains. Although it "costs us on our margins," he acknowledges, the Macintosh II circuit will not be "carved in stone" or defined in custom integrated circuits, "until we have more experience with it," he says.

With fewer chips, the Macintosh II might shrink into a smaller box—and perhaps gain some attention from Apple's industrial designers who put so much style into the Macintosh case.

Appearances aside, the two new Macintosh models have much in common. Both offer the Macintosh trademark displays

with pull down menus and icons (picture indicating functions) and both will run most current Macintosh application programs.

In terms of performance, however, the Macintosh SE and the Macintosh II are worlds apart. The Macintosh SE is no slouch. It processes information 15-20 per cent faster than its predecessor the Macintosh Plus, and fulfils the "wish list" of many Macintosh users with one to four megabytes (4M characters) of main memory, and two built-in disk drives, including an optional 20-megabyte hard disk. In response to Macintosh critics, the SE has one "slot" for add-on circuit boards such as circuits that emulate an IBM personal computer.

But the Macintosh II is a far more powerful machine. Driven by a 32-bit Motorola microprocessor, the Macintosh II approaches the performance of a minicomputer or an engineering workstation, in a machine that sells for a fraction of the price of either of these devices. The Macintosh II is the first Macintosh with very high resolution colour graphics. It is also the first to incorporate "slots" that can accept up to six add-on circuit boards. Internal memory ranges from one to eight megabytes and the machine can be equipped with up to 80 megabytes of disk storage.

"This product opens a new market for continuous blood pressure monitoring," says Mr. Foo. Tests have shown the product is easy to use, an important factor in home care.

## Singapore's finger on the US pulse

By Stephanie Yanchin

A COMPANY little known outside Singapore is making a name for itself in the US market with a product every doctor uses. Singatronics is challenging the Japanese with an improved instrument for taking blood pressure and is launching a new model for use on the critically ill at home.

Singatronics, the largest contract manufacturer of computer-related and other electronic products in Southeast Asia, is in the vanguard of Singapore companies' efforts to expand internationally with products sold under their own name.

Singatronics' BP-3 blood pressure monitor, launched by the company's US subsidiary, Healthcheck, notched up 30,000 sales in its first six months. But it is with an innovative model, which can take blood pressure from the fingertip, that Singatronics' managing director Eddie Foo expects the company's reputation to be made.

In the time-honoured (auspicious) method of taking blood pressure, the doctor straps a cuff around the patient's upper arm, inflates the cuff with an air bulb and, by gradually letting out the air, listens through his stethoscope for the two sounds that characterise the heart beat. But the microphone in the cuff can pick up background noise.

The Japanese have developed acoustical techniques, by which blood pressure is detected by an instrument picking up the wave form of the flow through the vessels. The results are read out electronically.

Singatronics' BP-3 uses pulsed sonic technology, which combines the Japanese technology with an improved audio method. In the BP-3, a first reading by wave-form is checked using a microphone in an outside unit, away from disturbing noises.

The new unit is about the size of a calculator. The patient's finger is wrapped in a modified cuff which, at the press of a button, inflates. An electronic recorder displays blood pressure and pulse on a liquid display screen.

"This product opens a new market for continuous blood pressure monitoring," says Mr. Foo. Tests have shown the product is easy to use, an important factor in home care.

## WORTH WATCHING

Edited by Geoffrey Charlton

### Swedes get data on the move

THE SWEDISH national telecommunications organisation, Televerket, is introducing a radio-based text and data communications network called Mobitex, which is expected to cover most of the country within the next two years.

Radio units installed in vehicles will act as a bridge between the fixed radio stations and the user's mobile screen and keyboard equipment, the latter determining data coding and format.

Each base station in the fixed network will be allocated 16 channels. Vehicle radio units "listen" for their call code, accept it and are told which traffic channel to tune to. Then, the vehicle terminal can "talk" to the fixed base terminal and so to the main computer of the company that runs the vehicle.

The radio system automatically knows where each vehicle is and uses the nearest base station. The base stations will eventually be connected through various exchanges to Swedish data, text and telephone exchanges.

Mobitex uses packet data transmission in which text or data to be sent is divided into short bursts. This makes better use of the transmission channels, makes eavesdropping difficult and simplifies encryption of data where top security is needed.

### Shedding light on underwater TV

IN UNDERWATER television filming, suspended material in the water often disperses the beam from the lamps used to illuminate the subject. The veiling glare that results

reduces the visibility range of cameras to about 10 metres.

But now UK company Ferranti has developed the prototype of a system with laser beam illumination. The laser sends out very bright pulses of light of extremely short duration and the special camera only "sees" the pulse at the moment a pulse reaches and illuminates it. Thus, dispersed light caused by the pulse on its way to the subject is never seen by the camera and the effective range for filming is increased.

Tank trials at the Atomic Energy Research Establishment, Harwell, UK, produced vision ranges of 32 metres.

The development should attract those involved in offshore oil work, seabed surveys and underwater salvage operations. Ferranti is looking for financial backing in order to develop a commercial version of the product.

### Twin role in circuit design

DAISY SYSTEMS, the US-based computer-aided engineering (CAE) company, has introduced new software which allows engineers to design and analyse printed circuit boards. The software incorporates both analogue and digital circuits (most systems allow only one or the other). Called A/D Lab, the software lets designers draw schematics, verify a design and look at analogue and digital signal waveforms, side by side.

### Bytes in the palm of the hand

UK COMPANY Husky Computers of Coventry claims to be producing the smallest and lightest general purpose hand-held computer, having "designed" the computer's present in most units of this kind.

Known as the Hawk, the machine measures 210 x 145 x 36 mm (8.3 x 5.8 x 1.4 inches) and weighs 750 gms (26 ounces). Yet with up to 352,000 bytes (characters) of random access memory and 128,000 bytes of read only memory, it has the computing power of many desk-top computers. A full graphics liquid crystal display is provided, together with communications facilities. Permanently installed nickel cadmium batteries last for 35 hours per charge. Most programming languages can be used. The price is \$895.

## British Steel control quality with Husky

Find out why on Coventry (0203) 660801

HUSKY

### A measure of perfection

ALLEN BENNETT Controls of Sheffield in the UK is offering an image sensing system for industrial applications which, it is claimed, can measure dimensions to an accuracy of 14 microns (millionths of a metre).

Designated IX-1100, the system is made in Japan by Sanyo and costs about \$6,000. It consists of an easily programmed personal computer (PC), a camera with a 4956 bit charge-coupled device (CCD) sensor, and a light source. Once the PC has been programmed with dimensional details of the parts to be measured, the camera, on "seeing" one of the items, can pass or fail it in two milliseconds (thousandths of a second).

### Doubts over the AMT solution

ACCORDING TO Mr Brian Small, managing director of Ingersoll Engineers, a leading UK manufacturing consultancy, the factory of the future "is a myth."

In a recent statement Mr Small said he thought many manufacturing companies might by now believe that advanced manufacturing technology (AMT), used in isolation, could solve their problems.

"What we have to face," he asserted, "is the prospect of change in all aspects of the business. The factory cannot be transformed without updating purchasing, accounting, marketing, distribution and the very structure of the business."

But he emphasised that Ingersoll Engineers was not backing away from AMT. He simply thought the emphasis should be on the business of the future, rather than the "factory of the future."

CONTACTS: Televerket Radio: Sweden, 04 251189. Ferranti Defence Systems: UK, 031 337 2442. Daisy Systems: UK, 0203 660801. Allen Bennett Controls: UK, 0742 423224.

## How do you memorise 20 A4 pages of text?

## Ask your Adler.

**ADLER** The new Adler SE300 Series electronic typewriters all have amazing memories - up to 38,000 characters on the SE320 model. That is equivalent to approximately 20 A4 text pages.

You'll find lots of other advanced features too, making them an ideal choice for the modern office.

- 40 character display
- Menu assisted operation
- Correction memory (4000 characters on the SE320)
- Justified text

Other features of the SE300 range include:

boldface, automatic underlining, word expansion and graduated spacing.

What's more, Adler SE300 series typewriters can be linked to an OEM Screenwriter to expand into an easy-to-use VDU and disc based word processing system, giving menu-assisted operation with all functions and commands controlled by the typewriter keyboard.

The new Adler SE300 series' Top value, top specification typewriters from OEM - the only name you need to commit to memory.



Please send me more information about the new Adler 300 series.  
Name \_\_\_\_\_  
Company \_\_\_\_\_  
Address \_\_\_\_\_  
Telephone \_\_\_\_\_  
To: Office and Electronic Machines plc,  
140-154 Borough High Street, London SE1 1LH.  
Tel: 01-407 3191.

**EM** Simply a better idea for your business  
Office and Electronic Machines plc

## FT City Course

London:

March 24-May 19, 1987

The FT-City Course, arranged jointly by the Financial Times and the City University Business School, has attracted some 4,000 delegates from over 800 organisations since it was first held in 1970.

This Spring Course is designed for employees of companies with interests in the City and explains how the City of London operates. It will provide a useful insight into the range of activities which make London such an important banking and trading centre.

The venue is the Mermaid Theatre and the eight weekly afternoon lecture programmes have been revised and up-dated to reflect the changes taking place in the City of London. Twenty-four distinguished City experts will present the series of lectures.

For further details, contact:

Financial Times Conference Organisation,  
Minster House,  
Arthur Street,  
London EC4R 9AX  
Tel: 01-621 1355  
Telex: 27347 FTCONF G  
Telefax: 01-623 8814

THIS NOTICE DOES NOT CONSTITUTE AN OFFER FOR SALE AND THE STOCK DESCRIBED BELOW IS NOT AVAILABLE FOR PURCHASE DIRECT FROM THE STOCK EXCHANGE OF ENGLAND. THE STOCK OFFERED IN THE STOCK EXCHANGE ARE EXPECTED TO COMMENCE ON WEDNESDAY, 4TH MARCH 1987.

## PARTICULARS OF AN ISSUE OF £1,200,000,000 9 per cent EXCHEQUER STOCK, 2002

**SCHEDULE OF PAYMENTS:**  
Amount paid on issue £20.00 per cent  
Amount payable on Monday, 27th April 1987 £76.00 per cent  
INTEREST PAYABLE HALF-YEARLY ON 19TH MAY AND 19TH NOVEMBER

This Stock is an investment falling within Part II of the First Schedule to the Trustee Investments Act 1961. Application has been made to the Council of the Stock Exchange for the Stock to be admitted to the Official List.

1. £1,000,000,000 of the above Stock has been issued to the Bank of England on 2nd March 1987 at a price of 95.00 per cent the balance of £200,000,000 has been reserved for the National Debt Commissioners for public funds under their management. The amount paid on issue was £20.00 per cent and the amount payable on 27th April 1987 will be £76.00 per cent.

2. The principal of and interest on the Stock will be a charge on the National Loans Fund, with recourse to the Consolidated Fund of the United Kingdom.

3. The Stock will be repaid at par on 19th November 2002.

4. The Stock will be registered at the Bank of England or at the Bank of Ireland, Belfast, and will be transferable, in multiples of one penny, by instrument in writing in accordance with the Stock Transfer Act 1982. Stock registered at the Bank of England held for the account of members of the Central Gilt Office Service will also be transferable, in multiples of one penny, by exempt transfer in accordance with the Stock Transfer Act 1982 and the relevant subordinate legislation. Transfers will be free of stamp duty.

5. Interest will be payable half-yearly on 19th May and 19th November. Income tax will be deducted from payments of more than £5 per annum. Interest warrants will be transmitted by post. The first interest payment will be made on 19th November 1987 at the rate of £5.9572 per £100 of the Stock.

6. Until payment in full has been made and a completed registration form submitted to the Bank of England, the Stock (other than amounts held in the Central Gilt Office Service for the account of members) will be represented by letters of allotment.

7. Payment in full may be made at any time prior to 27th April 1987 but no discount will be allowed on such payment. Interest may be charged on a day-to-day basis on any overdue amount which may be accepted at a rate equal to the London Inter-Bank Offered Rate for seven day deposits in sterling ("LIBOR") plus 1 per cent per annum. Such rate will be determined by the Bank of England by reference to market quotations, on the due date for the relevant payment, for LIBOR obtained from such sources or sources as the Bank of England shall consider appropriate. Default in due payment of amount in respect of the Stock will render the allotment of such Stock liable to cancellation and any amount previously paid liable to forfeiture.

8. Letters of allotment may be split into denominations of multiples of £100 on written request received by the Bank of England. New issues, Welling Street, London, EC4M 9AA on any date not later than 23rd April 1987. Such requests must be signed and must be accompanied by the letters of allotment.

9. Members of the Central Gilt Office Service may, subject to the provisions of the agreement governing their membership of that Service, surrender a partly-paid letter of allotment to the Central Gilt Office for cancellation and for the Stock comprised therein to be credited to the member's account. The member who is shown by the accounts of the Central Gilt Office as being entitled to any Stock shall, to the exclusion of all persons previously entitled to such Stock and any person claiming any entitlement thereto, both be treated as entitled to such Stock as if that member were the holder of a letter of allotment and be liable for the payment of any amount due in respect of such Stock. A member will be entitled at any time prior to registration to withdraw in multiples of £100, Stock credited to the member's account and to obtain a partly-paid letter of allotment, completed by the Bank, and such member shall be liable for the payment of all amounts becoming due thereafter in respect of such Stock unless and until that letter of allotment is surrendered to the Central Gilt Office for cancellation as aforesaid.

10. Letters of allotment must be surrendered for registration, accompanied by a completed registration form, when the final instalment is paid, unless payment in full has been made before the due date, in which case they must be surrendered for registration not later than 27th April 1987; registration of Stock held for the account of members of the Central Gilt Office Service will be effected under separate arrangements.

11. Copies of this notice may be obtained at the Bank of England, New Issues, Welling Street, London, EC4M 9AA, or at any of the Branches of the Bank of England, or at the Glasgow Agency of the Bank of England; at the Bank of Ireland, Moynagh Buildings, 1st Floor, 20 Colander Street, Belfast, BT1 5BN; or at any office of The Stock Exchange in the United Kingdom.

Government statement  
Attention is drawn to the statement issued by Her Majesty's Treasury on 28th May 1985 which explained that, in the interests of the orderly conduct of fiscal policy, neither Her Majesty's Government nor the Bank of England or their respective servants or agents undertake to disclose any change decided on but not yet announced, even where they may specifically affect the terms on which, or the conditions under which, this Stock is issued or sold by or on behalf of the Government or the Bank of England; and that such omission shall neither render any transaction liable to be set aside nor give rise to any claim for compensation.

BANK OF ENGLAND  
LONDON  
2nd March 1987



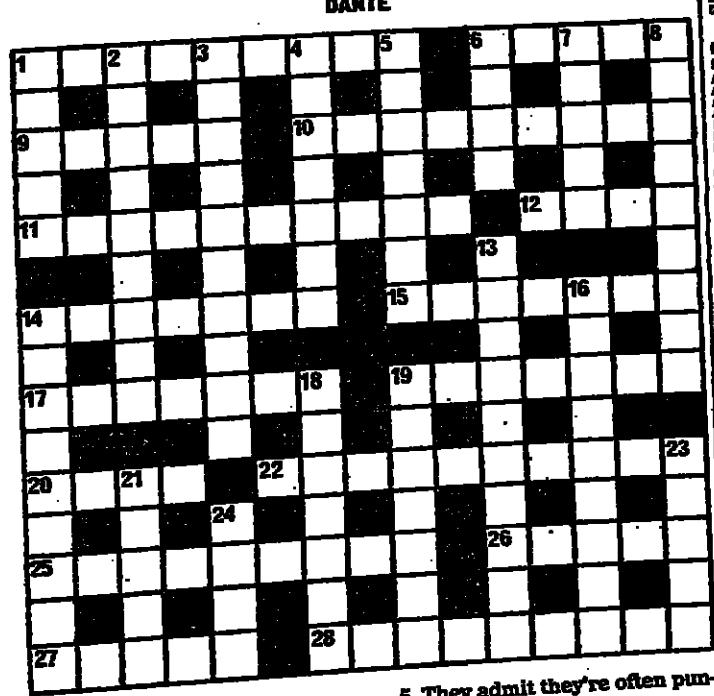
**AUTHORISED  
UNIT TRUSTS**

[illegible]**FT UNIT TRUST INFORMATION SERVICE**[illegible][illegible]

**INSURANCES**  
AA Friendly Society

[illegible]

**FT CROSSWORD PUZZLE No. 6,268**



- [illegible]

[illegible]



**AUTHORISED UNIT TRUST & INSURANCES**[illegible]

هكذا من الأهل



**INSURANCE, OVERSEAS & MONEY FUNDS**[illegible][illegible][illegible][illegible]

## OFFSHORE OVERSEAS

UK Equity Fund	124.4	300.0	0.0	0.0
UK Growth Fund	124.4	300.0	0.0	0.0
UK Income Fund	124.4	300.0	0.0	0.0
UK Property Fund	124.4	300.0	0.0	0.0
UK Small Cap Fund	124.4	300.0	0.0	0.0
UK Tech Fund	124.4	300.0	0.0	0.0
UK Value Fund	124.4	300.0	0.0	0.0
UK World Fund	124.4	300.0	0.0	0.0
UK Bond Fund	124.4	300.0	0.0	0.0
UK Dividend Fund	124.4	300.0	0.0	0.0
UK Index Fund	124.4	300.0	0.0	0.0
UK Hedge Fund	124.4	300.0	0.0	0.0
UK Commodity Fund	124.4	300.0	0.0	0.0
UK Real Estate Fund	124.4	300.0	0.0	0.0
UK Art Collection Fund	124.4	300.0	0.0	0.0
UK Private Equity Fund	124.4	300.0	0.0	0.0
UK Venture Capital Fund	124.4	300.0	0.0	0.0
UK Private Debt Fund	124.4	300.0	0.0	0.0
UK Infrastructure Fund	124.4	300.0	0.0	0.0
UK Natural Resources Fund	124.4	300.0	0.0	0.0
UK Aerospace Fund	124.4	300.0	0.0	0.0
UK Chemicals Fund	124.4	300.0	0.0	0.0
UK Electronics Fund	124.4	300.0	0.0	0.0
UK Food & Beverage Fund	124.4	300.0	0.0	0.0
UK Healthcare Fund	124.4	300.0	0.0	0.0
UK Media & Entertainment Fund	124.4	300.0	0.0	0.0
UK Pharmaceuticals Fund	124.4	300.0	0.0	0.0
UK Retail Fund	124.4	300.0	0.0	0.0
UK Services Fund	124.4	300.0	0.0	0.0
UK Technology Fund	124.4	300.0	0.0	0.0
UK Telecommunications Fund	124.4	300.0	0.0	0.0
UK Utilities Fund	124.4	300.0	0.0	0.0
UK Financial Services Fund	124.4	300.0	0.0	0.0
UK Insurance Fund	124.4	300.0	0.0	0.0
UK Banking Fund	124.4	300.0	0.0	0.0
UK Real Estate Development Fund	124.4	300.0	0.0	0.0
UK Infrastructure Development Fund	124.4	300.0	0.0	0.0
UK Natural Resources Development Fund	124.4	300.0	0.0	0.0
UK Aerospace Development Fund	124.4	300.0	0.0	0.0
UK Chemicals Development Fund	124.4	300.0	0.0	0.0
UK Electronics Development Fund	124.4	300.0	0.0	0.0
UK Food & Beverage Development Fund	124.4	300.0	0.0	0.0
UK Healthcare Development Fund	124.4	300.0	0.0	0.0
UK Media & Entertainment Development Fund	124.4	300.0	0.0	0.0
UK Pharmaceuticals Development Fund	124.4	300.0	0.0	0.0
UK Retail Development Fund	124.4	300.0	0.0	0.0
UK Services Development Fund	124.4	300.0	0.0	0.0
UK Technology Development Fund	124.4	300.0	0.0	0.0
UK Telecommunications Development Fund	124.4	300.0	0.0	0.0
UK Utilities Development Fund	124.4	300.0	0.0	0.0
UK Financial Services Development Fund	124.4	300.0	0.0	0.0
UK Insurance Development Fund	124.4	300.0	0.0	0.0
UK Banking Development Fund	124.4	300.0	0.0	0.0
UK Real Estate Development Fund	124.4	300.0	0.0	0.0
UK Infrastructure Development Fund	124.4	300.0	0.0	0.0
UK Natural Resources Development Fund	124.4	300.0	0.0	0.0
UK Aerospace Development Fund	124.4	300.0	0.0	0.0
UK Chemicals Development Fund	124.4	300.0	0.0	0.0
UK Electronics Development Fund	124.4	300.0	0.0	0.0
UK Food & Beverage Development Fund	124.4	300.0	0.0	0.0
UK Healthcare Development Fund	124.4	300.0	0.0	0.0
UK Media & Entertainment Development Fund	124.4	300.0	0.0	0.0
UK Pharmaceuticals Development Fund	124.4	300.0	0.0	0.0
UK Retail Development Fund	124.4	300.0	0.0	0.0
UK Services Development Fund	124.4	300.0	0.0	0.0
UK Technology Development Fund	124.4	300.0	0.0	0.0
UK Telecommunications Development Fund	124.4	300.0	0.0	0.0
UK Utilities Development Fund	124.4	300.0	0.0	0.0
UK Financial Services Development Fund	124.4	300.0	0.0	0.0
UK Insurance Development Fund	124.4	300.0	0.0	0.0
UK Banking Development Fund	124.4	300.0	0.0	0.0
UK Real Estate Development Fund	124.4	300.0	0.0	0.0
UK Infrastructure Development Fund	124.4	300.0	0.0	0.0
UK Natural Resources Development Fund	124.4	300.0	0.0	0.0
UK Aerospace Development Fund	124.4	300.0	0.0	0.0
UK Chemicals Development Fund	124.4	300.0	0.0	0.0
UK Electronics Development Fund	124.4	300.0	0.0	0.0
UK Food & Beverage Development Fund	124.4	300.0	0.0	0.0
UK Healthcare Development Fund	124.4	300.0	0.0	0.0
UK Media & Entertainment Development Fund	124.4	300.0	0.0	0.0

[illegible][illegible][illegible]

## Money Market Trust Funds

[illegible][illegible][illegible][illegible]

## Money Market Bank Accounts

[illegible][illegible][illegible][illegible]

## TRADITIONAL OPTIONS

[illegible]



## COMMODITIES AND AGRICULTURE

## Indonesia's change of heart on 'Tinpec'

BY JOHN MURRAY BROWN IN JAKARTA

FREE COMPETITION in the tin market is a thing of the past—for the time being at least. Starting this week, for one year, the world's leading producers are to limit exports of the metal in an attempt to boost prices and reduce the huge stocks currently overhanging the market.

The accord launched by the seven-member Association of Tin Producing Countries (ATPC) raised eyebrows on a number of counts. One is the combative tone of earlier statements urging producers to "stop subsidising Western consumer nations." Success or failure of the accord is seen to depend too much on outside factors: the role of non-ATPC producers, Brazil and China, and the banks and brokers which were left holding stock when the International Tin Council (ITC) collapsed in October 1985.

For the ATPC to win approval for joint action is a considerable achievement, given the differences between members, Malaysia, Indonesia, Bolivia, Thailand, Zaire, Nigeria, and labour force.

Australia, "If you had asked me three months ago whether they could pull it off," said one

trader, "I would have said 'no chance'."

The three Southeast Asian producers are seen as largely instrumental in devising a plan which limits exports to 96,000 tonnes this year, about 8 per cent below 1986 levels. In particular Malaysia and Indonesia, traditionally the two largest producers, have settled differences and successfully marshalled arguments in favour of co-operation at a time when some are calling for increased output to take advantage of any rise in the price of the metal.

The pact is all the more remarkable given Indonesia's past attitude of independence, not to say recalcitrance, on commodity agreements. Indonesia was first to reject the plans for Tinco Realisations, the company set up to take over stocks held by banks and brokers. It was Indonesia which had refused to support the ITC buffer stock, a mechanism by which consumers and producers to stabilise prices before the crash. And in recent months Indonesia had been further backing the international trend, announcing increased output, while producers worldwide are facing retrenchment, the closure of mines and huge lay-offs of the

Much of the credit for the apparent turnaround in Indonesia's stance belongs to Dr Subroto, the country minister of mines and energy, and currently the ATPC chairman. Drawing, no doubt, on his experience as Indonesia's spokesman at Opec, Dr Subroto has been able to cajole his fellow ATPC members and, rather less ceremoniously, bludgeon his country's domestic industry into accepting a plan which aims to reduce stocks from the present 90,000 tonnes to around 20,000 tonnes in 2½ years, at which point "the free market is to prevail."



Dr Subroto... deserves much of the credit.

Indonesia's domestic tin producers are none too pleased. The agreement is seen to help Malaysia produce near its break-even point, and largely discounts Indonesia's advantages as a low cost producer, capable of switching to high grade deposits to combat depressed prices.

Discussions were set to continue late last night on yet another compromise on butter intervention, involving a somewhat less severe trigger for intervention and apparently designed to deal with certain regional difficulties.

## Crude oil prices rally

By Lucy Kellaway

OIL PRICES rose strongly yesterday, more than reversing Monday's decline. In London Brent for April delivery rose about 70 cents to a peak of \$16.65 a barrel, while on the New York light crude futures market, the prompt April position rose a full dollar to \$17.39.

Traders disagreed whether yesterday's move, which in a series of gyrations over the last two weeks, reflected any underlying change in market sentiment.

Some argued that recent anxiety over the stability of the latest Opec accord had been overdone, and that the rise marked a growing awareness by consumers that they were going to have to pay official Opec prices. Others said that the market remained divided, and was prone to be driven either way more or less by whim.

## WEEKLY METALS

All prices as supplied by Metal Bulletin (last week's prices in brackets).

**ANTIMONY:** European free market, 99.99 per cent, \$2.20-2.30 (2.20-2.30).

**BISMUTH:** European free market, 99.99 per cent, \$1.10-1.20 (1.10-1.20).

**CADMIUM:** European free market, 99.99 per cent, \$1.10-1.20 (1.10-1.20).

**COPPER:** European free market, 99.99 per cent, \$1.10-1.20 (1.10-1.20).

**COBALT:** European free market, 99.99 per cent, \$1.10-1.20 (1.10-1.20).

**MERCURY:** European free market, 99.99 per cent, \$1.10-1.20 (1.10-1.20).

**MOLYBDENUM:** European free market, 99.99 per cent, \$1.10-1.20 (1.10-1.20).

**SELENIUM:** European free market, 99.99 per cent, \$1.10-1.20 (1.10-1.20).

**TUNGSTEN ORE:** European free market, 99.99 per cent, \$1.10-1.20 (1.10-1.20).

**VANADIUM:** European free market, 99.99 per cent, \$1.10-1.20 (1.10-1.20).

**URANIUM:** Nuxeo exchange value, \$1.10-1.20 (1.10-1.20).

## LONDON MARKETS

TIGHTENING supplies of local, scarce bauxite for new delivery, boosted London Metal Exchange prices of the metal yesterday. As might have been expected the effect was most marked in the position, which gained \$15 to close at \$208.50 a tonne—widening to \$6 the premium over the three months position, which ended only \$7.75 higher at \$200.50 a tonne. Copper was also firmer with the cash position regaining \$7.50 of Monday's \$18 fall to close at \$293 a tonne. Dealers attributed the rise to shortcovering, which appeared to be triggered by increased borrowing (buying and selling forward).

And this was reflected in the fact that the three months position, which ended only \$7.75 higher at \$200.50 a tonne. Copper was also firmer with the cash position regaining \$7.50 of Monday's \$18 fall to close at \$293 a tonne. Dealers attributed the rise to shortcovering, which appeared to be triggered by increased borrowing (buying and selling forward).

LME prices supplied by Amalgamated Metal Trading.

## ALUMINIUM

Unofficial + or - High/Low  
Official closing (am): Cash 273.4 (273.4), three months 273.4 (273.4), settlement 273.4 (273.4). Final Kib close: 273.4. Turnover: 10,200 tonnes.

## COPPER

Unofficial + or - High/Low  
Official closing (am): Cash 89.9 (89.9), three months 89.9 (89.9), settlement 89.9 (89.9). Final Kib close: 89.9. Turnover: 10,200 tonnes.

## COFFEE

Unofficial + or - High/Low  
Official closing (am): Cash 115.0 (115.0), three months 115.0 (115.0), settlement 115.0 (115.0). Final Kib close: 115.0. Turnover: 10,200 tonnes.

## LEAD

Unofficial + or - High/Low  
Official closing (am): Cash 208.5 (208.5), three months 208.5 (208.5), settlement 208.5 (208.5). Final Kib close: 208.5. Turnover: 10,200 tonnes.

## NICKEL

Unofficial + or - High/Low  
Official closing (am): Cash 400.0 (400.0), three months 400.0 (400.0), settlement 400.0 (400.0). Final Kib close: 400.0. Turnover: 10,200 tonnes.

## ZINC

Unofficial + or - High/Low  
Official closing (am): Cash 400.0 (400.0), three months 400.0 (400.0), settlement 400.0 (400.0). Final Kib close: 400.0. Turnover: 10,200 tonnes.

## GOLD

Unofficial + or - High/Low  
Official closing (am): Cash 400.0 (400.0), three months 400.0 (400.0), settlement 400.0 (400.0). Final Kib close: 400.0. Turnover: 10,200 tonnes.

## SILVER

Unofficial + or - High/Low  
Official closing (am): Cash 400.0 (400.0), three months 400.0 (400.0), settlement 400.0 (400.0). Final Kib close: 400.0. Turnover: 10,200 tonnes.

## TIN

Unofficial + or - High/Low  
Official closing (am): Cash 400.0 (400.0), three months 400.0 (400.0), settlement 400.0 (400.0). Final Kib close: 400.0. Turnover: 10,200 tonnes.

## COTTON

Unofficial + or - High/Low  
Official closing (am): Cash 400.0 (400.0), three months 400.0 (400.0), settlement 400.0 (400.0). Final Kib close: 400.0. Turnover: 10,200 tonnes.

## WHEAT

Unofficial + or - High/Low  
Official closing (am): Cash 400.0 (400.0), three months 400.0 (400.0), settlement 400.0 (400.0). Final Kib close: 400.0. Turnover: 10,200 tonnes.

## BARLEY

Unofficial + or - High/Low  
Official closing (am): Cash 400.0 (400.0), three months 400.0 (400.0), settlement 400.0 (400.0). Final Kib close: 400.0. Turnover: 10,200 tonnes.

## RUBBER

Unofficial + or - High/Low  
Official closing (am): Cash 400.0 (400.0), three months 400.0 (400.0), settlement 400.0 (400.0). Final Kib close: 400.0. Turnover: 10,200 tonnes.

## SUGAR

Unofficial + or - High/Low  
Official closing (am): Cash 400.0 (400.0), three months 400.0 (400.0), settlement 400.0 (400.0). Final Kib close: 400.0. Turnover: 10,200 tonnes.

## SOYABEAN MEAL

Unofficial + or - High/Low  
Official closing (am): Cash 400.0 (400.0), three months 400.0 (400.0), settlement 400.0 (400.0). Final Kib close: 400.0. Turnover: 10,200 tonnes.

## OIL

Unofficial + or - High/Low  
Official closing (am): Cash 400.0 (400.0), three months 400.0 (400.0), settlement 400.0 (400.0). Final Kib close: 400.0. Turnover: 10,200 tonnes.

## GRAINS

Unofficial + or - High/Low  
Official closing (am): Cash 400.0 (400.0), three months 400.0 (400.0), settlement 400.0 (400.0). Final Kib close: 400.0. Turnover: 10,200 tonnes.

## JUTE

Unofficial + or - High/Low  
Official closing (am): Cash 400.0 (400.0), three months 400.0 (400.0), settlement 400.0 (400.0). Final Kib close: 400.0. Turnover: 10,200 tonnes.

## GAS OIL FUTURES

Unofficial + or - High/Low  
Official closing (am): Cash 400.0 (400.0), three months 400.0 (400.0), settlement 400.0 (400.0). Final Kib close: 400.0. Turnover: 10,200 tonnes.

## HEAVY FUEL OIL

Unofficial + or - High/Low  
Official closing (am): Cash 400.0 (400.0), three months 400.0 (400.0), settlement 400.0 (400.0). Final Kib close: 400.0. Turnover: 10,200 tonnes.

## MEAT

Unofficial + or - High/Low  
Official closing (am): Cash 400.0 (400.0), three months 400.0 (400.0), settlement 400.0 (400.0). Final Kib close: 400.0. Turnover: 10,200 tonnes.

## INDICES

REUTERS  
Mar. 3 Feb. 27 Mar. 27  
1986.1585.5 1589.0 1589.2  
(Base: September 18 1971=100)

## DOW JONES

Mar. 3 Feb. 27 Mar. 27  
Spot 115.08 114.95 -0.13  
Zinc 115.08 114.95 -0.13  
(Base: December 31 1931=100)

## MAIN PRICE CHANGES

Mar. 3 + or - Month  
1987

## METALS

Aluminium: 1589.2 -0.1 1589.0  
Copper: 293.0 -0.1 292.9  
Lead: 208.5 -0.1 208.4  
Nickel: 400.0 -0.1 399.9  
Silver: 400.0 -0.1 399.9  
Tin: 400.0 -0.1 399.9  
Zinc: 115.08 -0.13 114.95

## GRAINS

Barley: 115.08 -0.13 114.95  
Wheat: 115.08 -0.13 114.95  
Rice: 115.08 -0.13 114.95

## OTHERS

Cocoa: 115.08 -0.13 114.95  
Coffee: 115.08 -0.13 114.95  
Rubber: 115.08 -0.13 114.95

## COFFEE

Mar. 3 Feb. 27 Mar. 27  
Spot 115.08 114.95 -0.13  
Zinc 115.08 114.95 -0.13  
(Base: December 31 1931=100)

## COTTON

Mar. 3 Feb. 27 Mar. 27  
Spot 115.08 114.95 -0.13  
Zinc 115.08 114.95 -0.13  
(Base: December 31 1931=100)

## WHEAT

Mar. 3 Feb. 27 Mar. 27  
Spot 115.08 114.95 -0.13  
Zinc 115.08 114.95 -0.13  
(Base: December 31 1931=100)

## BARLEY

Mar. 3 Feb. 27 Mar. 27  
Spot 115.08 114.95 -0.13  
Zinc 115.08 114.95 -0.13  
(Base: December 31 1931=100)

## RUBBER

Mar. 3 Feb. 27 Mar. 27  
Spot 115.08 114.95 -0.13  
Zinc 115.08 114.95 -0.13  
(Base: December 31 1931=100)

## SUGAR

Mar. 3 Feb. 27 Mar. 27  
Spot 115.08 114.95 -0.13  
Zinc 115.08 114.95 -0.13  
(Base: December 31 1931=100)

## SOYABEAN MEAL

Mar. 3 Feb. 27 Mar. 27  
Spot 115.08 114.95 -0.13  
Zinc 115.08 114.95 -0.13  
(Base: December 31 1931=100)

## OIL

Mar. 3 Feb. 27 Mar. 27  
Spot 115.08 114.95 -0.13  
Zinc 115.08 114.95 -0.13  
(Base: December 31 1931=100)

## GRAINS

Mar. 3 Feb. 27 Mar. 27  
Spot 115.08 114.95 -0.13  
Zinc 115.08 114.95 -0.13  
(Base: December 31 1931=100)

## JUTE

Mar. 3 Feb. 27 Mar. 27  
Spot 115.08 114.95 -0.13  
Zinc 115.08 114.95 -0.13  
(Base: December 31 1931=100)

## GAS OIL FUTURES

Mar. 3 Feb. 27 Mar. 27  
Spot 115.08 114.95 -0.13  
Zinc 115.08 114.95 -0.13  
(Base: December 31 1931=100)

## HEAVY FUEL OIL

Mar. 3 Feb. 27 Mar. 27  
Spot 115.08 114.95 -0.13  
Zinc 115.08 114.95 -0.13  
(Base: December 31 1931=100)

## MEAT

Mar. 3 Feb. 27 Mar. 27  
Spot 115.08 114.95 -0.13  
Zinc 115.08 114.95 -0.13  
(Base: December 31 1931=100)

## COPPER

Mar. 3 Feb. 27 Mar. 27  
Spot 115.08 114.95 -0.13  
Zinc 115.08 114.95 -0.13  
(Base: December 31 1931=100)

## SILVER

Mar. 3 Feb. 27 Mar. 27  
Spot 115.08 114.95 -0.13  
Zinc 115.08 114.95 -0.13  
(Base: December 31 1931=100)

## TIN

Mar. 3 Feb. 27 Mar. 27  
Spot 115.08 114.95 -0.13  
Zinc 115.08 114.95 -0.13  
(Base: December 31 1931=100)

## COTTON

Mar. 3 Feb. 27 Mar. 27  
Spot 115.08 114.95 -0.13  
Zinc 115.08 114.95 -0.13  
(Base: December 31 1931=100)

## WHEAT

Mar. 3 Feb. 27 Mar. 27  
Spot 115.08 114.95 -0.13  
Zinc 115.08 114.95 -0.13  
(Base: December 31 1931=100)

## BARLEY

Mar. 3 Feb. 27 Mar. 27  
Spot 115.08 114.95 -0.13  
Zinc 115.08 114.95 -0.13  
(Base: December 31 1931=100)

## US MARKETS

CRUDE OIL futures continued their short-covering rally, reports Intercontinental Energy. Trade buying touched or light commission house steps to push crude oil higher in the face of scale-up trade selling. The metals were generally quiet, except for a narrow range of gold, which was dominated by local trading, whilst in silver futures trade buying featured, but only in response to a limited fall in response to platinum's short-covering of overhead resistance prevented any significant rise.

Coffee futures continued the dramatic decline following the breakdown of the ICO talks on Monday night. Heavy long liquidation and fresh selling saw the back month move immediately to limit, and then fell over 15c. Strong price-fixing kept sugar futures on the defensive throughout the day. Cocoa futures continued to fall on long-liquidation and light commission house steps, despite minor industry scale-down buying.

Wheat and maize futures disappointed that neither had made any new purchases. In addition, a report from Washington suggesting that there would be no change in pace in the US wheat loans added to the sentiment.

## NEW YORK

Aluminium: 1589.2 -0.1 1589.0  
Copper: 293.0 -0.1 292.9  
Lead: 208.5 -0.1 208.4  
Nickel: 400.0 -0.1 399.9  
Silver: 400.0 -0.1 399.9  
Tin: 400.0 -0.1 399.9  
Zinc: 115.08 -0.13 114.95

## COTTON

Mar. 3 Feb. 27 Mar. 27  
Spot 115.08 114.95 -0.13  
Zinc 115.08 114.95 -0.13  
(Base: December 31 1931=100)

## WHEAT

Mar. 3 Feb. 27 Mar. 27  
Spot 115.08 114.95 -0.13  
Zinc 115.08 114.95 -0.13  
(Base: December 31 1931=100)

## BARLEY

Mar. 3 Feb. 27 Mar. 27  
Spot 115.08 114.95 -0.13  
Zinc 115.08 114.95 -0.13  
(Base: December 31 1931=100)

## RUBBER

Mar. 3 Feb. 27 Mar. 27  
Spot 115.08 114.95 -0.13  
Zinc 115.08 114.95 -0.13  
(Base: December 31 1931=100)

## SUGAR

Mar. 3 Feb. 27 Mar. 27  
Spot 115.08 114.95 -0.13  
Zinc 115.08 114.95 -0.13  
(Base: December 31 1931=100)

## SOYABEAN MEAL

Mar. 3 Feb. 27 Mar. 27  
Spot 115.08 114.95 -0.13  
Zinc 115.08 114.95 -0.13  
(Base: December 31 1931=100)

## OIL

Mar. 3 Feb. 27 Mar. 27  
Spot 115.08 114.95 -0.13  
Zinc 115.08 114.95 -0.13  
(Base: December 31 1931=100)

## GRAINS

Mar. 3 Feb. 27 Mar. 27  
Spot 115.08 114.95 -0.13  
Zinc 115.08 114.95 -0.13  
(Base: December 31 1931=100)

## JUTE

Mar. 3 Feb. 27 Mar. 27  
Spot 115.08 114.95 -0.13  
Zinc 115.08 114.95 -0.13  
(Base: December 31 1931=100)

## GAS OIL FUTURES

Mar. 3 Feb. 27 Mar. 27  
Spot 115.08 114.95 -0.13  
Zinc 115.08 114.95 -0.13  
(Base: December 31 1931=100)

## HEAVY FUEL OIL

Mar. 3 Feb. 27 Mar. 27  
Spot 115.08 114.95 -0.13  
Zinc 115.08 114.95 -0.13  
(Base: December 31 1931=100)

## MEAT

Mar. 3 Feb. 27 Mar. 27  
Spot 115.08 114.95 -0.13  
Zinc 115.08 114.95 -0.13  
(Base: December 31 1931=100)

## COPPER

Mar. 3 Feb. 27 Mar. 27  
Spot 115.08 114.95 -0.13  
Zinc 115.08 114.95 -0.13  
(Base: December 31 1931=100)

## SILVER

Mar. 3 Feb. 27 Mar. 27  
Spot 115.08 114.95 -0.13  
Zinc 115.08 114.95 -0.13  
(Base: December 31 1931=100)

## TIN

Mar. 3 Feb. 27 Mar. 27  
Spot 115.08 114.95 -0.13  
Zinc 115.08 114.95 -0.13  
(Base: December 31 1931=100)

## COTTON

Mar. 3 Feb. 27 Mar. 27  
Spot 115.0



# CURRENCIES, MONEY & CAPITAL MARKETS

## FOREIGN EXCHANGES

### Sterling pauses for breath

STERLING FINISHED below its best level after suggestions that the Bank of England had been selling small quantities of sterling during the morning and buying D-Marks. This was hard to prove, since the Bank of England declined to comment but small sterling sales would have helped to dampen enthusiasm about interest rate cuts and also boost foreign exchange reserves. In addition the market was aware that Mr Nigel Lawson, UK Chancellor of the Exchequer had set a ceiling for sterling in order to preserve the competitive edge created by its decline over the last year.

Initially optimism over the possibility of a sharp cut in personal taxation together with a reduction in the public sector borrowing requirement had tended to boost demand for the pound as foreign investors bought government bonds and equities. The pound opened with an exchange rate index of 70.9, up from 70.7 last night but with rumours highlighted about central bank intervention and sterling looking a little top-heavy after a sharper than expected improvement just recently, so selling developed to push the closing calculation down to 70.8. Against the dollar it finished at \$1.5000 compared with \$1.5040 and DM 2.8800 from DM 2.8850. Against the yen it eased to ¥239.75 from ¥240.00 and SF 2.4075 from SF 2.4100. It was also lower against the French franc at FF 5.3200 from FF 5.3225.

The dollar was confined to a very narrow range but finished slightly firmer on the day. Sentiment remained bearish but there was little incentive to run short positions and invite central bank intervention, and speculators lacked any real incentive to push the dollar lower. Yesterday's US economic statistics were worse than expected but failed to provide adequate stimulus. Leading economic indicators in January fell by 1 per cent after rising 2.3 per cent in December while new home sales fell by 6.8 per cent compared with a rise in December of 12.1 per cent. The dollar closed at DM 1.5355 from DM 1.5350 and ¥153.65 compared with ¥153.45. Against the Swiss franc it closed at SF 1.5440 from SF 1.5415 and FF 5.1025 from FF 5.0950. On the Bank of England figures, the dollar's exchange rate index rose from 103.8 to 104.0.

**D-MARK**—Trading range against the dollar in 1986-87 is 2.4710 to 2.5750. February average 1.8234. Exchange rate index 147.7 against 146.6 six months ago. There was no intervention by the Bundesbank at yesterday's fixing in Frankfurt when the dollar was fixed at DM 1.8340 compared with DM 1.8284 on Monday. Trading levels were restricted to some extent by local holidays in some parts of West Germany. Dealers remained bearish about the US economy but were reluctant to run short positions because of the threat of central bank intervention after the Paris accord where the G6 nations agreed to support the dollar.

**JAPANESE YEN**—Trading range against the dollar in 1986-87 is 152.70 to 151.30. February average 153.36. Exchange rate index 288.0 against 287.1 six months ago. Trading was quiet and featureless in Tokyo. Dealers were reluctant to support the dollar and many traders were now suggesting a period of dollar stability. The yen closed at ¥153.60 compared with ¥153.70 in New York and ¥153.40 in Tokyo on Monday. US statistics due for release after the close of Tokyo markets were not expected to provide much impetus for the US unit.

#### EMS EUROPEAN CURRENCY UNIT RATES

Country	Unit	Rate	% change
Belgium	Franc	40.3395	+0.05
France	Franc	6.5595	+0.05
Germany	Mark	1.9363	+0.05
Italy	Lira	2036.26	+0.05
Netherlands	Guilder	3.6363	+0.05
Portugal	Escudo	200.484	+0.05
Spain	Peseta	166.639	+0.05
UK	Pound	1.4937	+0.05
Yugoslavia	Dinar	13.4873	+0.05

#### STERLING INDEX

Time	Index
8.30 am	70.9
9.00 am	70.9
10.00 am	70.7
11.00 am	70.7
12.00 pm	70.7
1.00 pm	70.7
2.00 pm	70.7
3.00 pm	70.8
4.00 pm	70.8

#### CURRENCY RATES

Country	Unit	Rate
US Dollar	\$	1.5000
Canadian Dollar	C\$	0.7500
Australian Dollar	A\$	0.8500
Swiss Franc	SF	1.5440
Japanese Yen	¥	153.60
French Franc	FF	5.3200
German Mark	M	2.8800
Italian Lira	L	2036.26
Portuguese Escudo	E	200.484
Spanish Peseta	P	166.639
Yugoslavian Dinar	D	13.4873

#### EURO CURRENCY INTEREST RATES

Term	Rate
3 months	8.50%
6 months	9.00%
12 months	9.50%

#### OTHER CURRENCIES

Country	Unit	Rate
Argentine	Peso	1.0000
Australian	Dollar	0.8500
Belgian	Franc	40.3395
British	Pound	1.4937
Canadian	Dollar	0.7500
Danish	Krone	6.46
Deutsche	Mark	2.8800
French	Franc	5.3200
Irish	Punt	0.787564
Italian	Lira	2036.26
Japanese	Yen	153.60
Norwegian	Krone	4.76
Portuguese	Escudo	200.484
Spanish	Peseta	166.639
Swedish	Krona	4.66
Swiss	Franc	1.5440
Yugoslavian	Dinar	13.4873

#### EXCHANGE CROSS RATES

From	To	Rate
US Dollar	British Pound	0.6756
US Dollar	Japanese Yen	109.44
US Dollar	French Franc	7.4833
US Dollar	German Mark	0.3536
US Dollar	Italian Lira	2036.26
US Dollar	Portuguese Escudo	200.484
US Dollar	Spanish Peseta	166.639
US Dollar	Yugoslavian Dinar	13.4873

#### FT LONDON INTERBANK FIXING

Term	Rate
3 months	8.50%
6 months	9.00%
12 months	9.50%

#### MONEY MARKETS

Term	Rate
3 months	8.50%
6 months	9.00%
12 months	9.50%

**Rates continue to fall in London**

INTEREST RATES maintained an earlier tone on the London money market yesterday. Three-month interbank was quoted at 10.1-10.2 per cent, compared with 10.1-10.2 per cent, with rates declining, as the pound held firm on the foreign exchanges.

The Bank of England initially forecast a money market shortage of £250m, but revised this to £500m at noon, and to £450m in the afternoon.

Total help of £600m was provided by the authorities. Before lunch the Bank of England bought £250m bank bills outright, including £25m UK clearing bank base lending rate 11 per cent since October 15.

## FINANCIAL FUTURES

### Gilts and bonds softer

TRADING WAS quiet on the London International Financial Futures Exchange yesterday. Long-term gilt futures for June delivery opened unchanged at 119.25, but this was the lowest level of the day. The contract rose to a peak of 120.03, but was unable to sustain this level, falling to 119.25 by the close. Sterling also retreated from Monday's almost 4-year peak against the dollar.

June long term gilts fell back to close at 119.27, compared with the previous settlement of 119.25. Total volume was fairly quiet at around 16,000 contracts. Dollar denominated rate contracts were also quiet, and slightly weaker on the day. June delivery US Treasury bond futures opened at 100.18, and fell in the afternoon. A larger than expected fall of 1 per cent in January US leading indicators provided brief support, before the market turned lower.

Chicago prices continued the softer trend, encouraged by higher oil prices, and a firm Federal funds rate. June Treasury bonds rose to a high of 100.23 on 11th, and touched a low of 100.08, before closing at 100.12, against 100.22 on Monday. Dealers said underlying sentiment remained strong, in spite of the quiet tone.

#### LIFFE LONG GILT FUTURES OPTIONS

Term	Rate
3 months	8.50%
6 months	9.00%
12 months	9.50%

#### LIFFE TREASURY BOND FUTURES OPTIONS

Term	Rate
3 months	8.50%
6 months	9.00%
12 months	9.50%

#### LIFFE FTSE 100 INDEX FUTURES OPTIONS

Term	Rate
3 months	8.50%
6 months	9.00%
12 months	9.50%

#### LIFFE EURO DOLLAR FUTURES OPTIONS

Term	Rate
3 months	8.50%
6 months	9.00%
12 months	9.50%

#### LIFFE EURO STERLING FUTURES OPTIONS

Term	Rate
3 months	8.50%
6 months	9.00%
12 months	9.50%

#### LIFFE EURO JAPANESE YEN FUTURES OPTIONS

Term	Rate
3 months	8.50%
6 months	9.00%
12 months	9.50%

#### LIFFE EURO FRENCH FRANC FUTURES OPTIONS

Term	Rate
3 months	8.50%
6 months	9.00%
12 months	9.50%

#### LIFFE EURO GERMAN MARK FUTURES OPTIONS

Term	Rate
3 months	8.50%
6 months	9.00%
12 months	9.50%

#### LIFFE EURO ITALIAN LIRA FUTURES OPTIONS

Term	Rate
3 months	8.50%
6 months	9.00%
12 months	9.50%

#### LIFFE EURO PORTUGUESE ESCUDO FUTURES OPTIONS

Term	Rate
3 months	8.50%
6 months	9.00%
12 months	9.50%

#### LIFFE EURO SPANISH PESETA FUTURES OPTIONS

Term	Rate
3 months	8.50%
6 months	9.00%
12 months	9.50%

#### LIFFE EURO YUGOSLAVIAN DINAR FUTURES OPTIONS

Term	Rate
3 months	8.50%
6 months	9.00%
12 months	9.50%

#### LIFFE EURO SWISS FRANC FUTURES OPTIONS

Term	Rate
3 months	8.50%
6 months	9.00%
12 months	9.50%

## EUROPEAN OPTIONS EXCHANGE

# BONDS

## improvement, triggering profit taking.

The pound's exchange rate index, which touched 70.9 in the morning, ended at 70.3 at the close of Monday's session. Sterling also retreated from Monday's almost 4-year peak against the dollar.

June long term gilts fell back to close at 119.27, compared with the previous settlement of 119.29.

Total volume was fairly quiet at around 16,000 contracts.

Dollar denominated interest rate contracts were also quiet, and slightly weaker on the day.

June delivery US Treasury bond

futures opened at 118 in the afternoon, expected to be fairly

easy. Leading index futures, which

yielded brief support, turned to

market prices. Chicago prices

softer trend, higher oil prices, and

higher oil prices, and rail funds rate.

June Treasury high of 100-23

closed a low of 100-12, touching at 100-12.

Dealers said market remained the quiet tone.

## LIFTS US TREASURY BONDS FUTURES

Strike	Price	Settle	Settle	Settle	Settle
90	8.25	7.45	0.02	0.25	
94	6.32	6.02	0.08	0.46	
98	4.12	3.36	0.20	0.20	
96	4.10	3.20	0.50	0.20	
100	3.10	2.19	1.27	0.20	
102	0.62	1.33	0.20	0.13	
104	0.29	0.45	0.52	0.20	
106	0.12	0.37	0.50	0.13	

Estimated volume: 100 to 100, 100 to 100

Previous day's open: 100 215 25 221

## Strike Price 100-23 100-12

Strike	Price	Settle	Settle	Settle	Settle
90	8.25	7.45	0.02	0.25	
94	6.32	6.02	0.08	0.46	
98	4.12	3.36	0.20	0.20	
96	4.10	3.20	0.50	0.20	
100	3.10	2.19	1.27	0.20	
102	0.62	1.33	0.20	0.13	
104	0.29	0.45	0.52	0.20	
106	0.12	0.37	0.50	0.13	

Estimated volume: 100 to 100, 100 to 100

Previous day's open: 100 215 25 221

## LONDON SIX MONTH LIBOR

Strike	Price	Settle	Settle	Settle	Settle
90	8.25	7.45	0.02	0.25	
94	6.32	6.02	0.08	0.46	
98	4.12	3.36	0.20	0.20	
96	4.10	3.20	0.50	0.20	
100	3.10	2.19	1.27	0.20	
102	0.62	1.33	0.20	0.13	
104	0.29	0.45	0.52	0.20	
106	0.12	0.37	0.50	0.13	

Estimated volume: 100 to 100, 100 to 100

Previous day's open: 100 215 25 221

## LONDON SIX MONTH LIBOR

Strike	Price	Settle	Settle	Settle	Settle
90	8.25	7.45	0.02	0.25	
94	6.32	6.02	0.08	0.46	
98	4.12	3.36	0.20	0.20	
96	4.10	3.20	0.50	0.20	
100	3.10	2.19	1.27	0.20	
102	0.62	1.33	0.20	0.13	
104	0.29	0.45	0.52	0.20	
106	0.12	0.37	0.50	0.13	

Estimated volume: 100 to 100, 100 to 100

Previous day's open: 100 215 25 221

## LIFTS EURO-DOLLAR OPTIONS

Strike	Price	Settle	Settle	Settle	Settle
90	8.25	7.45	0.02	0.25	
94	6.32	6.02	0.08	0.46	
98	4.12	3.36	0.20	0.20	
96	4.10	3.20	0.50	0.20	
100	3.10	2.19	1.27	0.20	
102	0.62	1.33	0.20	0.13	
104	0.29	0.45	0.52	0.20	
106	0.12	0.37	0.50	0.13	

Estimated volume: 100 to 100, 100 to 100

Previous day's open: 100 215 25 221

## LIFTS EURO-DOLLAR OPTIONS

Strike	Price	Settle	Settle	Settle	Settle
90	8.25	7.45	0.02	0.25	
94	6.32	6.02	0.08	0.46	
98	4.12	3.36	0.20	0.20	
96	4.10	3.20	0.50	0.20	
100	3.10	2.19	1.27	0.20	
102	0.62	1.33	0.20	0.13	
104	0.29	0.45	0.52	0.20	
106	0.12	0.37	0.50	0.13	

Estimated volume: 100 to 100, 100 to 100

Previous day's open: 100 215 25 221















# WORLD STOCK MARKETS

AUSTRIA			GERMANY			NORWAY			AUSTRALIA (continued)			JAPAN (continued)		
Mar. 3	Price	+ or -	Mar. 3	Price	+ or -	Mar. 3	Price	+ or -	Mar. 3	Price	+ or -	Mar. 3	Price	+ or -
Creditanstalt	9,000	-10	AGF	285.0	+2.5	Bergens Bank	187	+1	Gen. Prop. Trust	8.25	+0.05	MHI	550	-
Österreichische	2,000	-	Allianz	275.0	+1.5	Christiansen Bank	207	-	Harley (Lund)	4.40	-0.15	Mitsui Bank	1,800	-11
Bank für Sozialwesen	2,000	+100	Commerzbank	265.0	+1.5	Industrielle Bank	165.0	-1	Hartmann Energy	3.20	-0.10	Mitsui Bussan	1,800	-20
Landesbank	1,400	-	Deutsche Bank	260.0	+1.5	Norman	150.0	-	Industrial Equity	5.40	-0.10	Nippon	1,800	+60
Postbank	1,400	-	Deutsche Bank	260.0	+1.5	Norman	150.0	-	Land Lease	2.10	-0.10	Nippon	1,800	+60
Volksbank	200	-10	Deutsche Bank	260.0	+1.5	Norman	150.0	-	Land Lease	2.10	-0.10	Nippon	1,800	+60
Volksbank	200	-10	Deutsche Bank	260.0	+1.5	Norman	150.0	-	Land Lease	2.10	-0.10	Nippon	1,800	+60

CANADA			MONTREAL		
Mar. 3	Price	+ or -	Mar. 3	Price	+ or -
Alcan	111.14	+1.14	Bank of Montreal	34.14	+0.14
Imperial Oil	111.14	+1.14	Bank of Montreal	34.14	+0.14
Canadian Pacific	111.14	+1.14	Bank of Montreal	34.14	+0.14

NEW YORK-DOW JONES										Indices											
		March 3		March 2		Feb 27		Feb 26		Feb 25		Feb 24		1986/87		Since Completion					
		High		Low		High		Low		High		Low		High		Low					
Industrials		2,228.52		2,228.47		2,222.80		2,216.95		2,226.34		2,223.28		224.84 (1/16/87)		224.88 (2/1/87)		41.22 (2/7/87)			
Transport		940.77		940.84		935.85		932.85		939.58		938.44		953.9 (18/2/87)		958.37 (9/1/87)		12.32 (6/7/87)			
Utilities		216.35		216.72		216.57		216.45		220.25		220.95		227.85 (2/1/87)		198.47 (2/1/87)		58.5 (8/4/87)			
Trading vol		-		152,856		142,856		185,000		184,104		151,316		-		-		-			
						Feb 27		Feb 26		Feb 25		Feb 24									
Ind Vol Yield %						3.91		3.88		3.88		3.72									
STANDARD AND POORS										1987										Since Completion	
		March 3		March 2		Feb 27		Feb 26		Feb 25		Feb 24		High		Low		Low			
Industrials		322.33		321.61		322.79		321.94		322.88		326.78		324.72 (11/2/87)		324.72 (2/7/87)		3.82 (21/8/87)			
Composites		294.32		293.80		294.28		292.88		298.88		299.88		295.57 (19/2/87)		295.57 (2/7/87)		4.68 (1/9/87)			
						Feb 26		Feb 25		Feb 24		Feb 23									
Ind Vol Yield %						2.88		2.88		2.88		2.88		9.15 (2/1/87)		9.15 (2/1/87)					
Long PVE Bonds						28.72		28.72		28.72		28.72		8.22 (2/1/87)		8.22 (2/1/87)					
Long Gov Bond Yield						7.46		7.46		7.46		7.46		7.61 (2/1/87)		7.61 (2/1/87)					
N.Y.S.E. ALL COMMON										NYSE AND FALLS											
		March 3		March 2		Feb 27		Feb 26		Feb 25		Feb 24		March 2		Feb 27		Feb 26			
		High		Low		High		Low		High		Low		High		Low		Low			
Issued traded		1,858		1,854		1,854		1,854		1,854		1,854		1,854		1,854		1,854			
New		788		788		788		788		788		788		788		788		788			
Suspended		674		674		674		674		674		674		674		674		674			
Outstanding		381		381		381		381		381		381		381		381		381			
SWEDEN										SWITZERLAND											
		March 3		March 2		Feb 27		Feb 26		Feb 25		Feb 24		March 2		Feb 27		Feb 26			
		High		Low		High		Low		High		Low		High		Low		Low			
TOMORROW		-		-		-		-		-		-		-		-		-			
AUSTRIA		1815.8		1822.9		1814.1		1808.8		1822.9		1814.1		1815.8		1822.9		1814.1			
Belgium		4214.38		4302.11		4188.34		4178.45		4214.38		4302.11		4188.34		4178.45		4214.38			
Denmark		201.82		201.78		201.18		199.88		201.82		201.78		201.18		199.88		201.82			
Finland		464.5		465.5		465.5		464.5		464.5		465.5		465.5		464.5		464.5			
France		435.5		435.5		435.5		435.5		435.5		435.5		435.5		435.5		435.5			
Germany		579.88		579.88		579.88		579.88		579.88		579.88		579.88		579.88		579.88			
Hong Kong		292.88		292.88		292.88		292.88		292.88		292.88		292.88		292.88		292.88			
Italy		678.97		678.97		678.97		678.97		678.97		678.97		678.97		678.97		678.97			
Japan		292.88		292.88		292.88		292.88		292.88		292.88		292.88		292.88		292.88			
Netherlands		292.88		292.88		292.88		292.88		292.88		292.88		292.88		292.88		292.88			
Norway		292.88		292.88		292.88		292.88		292.88		292.88		292.88		292.88		292.88			
Singapore		292.88		292.88		292.88		292.88		292.88		292.88		292.88		292.88		292.88			
South Africa		292.88		292.88		292.88		292.88		292.88		292.88		292.88		292.88		292.88			
Spain		292.88		292.88		292.88		292.88		292.88		292.88		292.88		292.88		292.88			
Sweden		292.88		292.88		292.88		292.88		292.88		292.88		292.88		292.88		292.88			
Switzerland		292.88		292.88		292.88		292.88		292.88		292.88		292.88		292.88		292.88			

## OVER-THE-COUNTER

Stock	Price	+ or -	Stock	Price	+ or -
Continued from Page 36			Continued from Page 36		
Alcan	111.14	+1.14	Alcan	111.14	+1.14
Imperial Oil	111.14	+1.14	Imperial Oil	111.14	+1.14

## SAFT acquires Alcad in international drive

SAFT, the industrial batteries and accumulators subsidiary of the French nationalised Compagnie Generale d'Electricite (CGE) group, has acquired Alcad, a long-established UK storage battery maker, as part of the French company's ongoing efforts to build up a leading international presence in the nickel-cadmium battery market.

The UK acquisition follows a series of international deals in the nickel-cadmium sector by Saft including a joint venture in Japan with Japan Storage Battery and the acquisition of the German portable battery business in the US.

Saft said yesterday that Alcad, with annual sales of \$26m last year, ranked with the French company as the world's second-largest producer of pocket-size nickel-cadmium storage batteries for industrial and railway use. Mr Georges Chazot, Saft chairman, said the Alcad acquisition would double Saft's world market share in the sector from 15 per cent to 30 per cent.

Although Mr Chazot would not disclose the price paid for Alcad, he said its net assets totalled \$13m. Alcad's pre-tax earnings last year totalled \$600,000 and cash flow totalled \$1.5m.

Saft will be taking over Alcad's manufacturing plant at Redditch near Birmingham which employs 550 people. The acquisition will increase Saft's UK workforce to about 900. The French group owns two plants in the UK at Hampton, Middlesex, and Lancing, West Sussex.

Alcad also has a commercial subsidiary in the US based in Waco, Texas, which will be taken over by Saft.

### Chief price changes

(In pence unless otherwise indicated)

Stock	Price	+ or -
Blag Inds	170	+18
Brit. Aeros	685	+32
BP	183	+9
Britoil	331	+17
Colorado	281	+15

### WORLD ECONOMIC INDICATORS

every Monday-Only in the Financial Times

### Complimentary copies

of the Financial Times are now available to clients of Heli-Air Monaco.

FINANCIAL TIMES  
EUROPE'S BUSINESS NEWSPAPER

heli-air  
monaco

### Special Subscription

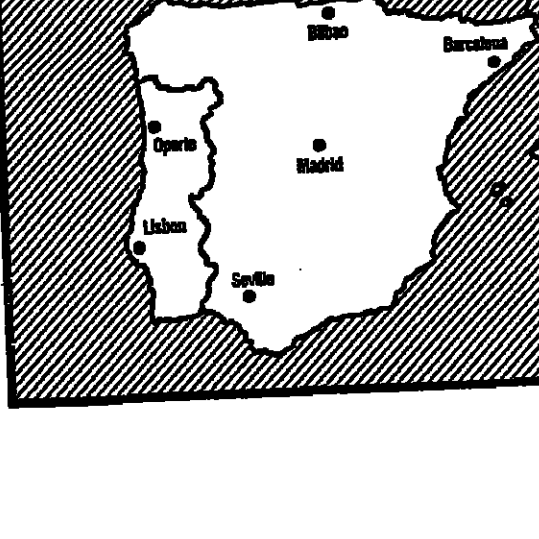
HAND DELIVERY SERVICE

of the  
**FINANCIAL TIMES**  
EUROPE'S BUSINESS NEWSPAPER

in  
**SPAIN & PORTUGAL**

You can obtain your subscription copy of the Financial Times, personally hand-delivered to your office in the centre of the cities indicated, for further details contact:

John Rolley  
Financial Times (Europe) Ltd  
Guillemotstrasse 54 6000 Frankfurt/Main 1  
West Germany Tel: 75980 Telex: 416193





NYSE C

**HAND  
DELIVERY  
SERVICE**

**Continued on Page 39**



NYSE COMPOSITE CLOSING PRICES

Table with multiple columns listing stock prices, including symbols, prices, and changes. Includes a sub-section 'Continued from Page 38'.

AMEX COMPOSITE CLOSING PRICES

Table with multiple columns listing stock prices, including symbols, prices, and changes.

OVER-THE-COUNTER Nasdaq national market, closing prices

Table with multiple columns listing over-the-counter stock prices, including symbols, prices, and changes.

Advertisement for Financial Times Finland, featuring text about subscription rates and contact information for Peter Sorensen.



## FINANCIAL TIMES

## WORLD STOCK MARKETS

## AMERICA

## Oils escape doubts raised by indicators

## WALL STREET

WITH THE exception of oils which showed some sizeable gains, Wall Street drifted in light trading, writes Roderick Oram in New York.

One factor was the unexpectedly large fall in the index of leading economic indicators in January which raised doubts about the earnings potential of many stocks. The downturn's favourable impact on the bond market was blunted by traders' profit-taking which pushed down bond prices.

The Dow Jones industrial average closed up 6.05 points at 2,226.52. Wider blue chip indices showed similar gains with the Standard & Poor's 500 adding 1.12 to 284.12 and the New York Stock Exchange composite index adding 0.58 to 162.16.

But secondary and tertiary stocks were weaker with the American Stock Exchange composite adding only 0.58 to 322.34 and the over-the-counter composite index easing down 0.35 to 433.56.

NYSE volume was moderate at 149.2m indicating that institutional investors were sitting on the sidelines to some extent. Advancing issues barely outnumbered those declining.

Among blue chips, Amstar's Bussch dropped 1% to \$32.34, Coca-Cola edged up 1% to \$45.44, Du Pont added 1% to \$10.04, General Motors rose 1% to \$7.75, McDonald's edged down 1% to \$25.00 and IBM was off 1% to \$11.34.

Oils were one of the few strong sectors yesterday as they recouped some of their recent losses on the back of sharply higher crude oil prices. Exxon rose 1% to \$30.74, Chevron gained 1% to \$30.74, Texaco advanced 1% to \$34.04, Atlantic Richfield put on \$2.50 to \$8.50, Amoco was ahead 1% to \$7.75 and Standard Oil was up 1% to \$5.94.

Boeing rose 1% to \$53.34. It announced the sale of 15 aircraft to American Airlines which shipped 5% to \$59.44. General Electric, which will supply engines for the 15 Boeing aircraft and 25 Airbus aircraft ordered simultaneously by American, dipped 1% to \$10.34.

Airline stocks were weaker generally with Allegis, parent of United, unchanged at \$24.44, Delta Air Lines down 1% to \$24.44, Northwest Airlines off 1% to \$24.44 and Texas Air off 1% to \$24.44.

Weekend fell 1% to \$4.94 after reporting fourth-quarter earnings of \$1.78 a share against \$1.64 a year earlier. Other retailers were mixed. Sears Roebuck added 1% to \$53.34, J.C. Penney fell 1% to \$24.44, Dayton Hudson rose 1% to \$24.44, Federated Department Stores was unchanged at \$24.44 and K mart fell 1% to \$24.44.

Ashtons-Tate lost 1% to \$24.44 on fourth-quarter profits of 43 cents against 30 cents. Microsoft, the other leading computer software producer in the over-the-counter market, was unchanged at \$74.44.

Pillsbury slipped 1% to \$4.94.

despite announcing the buyback of 300,000 shares. The food sector followed no particular trend yesterday. Kraft edged down 1% to \$24.44, Campbell Soup added 1% to \$24.44, General Foods fell 1% to \$24.44, and RJR Nabisco was unchanged at \$24.44. Heinz, which denied rumours that it was considering a bid for Guinness, the UK drinks group, added 1% to \$4.94.

On the takeover and restructuring front, American Express, off 1% to \$7.75, gave up part of the rebound gain it had made on rumours it would sell a minority stake in its Shearson Lehman securities subsidiary.

Viacom rose 1% to \$51.12 as two bidders continued to vie to take it over.

In the credit markets, bond prices fell back despite the fall in the leading economic indicators. Normally such an indication of slower growth and lower interest rates might have prompted bond buying but yesterday it appeared that some traders tried to make quick profits by using the good news as an opportunity to sell.

The price of the 7.50 per cent benchmark Treasury long bond fell 1/8 of a point to 100 1/8 yielding 7.48 per cent. Shorter maturities were down by similar degrees.

The Fed Funds rate at which banks lend reserves to one another remained firm at 6 1/4 per cent but eased back to 6 per cent after the Fed did \$1.5bn of customer repurchases.

The 1 per cent decline in the index was double the fall expected but coming after two months of strong rises the quarterly average is a modest 0.7 per cent rise which does not yet signal a weakening trend in the economy.

The first of February's statistics are released this week with factory goods orders today and employment figures on Friday. A decline of about 5 per cent is expected in the orders and a rise of around 175,000 in the number of people working.

## CANADA

AFTER a mixed start, Toronto share prices moved ahead in active trading, helped again by resource stocks.

Among leading active, Canadian Pacific was up 1/4 to \$24.44, Pacific Western Airlines gained 1/4 to \$24.44 and Bell Canada added 1/4 to \$24.44.

Royal Bank of Canada, which reported lower first-quarter profits, lost 1/4 to \$24.44.

Higher gold shares were led by Lee Minerals, CS11 ahead at \$24.44, after the company reported a significant gold find at the Quebec Doyon mine of which it owns half.

Active oils were higher, including Dome Petroleum, up 6 cents to \$24.44, and Ramco Oil, CS4 ahead at \$24.44.

Industrials were the only weak sector in a firmer Montreal.

Sara Webb in Stockholm reports on suspicions of insider trading

## New shadow over Fermenta

SWEDEN'S Bank Inspection Board is investigating former members of the board of Fermenta, the deeply-troubled Swedish chemicals and auxiliaries group, for possible breaches of insider trading regulations.

Nine former board members have been approached by the board and asked why certain share trades had not been reported.

According to the insider trading regulations, members of the board and members of their families must report share trades above a certain level to the board.

within a fortnight.

Mr Gösta Rystedt, executive deputy chairman of Fermenta who was chairman of Fermenta from 1984 until October 1986, and Mr Ove Sundberg, managing director of Fermenta from February until October last year, have both been asked to give details of their share trades.

Mr Rystedt said the board had asked him about his trading in Fermenta shares. He maintains he has not traded his Fermenta shares for two years and that the inquiry arises from an error in the share register.

Mr Sundberg says he does not hold any Fermenta shares.

In a further development of the Fermenta saga, the court has ruled that Mr Robert El-Sayed, who was once the driving force behind the company, must pay Gotabank SEK 536m (\$82m) by March 12.

Gotabank, Sweden's fourth largest publicly-quoted bank, claims that Mr El-Sayed owes it SEK 576m. The bank has had to make heavy provisions against loans to Mr El-Sayed and Fermenta.

## EUROPE

## Paris and Brussels remain on high note

THE FRENCH bourse steamed ahead to its third consecutive record yesterday in predominantly quiet and mixed trading in Europe.

Paris once again shrugged off gloomy economic prospects, this time from the annual OECD review, as domestic investors continued to move surplus cash into the market and foreign buying remained strong.

The CAC General index gained 3.2 to a high of 438.4 in active trading after reaching peaks on Friday and Monday on hopes of lower domestic interest rates. Small amounts of profit-taking were absorbed in the rise.

Food stock BSN Gervais scored one of the largest advances, with FF 150 rise to FF 4,890, while L'Oréal added FF 118 to FF 4,108.

Among construction, Bouygues was up FF 36 to FF 1,355 and Dumez put on FF 30 to FF 2,120, while Lafarge was steady at FF 1,498.

Banks were easier. Breville also moved further into record territory on support from the new pension savings scheme and interest in blue chips seen by investors as undervalued. The Brussels stock exchange index added 12.27 to 4,214.38, a new high, but trading activity was modest.

Industrial holding company Gevaert, which is seeking a stake in Contibel, the Belgian investments of IC Gas of the UK, advanced FF 110 to FF 6,490 for a two-day gain of FF 200.

Metals group Hoboken, in contrast, dropped FF 600 to FF 6,600 on short-term forecasts of sluggish business.

Mixed financial holdings saw So-

## LONDON PEAKS

MORE PEAKS were scaled in London as a strong rally in oils fuelled sentiment and the FT-SE 100 closed just below the 2,000 level with a 15.2 jump to a record 1,998.3 after an early 15 point fall.

The narrower FT ordinary index added 8.0 to 1,613.5, also a new high.

Blue-chip exporters benefited from a late dip in sterling while the broader market continued to look for early cuts in UK tax and interest rates - despite the Bank of England's discouragement of such speculation.

Gilt was busy on domestic support which triggered a spirited mid-session rally although closing quotes were slightly easier.

Page 36

Final up BFr 75 to BFr 12,925.

Frankfurt picked up a little in a second day of quiet trading amid carnival festivities. The dollar's firmer tone aided the technical reaction to recent losses and the Commerzbank index edged up 2.2 to 1,712.9 from its last calculated level on Friday.

Car stocks benefited from the dollar's rise, attracting overseas buying. VW added DM 6 to DM 357.50, BMW DM 8 to DM 485 and Daimler DM 16 to DM 968.50 despite the threat to production from a planned union overtime ban. Tyre maker Continental was up DM 3 to DM 308.70.

Banks were mixed in the continuing uncertainty over the Brazilian loan agreement. Deutsche Bank and Dresdner both eased 50 Pfg to DM

638.50 and DM 329 respectively while Commerzbank gained DM 1 to DM 248.50.

Construction group Holzmann, whose sales fell in 1986, lost DM 2 to DM 476.

Bonds were slightly higher in light trading. The Bundesbank sold DM 101.1m after selling DM 200.6m on Monday.

Amsterdam was mixed to lower in thin holiday trading dominated by Unilever's increase in 1986 profits. Its price finished F1 1.50 higher at F1 522.50 after falling earlier. The result was below market expectations in guilders terms but the one-for-five share split was seen as facilitating trade in the stock.

Zurich was lower again as overseas investors continued to take profits out of the Swiss franc zone. Banks and insurers were once more the main victims.

Milan fell in quiet, nervous trading in advance of Prime Minister Bettino Craxi's resignation.

Madrid fell back on profit-taking. Stockholm was mixed with Pharmacia, whose profits rose in 1986, losing SEK 1 to SEK 234, while Olo was quietly easier.

## SOUTH AFRICA

ANOTHER fall in the financial rand brought fresh selling by foreign investors and sent Johannesburg gold and mining shares down on a broad front.

Randfontein lost R8 to R359 after dropping to R353 at one stage. Driefontein was R8.25 lower at R85.25 and Buffelsfontein shed R1.50 to R71.50.

Among mining financials, Anglo

American lost R1 to R64.50, while Gold Fields of South Africa dropped R5.25, or nearly 9 per cent, to R58.50.

Other mining issues to fall included De Beers, off R1.25 to R35, and Rustenburg Platinum, down R3.98 to R47.82.

Industrials were mixed, with Barlow Rand 40 cents easier at R19.85 on currency worries.

## Nikkei and Hang Seng push ahead to records

## ASIA

## TOKYO

STRONG DEMAND for large-capital and consumer-related issues underpinned the third consecutive record in Tokyo trading yesterday, writes Shigeo Nishiwaki of Jiji Press.

The Nikkei average closed 37.57 up at a record 20,971.39 after surging to over 21,000 at one stage. Volume amounted to 1.11m shares, almost the same as the previous day's 1.18. Advances led declines by 474 to 411, with 131 issues unchanged.

The market opened higher in an extension of the recent firmness. But late weakness led some big securities company officials to forecast that the market could be in for a correction soon, with stocks already hitting all-time highs.

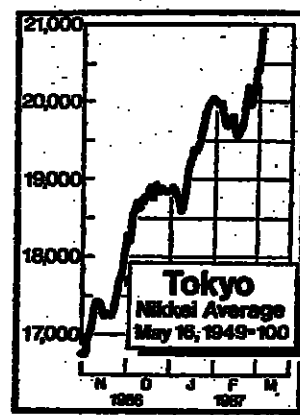
The lacklustre performance of large-capitals prompted speculators to seek Nippon Telegraph and Telephone (NTT) shares. NTT soared ¥110.000 to a record ¥2.8m on a volume of 47,520 shares, up from Monday's 31,353.

With major issues slipping, some oil and gold mines strengthened on speculative buying. Arabian Oil soared ¥450 to ¥9,000 and Saitama Metal Mining ¥40 to ¥1,230.

The popularity of large-capital steels and shipbuilders lost further momentum. Although the issues continued to account for the bulk of trading activity, Saitama Metal Industries topped the active list, with 93,900 shares changing hands, and firmed ¥3 to ¥200, and Mitsubishi Heavy Industries, second busiest with 83,850 shares, ended unchanged at ¥580.

But Nippon Steel, which had been market leader in recent weeks, shed ¥19 to ¥285, with the turnover plunging sharply to 52,740 shares. Ishikawajima-Harima Heavy Industries and Kobe Steel slumped ¥12 each to ¥487 and ¥290.

Big contractors turned down almost across the board after having been favoured the previous day on



## HONG KONG

ANOTHER RECORD was achieved in Hong Kong with the Hang Seng index surging 44.79 points to 2,839.05, a fresh peak, as overseas demand blossomed following the strong earnings and reorganisation plans outlined within the Cheung Kong group late on Monday.

Cheung Kong, HK Electric and Hutchison did not resume trading so most of the activity focused on property and banking issues.

Swire Pacific gained 60 cents to HK\$22.90 and Jardine Matheson picked up 40 cents to HK\$24.80 although Hongkong Land dipped 5 cents to HK\$4.25 and SEK Properties was 30 cents cheaper at HK\$24. Hongkong Bank traded 10 cents firmer at HK\$10.80 while Hang Seng was 50 cents up at HK\$47.50.

## AUSTRALIA

INDUSTRIAL and resource issues suffered from heavy profit-taking in Sydney and forced the All Ordinaries index 7.0 points from its Monday peak to close at 1,815.6 after briefly touching a record in morning trading.

Land Lease continued to find buyers with a 10 cent rise to A\$12.50 as did Airship Industries 3 cents higher at 70 cents on turnover of 1.8m shares.

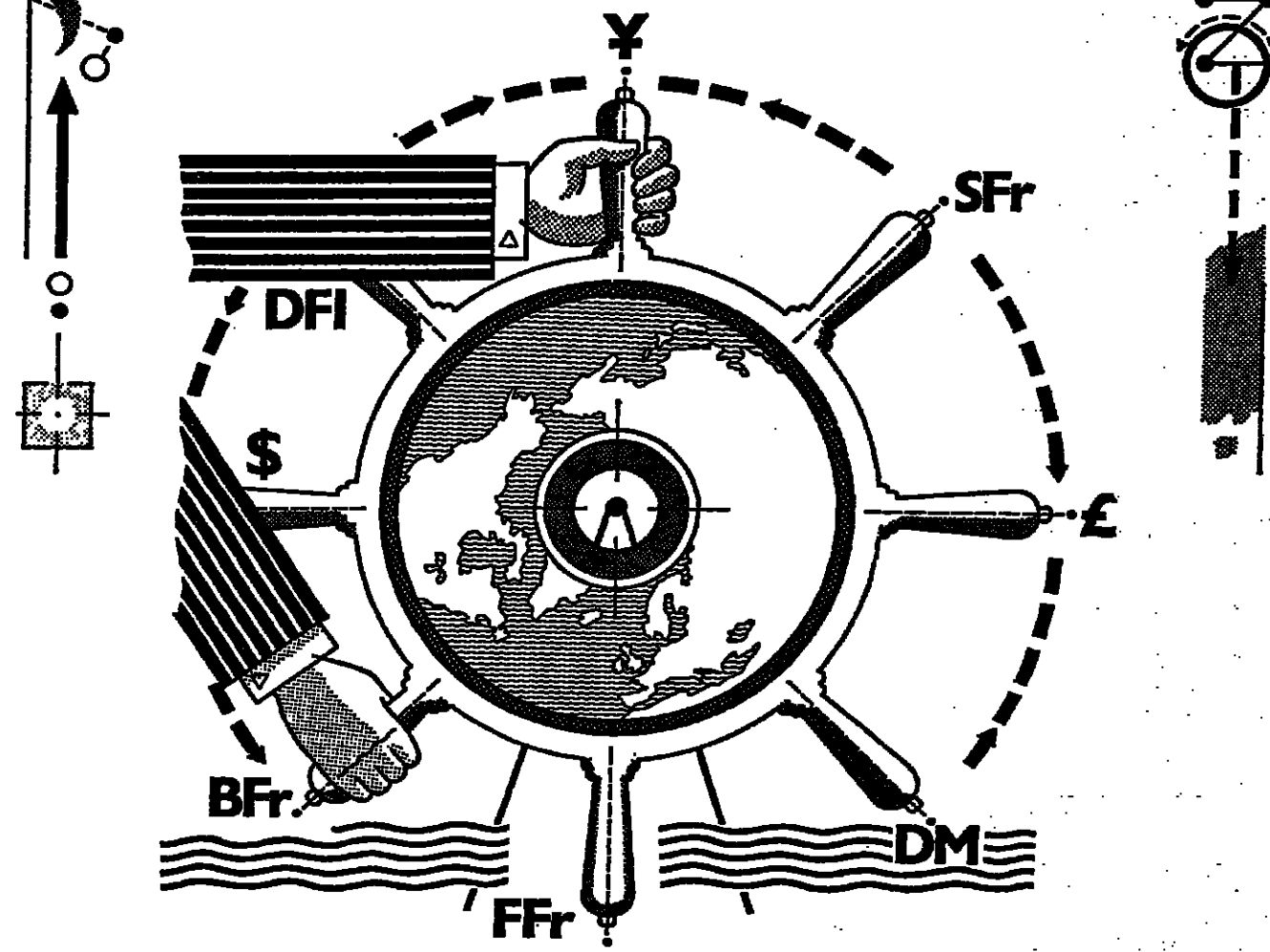
Sydney Oil was the most active on 3m shares and held steady at 23 cents.

## SINGAPORE

A LATE RALLY failed to halt the slide in Singapore as investors liquidated positions ahead of today's budget. The Straits Times Industrial index was 5.95 lower at 1,060.38. Turnover fell to 41m shares from Monday's 45.3m.

Paper Products, suspended since early February, returned to trade 4 cents higher to 40 cents.

IF YOU WANT CAPITAL GROWTH, WE'LL PUT YOU ON COURSE.



It's well known that the International Bond and Currency markets provide the shrewd investor with an excellent method of making a capital investment worth a fortune.

Our "Umbrella" Roll Up Fund, Charterhouse International Capital Funds Limited, now offers one of the easiest and most tax-efficient methods of investing in these markets.

In addition to our nine existing cash classes, we are now able to offer three new investment classes. These are a Managed Currency class investing in a managed portfolio of the world's strongest currencies, a Sterling Bond class investing in Gilts and other Sterling Bonds and an International Bond class investing in the major international Bond markets.

These new share classes will benefit from the investment expertise of Charterhouse

Asset Management Limited, a subsidiary of Charterhouse Investment Management Limited, a major United Kingdom investment house with over £2 billion worth of assets under management.

The Fund itself is extremely tax-efficient as all income is rolled up into the share price converting this into a capital gain which can reduce or eliminate any tax liability for residents in certain countries.

All the existing features of this Fund have been retained including ease and speed of dealing through the use of inscribed shares.

And of course you have the comfort of knowing that Charterhouse is a member of The Royal Bank of Scotland Group.

For a copy of the Prospectus on the basis of which all subscriptions can be accepted, please fill in and return the coupon.

## CHARTERHOUSE

A MEMBER OF THE ROYAL BANK OF SCOTLAND GROUP

Please send me a copy of your Capital Fund prospectus. To Richard Buchanan, Charterhouse Fund Management (CI) Limited, PO Box 348, Charterhouse Building, 34th Street, St Helier, Jersey Channel Islands

Name \_\_\_\_\_

Address \_\_\_\_\_

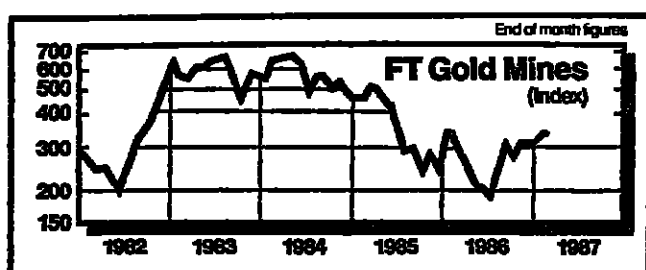
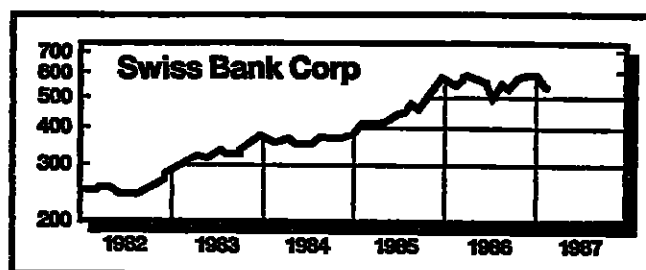
Postcode \_\_\_\_\_

Country \_\_\_\_\_

Charterhouse International Capital Funds Limited

PLACED BY CHARTERHOUSE BANK LIMITED

## KEY MARKET MONITORS



## STOCK MARKET INDICES

NEW YORK Mar 3 Previous Year ago  
DJ Industrial 2,226.52 2,220.47 1,886.67  
DJ Transport 940.77 940.04 789.82  
DJ Utilities 216.29 216.72 194.25  
S&P Comp. 284.12 283.00 225.42

## LONDON FT

Ord 1,613.5 1,604.5 1,281.2  
SE 100 1,698.3 1,683.1 1,534.9  
A All-shares 982.61 988.25 752.48  
A 500 1,107.22 1,098.50 827.82  
Gold mines 325.2 324.7 337.5  
A Long gilt 8.51 8.31 8.94

## TOKYO

Nikkei 20,971.39 20,952.12 17,575.6  
Tokyo SE 1,815.6 1,815.6 1,060.38

## AUSTRALIA

All Ord. 1,815.6 1,822.8 1,053.3  
Miles & Mins. 788.3 788.0 613.0

## SINGAPORE

Credit Aiden 205.50 208.05 227.10  
Straits Times 1,060.38 1,060.38 1,060.38

## CANADA

Toronto Mar 3 Previous Year ago  
Met & Mins. 2,494.4 2,498.0 2,241.0  
Composite 3,333.2 3,310.1 2,866.5  
Industrial Portfolio 1,768.08 1,755.57 1,457.58

## DENMARK SE

201.92 - 234.81

## HONG KONG

Mar 3 Previous Year ago  
Hang Seng 2,839.05 2,839.05 1,886.67

## ITALY

Borsa Com. 573.50 573.37 571.11

## NETHERLANDS

ANP CBS 282.00 284.50 240.4  
Gen 249.20 251.10 234.0

## NORWAY

Ole SE 385.00 385.45 357.76

## SINGAPORE

Straits Times 1,060.38 1,060.38 1,060.38

## SOUTH AFRICA

Gold 1,202.3  
Industrials n/a 1,485.5

## SPAIN

Madrid SE 253.91 125.04

## SWEDEN

J & P 2,447.45 2,465.22 1,851.68

## SWITZERLAND

Swiss Bank Ind 557.30 554.90 557.8

## WORLD

MS Cap. Int'l Mar 2 412.8 410.8 281.4

## COMMODITIES (London)

March 3 Previous Year ago

## CURRENCIES (London)

US DOLLAR Mar 3 Previous Year ago  
\$ 1.8205 1.8200 1.5840  
S 153.85 153.45 130.75  
FF 6.1025 6.095 5.925  
DM 1.5440 1.5415 1.4075  
BFr 37.25 37.20 32.20  
FFr 1,300.0 1,300.0 2,032.50  
Sfr 1.3330 1.3315 2,032.50

## INTEREST RATES

Bankers' acceptance (3-month offered rate) Mar 3 Prev  
\$ 10% 10%  
DM 4% 3%  
FF 6% 6%  
FFr 6% 6%  
Sfr 6% 6%  
US Fed Funds 5.5% 5.5%  
US 3-month T-bill 5.5% 5.5%

## FINANCIAL FUTURES

US Treasury Bonds (CBT) 9% 20yds of 100%  
Mar 3 Label High Low Prev  
Mar 101-10 101-25 101-15 101-26  
US Treasury Bills (TBT) 5% points of 100%  
Mar 94-45 94-49 94-44 94-48  
Certification of Deposit (CD) 5% points of 100%  
Mar - - 93-67

## LONDON

Three-month Bankers' 93.61 93.62 93.59 93.61  
\$1m points of 100%  
Mar 93.61 93.62 93.59 93.61  
Six-month Bankers' 93.61 93.62 93.59 93.61  
\$250,000 3yds of 100%  
Mar 119-18 119-20 119-14 119-19

## CHICAGO

Mar 3 Previous Year ago  
Mar 101-10 101-25 101-15 101-26  
Mar 94-45 94-49 94-44 94-48  
Mar 93-61 93-62 93-59 93-61

## NEW YORK

Mar 3 Previous Year ago  
Mar 101-10 101-25 101-15 101-26  
Mar 94-45 94-49 94-44 94-48  
Mar 93-61 93-62 93-59 93-61

## PARIS

Mar 3 Previous Year ago  
Mar 101-10 101-25 101-15 101-26  
Mar 94-45 94-49 94-44 94-48  
Mar 93-61 93-62 93-59 93-61